

#### **Board of Trustees Meeting**

Thursday, April 6, 2023, 8:00 – 9:00 AM tour, followed by meeting Aircraft Structural Test and Evaluation Center (ASTEC),

1229 E. 85<sup>th</sup> St. N., Park City, KS 67147

Conference Room

- I. APPROVAL OF BOARD MEETING MINUTES, JANUARY 12, 2023 LABARCA
- II. FINANCE AND AUDIT REPORT MCCARTHY SNYDER
  - CASH/ASSET DISCUSSION BRUUN
  - FOUNDATION INVESTMENT REPORT
  - FY2023 MILL LEVY BUDGET & YEAR TO DATE REVENUE & EXPENDITURES
  - FY2023 OPERATING BUDGET (BOT UNRESTRICTED)
  - FY2023 REVENUE & EXPENDITURES-FINANCIAL PLAN REVIEW
  - FY2023 BOARD INITIATIVES BUDGET REVIEW
- III. FY2024 MILL LEVY BUDGET REVIEW & APPROVAL MCCARTHY SNYDER
  - FY2024 MILL LEVY BUDGET AND NARRATIVE
  - FY2024 OPERATING BUDGET
  - FY2024 BOARD INITIATIVES BUDGET REVIEW
- IV. DISCUSS BOT AWARD NOMINATION SCHLAPP
- V. WICHITA STATE UNIVERSITY UPDATE SCHLAPP/MUMA
- VI. AS MAY ARISE

**Upcoming BOT Meeting Dates** 

Thursday, July 20, 2023 Thursday, September 21, 2023



#### **WSU Board of Trustees**

Board Meeting
Thursday, January 12, 2023, 8:00 am
John Bardo Center, Room 164

In attendance were Pierre Harter, Laurie Labarca, Nancy McCarthy Snyder, Aaron Bastian, Tracee Adams, Junetta Everett, Kevin McWhorter and Dan Rouser and Connie Dietz. Also in attendance were Andy Schlapp, Dr. Rick Muma, Troy Bruun, Werner Golling, Mert Buckley, Susan Johnson and Chase Billingham.

#### **Approval of Minutes**

Labarca discussed changes to the draft minutes, the board agreed. McCarthy Snyder motioned to approve, Harter seconded and the motion passed.

#### **Finance & Audit Report**

McCarthy Snyder asked Bruun to review the financial reports with the board. Bruun went through each report. Harter made a motion to receive the reports, Bastion seconded, the motion passed.

#### Wichita State University Update

Muma stated WSU enrollment has increased for both spring and fall semesters, including a large increase in local students, and also from Texas, Nebraska and Arkansas. Muma discussed some of the projects under way on campus:

- The Intensive English Center has moved to Lindquist Hall, and its former home near 17th Street and Hillside will be razed by the end of spring semester.
- A large area outside Clinton Hall has been fenced off to allow for the transformation of Clinton Hall into the Shocker Success Center.
- Construction on Millie Marcus Annex will begin in February. The annex will be an
  expansion of the Marcus Welcome Center and will house the Shocker Career
  Accelerator offices. The integration of admissions and career services is intended to
  send a clear message to students about the support they will receive for applied
  learning opportunities and career development.
- Phase one of the Cessna Stadium renovations will begin in late spring. The east side demolition will begin after the Kansas State High School Track and Field Championship May 26-27.
- Partnership Building 11 recently broke ground. The building is located by P3 and the
  Hyatt and is being built to house future partners interested in locating on campus and
  focusing on digital transformation.
- The new home of the National Institute for Research and Digital
   Transformation (NIRDT) at the corner of 18th Street and Oliver will be completed in
   February. The 37,000-square-foot building will include a collaboration hub, cyber/data
   analytics area, testing labs, eight research labs and a 168-rack data center.

- The National Institute for Aviation Research (NIAR) will break ground on its Technology and Innovation Building in fall 2023. The new 85,000-square-foot research facility will be located on the Innovation Campus, near existing research and partnership facilities to take advantage of available infrastructure. This facility's proximity to other research and instructional spaces and numerous industry partners builds on the proven success of previous programs and extends capacity for additional training and research for the region.
- The Bureau of Alcohol, Tobacco, Firearms and Explosives (ATF) has started renovations on P3. This will be home to its Center of Excellence, the National Crime Gun Intelligence Governing Board, a second National Correlation Center for the National Integrated Ballistic Information Network, and will provide a myriad of training in CGI. It will serve as a national academy for the training of ATF's Intelligence Research Specialists.
- New restaurants and retail opening in Braeburn Square and a new apartment complex across the lake from Braeburn Square.

Schlapp gave a legislative update and talked about the different types of funding in discussion for the Biomedical Center. Muma discussed the proposed downtown health corridor where the Bioscience Center would be located with Ascension Via Christi, mental health facilities and the new DO school. Although the board is not being asked to provide funding for the Bioscience Center, Dan Rouser advised everyone that his employer will likely bid for work on the project. If the board is ever asked to provide funding for the Bioscience Center he would excuse himself from those discussions and abstain from all votes.

Dietz moved to adjourn the meeting at 9:45 am, Bastion seconded.

The board requested off campus visit locations and tours for our next meetings, Johnson will work to schedule for April 6 and July 13.

Respectfully submitted,

Susan Johnson Assistant Secretary



Commerce Bancshares, Inc. is one of the strongest financial institutions in the country. As of Dec. 31, 2022:

- Commerce Bank's Tier 1 risk-based capital ratio was 14.13%, which is No. 2 out of peers and No. 6 out of the Top 50 U.S. publicly traded banks.
- Commerce has a **Moody's baseline credit assessment rating (credit rating) of al**. Only five banks in the country are rated this high, reflecting our strength and stability.
- Commerce has \$3.4B of Tier 1 risk-based capital.
- Commerce's **average loan-to-deposit ratio was 60% vs. peers at 80%** in 4Q22, providing us with an ample runway for loan growth.
- Commerce has a \$12.2B, highly liquid AFS securities portfolio, which we keep short at 3.7 years
  to provide a strong source of liquidity. Our securities portfolio will provide \$2.4B of liquidity over
  the next 12 months.
- Commerce does not have held-to-maturity investment securities.
- Commerce realized a 17.3% return on average equity for FY 2022, ranking us No. 5 out of the Top 50 U.S. publicly traded banks.
- Commerce realized a 1.45% return on average assets for FY 2022, ranking us No. 5 out of the Top 50 U.S. publicly traded banks.
- Commerce has a large, stable, and diverse core deposit base of \$25.2B across consumer, commercial, and wealth segments.
- Commerce has one of the highest percentages of insured deposits in the U.S. over 50% contributing to our very stable deposit base.
- Commerce has stayed true to its fundamental commercial banking model with a focus on U.S. companies.
- Commerce is in its 55th year of consecutive common dividend increases in 2023, based on 1Q2023 declared dividend.
- Commerce is the 43rd largest bank by total assets.
- Commerce is the 21st largest bank by market cap.
- Commerce has historically fostered an environment of proactive risk management and sensible lending. This approach has resulted in the bank receiving consistently high credit ratings from Moody's. This strategy has also allowed us to remain strong through many financial crises in our nearly 160-year history. In the past, Commerce has typically outperformed its peers in economic downturns. During the 2008 banking crisis, Commerce chose not to receive Troubled Asset Relief Program (TARP) funds from the Federal Government.

#### Wichita State University Foundation Pooled Investment Performance as of March 31, 2023

FY2023 Performance

Composite

Target Weighted Benchmark

3.2% estimated 2.2%

estimated, as of March 31, 2022

#### **Historical Investment Returns**

		Calendar	
	Fiscal Year	Year	
2023	3.2%	N/A	
2022	-2.2%	-7.0% estimated, as of November 30, 2022	
2021	24.9%	16.3%	
2020	-3.0%	6.4%	
2019	3.9%	14.6%	
2018	7.2%	Not available (transition to new investment providers)	)
2017	10.4%	12.1%	
2016	-3.8%	7.2%	
2015	0.4%	3.2%	
2014	14.5%	2.4%	
2013	8.8%	10.2%	
2012	-4.6%	11.4%	
Five Year Annualized Return	5.5%		

Balance of all BOT Funds as of 03/31/2023

Gore separately invested fund (earnings through 03/31/23) Scholarship funds invested in endowed pool

3/31/2023 \$4,451,364 \$7,527,645 12/31/2022 \$4,319,206 \$7,903,613

## Wichita State University Board of Trustees City of Wichita/Sedgwick County Mill Levy Budget Fiscal Year 2023

Revenues	Fisc	al Year 2023 Budget		Revenue as of 03/31/23	F	Budget Remaining	Percent of Budget Received
Mill Levy	\$	9,250,000	\$	7,145,858	\$	2,104,142	77.25%
Interest		2,000		148,685		(146,685)	7434.24%
Contingent Mill Levy		300,000		-		300,000	0.00%
Total Revenues	\$	9,552,000	\$	7,294,543	\$	2,257,457	76.37%
Expenditures	Fisc	al Year 2023 Budget		openditures as of 03/31/23	F	Budget Remaining	Percent of Budget Expended
<u>.</u>							<u> </u>
Capital Improvement							
Debt Service - WSIA Series 2014-3(2054)	\$	1,748,359	\$	1,748,359	\$	0	100.00%
Debt Service - WSIA Series 2014-4(2027)		750,869		750,868		1	100.00%
Debt Service Admin Fees		4,240		4,240		-	100.00%
Contribution to WSU NIRDT Debt Service		532,000		532,000		-	100.00%
Building Insurance		27,000		-		27,000	0.00%
<b>Total Capital Improvements</b>	\$	3,062,468	\$	3,035,467	\$	27,001	99.12%
Student Support							
WSU Tech Support	\$	800,000	\$	800,000	\$	-	100.00%
Undergraduate Support		4,028,699		2,302,408		1,726,291	57.15%
Graduate Support		403,134		-		403,134	0.00%
Public Policy & Management Center Support		39,535		39,535		-	100.00%
<b>Total Student Support</b>	\$	5,271,368	\$	3,141,943	\$	2,129,425	59.60%
Economic and Community Development							
Interns-City/County	\$	138,720	\$	-	\$	138,720	0.00%
Business and Economic Research		153,000		75,000		78,000	49.02%
City Government Services		102,000		119,375		(17,375)	117.03%
County Government Services		102,000		31,874		70,126	31.25%
Total Economic and Community Development	\$	495,720	\$	226,249	\$	269,471	45.64%
University Research and Support Services							
Organization and Development	\$	58,140	\$	37,587	\$	20,553	64.65%
University Strategic Initiatives	•	364,304	•	-	·	364,304	0.00%
Total University Research and Support Services	\$	422,444	\$	37,587	\$	384,857	8.90%
Contingency							_
Contingency	\$	300,000	\$	-	\$	300,000	0.00%
Total Contingency	\$	300,000	\$		\$	300,000	0.00%
Total Expenditures	\$	9,552,000	\$	6,441,246	\$	3,110,754	67.43%

# Wichita State University Board of Trustees Operating Budget Fiscal Year 2023

Expenditures	 al Year 2023 Budget	-	enditures as of 3/31/23	Budget Remaining	Percent of Budget Expended
General and Administrative:					
Maintenance and Repairs	\$ 15,000	\$	-	\$ 15,000	0.00%
Professional Fees	20,000		25,308	(5,308)	126.54%
Insurance	15,000		5,405	9,595	36.03%
Bank Fees	6,000		6,431	(431)	107.18%
Other	2,140		444	1,696	20.74%
Strategic Initiatives	364,304		-	364,304	0.00%
Total Expenditures	\$ 422,444	\$	37,587	\$ 384,857	8.90%

### Wichita State University Board of Trustees City of Wichita/Sedgwick County Mill Levy Financial Plan

Part	Lino				•		•	J	•	•											
Mail   Incomposition   Mail   Mail   Incomposition   Mail   Incomposition   Mail   Mail   Incomposition   Mail   M		<del>-</del>	\$ 3,	,849,614	\$	5,014,383															
Millew Obdifishated to DOT			FY	2022		FY 2023		FY 2024	FY 2025	FY 2	026	FY 2027		FY 2028	FY 202	9	FY 2030		Y 2031		FY 2032
Mill Levy Distributed to SOIT   6.440_587   1.040_58		Revenues																			
Mill Lavy Distributed to Security Bank/Sedgwick County   2,488,500   0 80,000   8,000   7,00	2	Mill Levy	\$	-	\$	9,458,857	\$	9,750,000	\$ 9,945,000	\$ 10,14	13,900	\$ 10,346,778	\$ :	10,553,714	\$ 10,764,	788	\$ 10,980,084	\$ 1	1,199,686	\$ 1	11,423,680
Interest	3	Mill Levy Distributed to BOT	6,	,440,534		-		-	-		-	-		-		-	-		-		-
Contingent Mill Levy   S. 8949.37 \$ 9,848.85 \$ 9,830.00 \$ 9,952.00 \$ 10,150.00 \$ 10,353.78 \$ 10,560.71 \$ 10,717.88 \$ 10,987.08 \$ 11,206.85 \$ 11,430.	4	Mill Levy Distributed to Security Bank/Sedgwick County	2,	,498,590		-		-	-		-	-		-		-	-		-		-
Expenditures	5	Interest		10,313		190,000		80,000	7,000		7,000	7,000		7,000	7,	000	7,000		7,000		7,000
Page	7	Contingent Mill Levy		-		-		-	-		-	-		-		-	-		-		-
Capital Improvements	8	Total Revenues	\$ 8,	,949,437	\$	9,648,857	\$	9,830,000	\$ 9,952,000	\$ 10,15	50,900	\$ 10,353,778	\$ :	10,560,714	\$ 10,771,	788	\$ 10,987,084	\$ 1	1,206,686	\$ 1	11,430,680
Campius Development		Expenditures																			
Debt Service - WSIA Series 2014-3		Capital Improvements																			
Debt Service - WSA Series 2014-4   750,868   750,068   747,288   750,068   747,288	9	Campus Development	\$ 3	,204,135	\$	-	\$	-	\$ -	\$	-	\$ -	\$	-	\$	-	\$ -	\$	_	\$	-
Contribution to WSU NIRDT Debt Service   S32,000   S32	10	Debt Service - WSIA Series 2014-3		-		1,748,359		1,748,359	1,748,359	1,74	18,359	2,063,359		2,495,659	2,499,	819	2,497,669		2,499,349		2,499,579
Contribution for University Stadium Debt Service Admin Fees	11	Debt Service - WSIA Series 2014-4		_		750,868		750,068	747,298	74	17,818	436,380		-		-	-		_		-
Part	12	Contribution to WSU NIRDT Debt Service		-		532,000		532,000	532,000	53	32,000	532,000		532,000	532,	000	532,000		532,000		532,000
Sulding Insurance   26,285   S		Contribution for University Stadium Debt Service		_		-		862,430	862,430	86	52,430	862,430		862,430	862,	430	862,430		862,430		862,430
Subtotal Capital Improvements   Subtotal Capital Improvement   Subtotal Capital Improvements   Subtotal Capital Improvement	13	Debt Service Admin Fees		-		4,240		4,240	4,240		4,240	4,240		2,650	2,	650	2,650		2,650		2,650
Student Support & Workforce Development   Student Support	14	Building Insurance		26,285		-		-	-		-	-		-		-	-		-		-
NSU Tech Support	15	Subtotal Capital Improvements	\$ 3,	,230,420	\$	3,035,467	\$	3,897,097	\$ 3,894,327	\$ 3,89	94,847	\$ 3,898,409	\$	3,892,739	\$ 3,896,	899	\$ 3,894,749	\$	3,896,429	\$	3,896,659
Undergraduate Support		Student Support & Workforce Development																			
Second Research Res	16	WSU Tech Support	\$	800,000	\$	800,000	\$	800,000	\$ 800,000	\$ 80	00,000	\$ 800,000	\$	800,000	\$ 800,	000	\$ 800,000	\$	800,000	\$	800,000
Public Policy and Management Center Support   38,760   39,535   40,326   41,133   41,956   42,795   43,651   44,524   45,414   46,322   47,248   45,414   46,322   47,248   45,414   46,322   47,248   45,414   46,322   47,248   45,414   46,322   47,248   47,249	17	Undergraduate Support	3,	,897,185		4,028,699		4,109,273	4,191,458	4,27	75,287	4,360,793		4,448,009	4,536,	969	4,627,708		4,720,262		4,814,667
Subtotal Student Support & Workforce Development   \$ 1,31,174   \$ 1,32,174   \$ 1,	18	Graduate Support		395,229		403,134		411,197	419,421	42	27,809	436,365		445,092	453,	994	463,074		472,335		481,782
Economic & Community Development	19	Public Policy and Management Center Support		38,760		39,535		40,326	41,133	4	11,956	42,795		43,651	44,	524	45,414		46,322		47,248
Interns - City/County   \$136,000   \$138,700   \$141,494   \$144,324   \$147,210   \$150,154   \$153,157   \$156,220   \$159,344   \$162,531   \$165,782   \$159,842   \$165,812   \$159,814   \$162,515   \$159,814   \$162,515   \$159,814   \$162,515   \$159,814   \$162,515   \$159,814   \$162,515   \$159,814   \$162,515   \$165,612   \$168,924   \$172,302   \$175,748   \$179,263   \$182,848   \$162,513   \$162,51	20	Subtotal Student Support & Workforce Development	\$ 5,	,131,174	\$	5,271,368	\$	5,360,796	\$ 5,452,012	\$ 5,54	45,052	\$ 5,639,953	\$	5,736,752	\$ 5,835,	487	\$ 5,936,196	\$	6,038,919	\$	6,143,697
Business & Economic Research   150,000   153,000   156,060   159,181   162,365   165,612   168,924   172,302   175,748   179,263   182,848   172,102   175,748   179,263   175,748   179,263   175,748   179,263   175,748   179,263   175,748   179,263   175,748   179,263   175,748   179,263   175,748   179,263   175,748   179,263   175,748   179,263   175,748   179,263   175,748   179,263   175,263   175,748   175,263   175		Economic & Community Development																			
City Government Services 140,542 102,000 104,040 106,121 108,243 110,408 112,616 114,868 117,165 119,508 121,898 County Government Services 112,148 102,000 104,040 106,121 108,243 110,408 112,616 114,868 117,165 119,508 121,898 Subtotal Economic & Community Development 538,690 \$495,720 \$505,634 \$515,747 \$526,061 \$536,582 \$547,313 \$558,258 \$569,422 \$580,810 \$592,426 Subtotal Economic & Support Services Support Service S	21	Interns - City/County	\$	136,000	\$	138,720	\$	141,494	\$ 144,324	\$ 14	17,210	\$ 150,154	\$	153,157	\$ 156,	220	\$ 159,344	\$	162,531	\$	165,782
County Government Services   11,148   102,000   104,040   106,121   108,243   110,408   112,616   114,868   117,165   111,508   121,898   123,89	22	Business & Economic Research		150,000		153,000		156,060	159,181	16	52,365	165,612		168,924	172,	302	175,748		179,263		182,848
Subtotal Economic & Community Development \$ 538,690 \$ 495,720 \$ 505,634 \$ 515,747 \$ 526,061 \$ 536,582 \$ 547,313 \$ 558,258 \$ 569,422 \$ 580,810 \$ 592,426 University Research & Support Services  University Research & Support Services  26 Organization & Development \$ 44,120 \$ 49,140 \$ 50,303 \$ 51,489 \$ 52,699 \$ 53,933 \$ 55,192 \$ 56,476 \$ 57,786 \$ 59,122 \$ 60,484   27 University Strategic Initiatives	23	City Government Services		140,542		102,000		104,040	106,121	10	08,243	110,408		112,616	114,	868	117,165		119,508		121,898
University Research & Support Services  26	24	County Government Services		112,148		102,000		104,040	106,121	10	08,243	110,408		112,616	114,	868	117,165		119,508		121,898
26         Organization & Development         \$ 44,120         \$ 49,140         \$ 50,303         \$ 51,489         \$ 52,699         \$ 53,933         \$ 55,192         \$ 56,476         \$ 57,786         \$ 59,122         \$ 60,484           27         University Strategic Initiatives         - 788,162         7,170         29,425         123,241         215,901         319,718         415,668         519,931         622,406         728,414           28         Bank Fees         5,034         9,000         9,00	25	Subtotal Economic & Community Development	\$	538,690	\$	495,720	\$	505,634	\$ 515,747	\$ 52	26,061	\$ 536,582	\$	547,313	\$ 558,	258	\$ 569,422	\$	580,810	\$	592,426
27         University Strategic Initiatives         -         788,162         7,170         29,425         123,241         215,901         319,718         415,668         519,931         622,406         728,414           28         Bank Fees         5,034         9,000		University Research & Support Services																			
28         Bank Fees         5,034         9,000 <t< td=""><td>26</td><td>Organization &amp; Development</td><td>\$</td><td>44,120</td><td>\$</td><td>49,140</td><td>\$</td><td>50,303</td><td>\$ 51,489</td><td>\$ 5</td><td>52,699</td><td>\$ 53,933</td><td>\$</td><td>55,192</td><td>\$ 56,</td><td>476</td><td>\$ 57,786</td><td>\$</td><td>59,122</td><td>\$</td><td>60,484</td></t<>	26	Organization & Development	\$	44,120	\$	49,140	\$	50,303	\$ 51,489	\$ 5	52,699	\$ 53,933	\$	55,192	\$ 56,	476	\$ 57,786	\$	59,122	\$	60,484
29 Subtotal University Research & Support Services \$ 49,153 \$ 846,302 \$ 66,473 \$ 89,914 \$ 184,940 \$ 278,834 \$ 383,910 \$ 481,144 \$ 586,717 \$ 690,528 \$ 797,898 \$ 30 Contingency \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	27	University Strategic Initiatives		-		788,162		7,170	29,425	12	23,241	215,901		319,718	415,	668	519,931		622,406		728,414
30 Contingency \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	28	Bank Fees		5,034		9,000		9,000	9,000		9,000	9,000		9,000	9,	000	9,000		9,000		9,000
31 <b>Total Expenditures</b> \$ 8,949,437 \$ 9,648,857 \$ 9,830,000 \$ 9,952,000 \$ 10,150,900 \$ 10,353,778 \$ 10,560,714 \$ 10,771,788 \$ 10,987,084 \$ 11,206,686 \$ 11,430,680	29	Subtotal University Research & Support Services	\$	49,153	\$	846,302	\$	66,473	\$ 89,914	\$ 18	34,940	\$ 278,834	\$	383,910	\$ 481,	144	\$ 586,717	\$	690,528	\$	797,898
· · · · · · · · · · · · · · · · · · ·	30	Contingency	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	\$	-	\$	-	\$ -	\$	-	\$	-
32 Revenues Over/(Under) Expenditures \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$	31	Total Expenditures	\$ 8,	,949,437	\$	9,648,857	\$	9,830,000	\$ 9,952,000	\$ 10,15	50,900	\$ 10,353,778	\$ :	10,560,714	\$ 10,771,	788	\$ 10,987,084	\$ 1	1,206,686	\$ 1	11,430,680
	32	Revenues Over/(Under) Expenditures	\$		\$	_	\$	_	\$ -	\$		\$ -	\$	-	\$	-	\$ -	\$		\$	_

1 of 2 April 5, 2023

#### Wichita State University Board of Trustees Board Initiatives Fund Financial Plan

	_	FY 2022		FY 2023	F	Y 2024	FY 2025	FY 2026	FY 2027	FY 2028	FY 2029	FY 2030	FY	2031	FY	2032
	Revenues															
33	Board Initiatives from Mill Levy	\$	- \$	788,162	\$	7,170	29,425	\$ 123,241	\$ 215,901 \$	319,718 \$	415,668	\$ 519,931	\$ (	622,406	\$ 7	728,414
	Share of Maintenance Fund (one-time revenue)		-	452,494		-	-	-	-	-	-	-		-		-
34	Total Revenues	\$	- \$	1,240,656	\$	7,170	29,425	\$ 123,241	\$ 215,901 \$	319,718 \$	415,668	\$ 519,931	\$ (	622,406	\$ 7	728,414
	Expenditures															
35	Board Initiatives	\$	- \$	-	\$	- 5	-	\$ -	\$ - \$	- \$	-	\$ -	\$	- \$	\$	
36	Total Expenditures	\$	- \$	-	\$	- 5	-	\$ -	\$ - \$	- ¢	-	\$ -	\$	- \$	\$	
37	Revenues Over/(Under) Expenditures	\$	- \$	1,240,656	\$	7,170	29,425	\$ 123,241	\$ 215,901 \$	319,718 \$	415,668	\$ 519,931	\$ (	622,406 \$	5 7	728,414
38	Cash available for Board Initiatives (cumulative)	\$	- \$	3,082,025	\$	3,089,195	3,118,620	\$ 3,241,861	\$ 3,457,762 \$	3,777,480 \$	4,193,148	\$ 4,713,079	\$ 5,3	335,485	\$ 6,0	063,899

1 of 2 April 5, 2023

# Wichita State University Board of Trustees Board Initiatives Fund Fiscal Year 2023

Revenues	 al Year 2023 Budget		Revenue as of 3/31/23		Budget emaining	Percent of Budget Received
Mill Levy Board Initiatives	\$ 364,304	\$	452,194	\$	(87,890)	124.13%
Total Revenues	\$ 364,304	\$	452,194	\$	(87,890)	124.13%
Expenditures	 al Year 2023 Budget	•	enditures as of 3/31/23		Budget emaining	Percent of Budget Expended
Expenditures  Board Initiatives	 	•	as of	Re	•	Budget





TO: Wichita State University Board of Trustees

FROM: Troy Bruun

**DATE:** April 5, 2023

SUBJECT: FY 2024 Budget

The purpose of this memo is to provide additional information to help explain changes in the development and presentation of the Board's FY 2024 budget.

#### FY 2024 Mill Levy Budget

The layout of the FY 2024 budget has not changed.

<u>Capital Improvements</u> – Two changes from your FY 2023 budget. Since the Board transferred responsibilities for Woodman to the Foundation, the cost of building insurance has been removed from the budget. The Board approved servicing debt related to the \$11.8 million (plus issuance costs) University Stadium project. Estimated annual principal and interest of \$862,430 has been added for FY 2024. The estimate is based on a par amount of \$12.155 million at 5.0% for 25 years.

• Change from prior year Increase of \$834,629

• Percent of total budgeted expenditures 38.5%

<u>Student Support/Workforce Development</u> – Support for WSU Tech remains unchanged at \$800,000. The budget for Undergraduate, Graduate, and Public Policy and Management Center support all reflect a 2.0% increase over the FY 2023 budget.

• Change from prior year Increase of \$89,428

• Percent of total budgeted expenditures 52.9%

Economic and Community Development – Each line item in this section reflects a 2.0% increase over last year's adopted budget.

• Change from prior year Increase of \$9,914

• Percent of total budgeted expenditures 5.0%

<u>Board Support Services</u> – The Organization and Development budget is used to pay for expenses of the Board. The main expenses are the annual audit and directors/officers' insurance. The budget for FY 2024 reflects a 2.0% increase over last year's budget. The budget for University Strategic Initiatives is calculated by subtracting all other budgeted expenses from the amount of revenue budgeted for mill levy receipts plus interest, excluding budgeted contingency revenue and expense.

Revenue	Budget	
Mill levy	\$ 9,750,000	
Interest	80,000	
Total revenues	\$ 9,830,000	
Expenditures	Budget	
Capital improvements	\$ 3,897,097	
Student support/workforce development	5,360,796	
Economic and community development	505,634	
Organization and development	59,303	
Total expenditures	\$ 9,822,830	
Total revenues less total expenditures	\$ 7,170	University Strategic Initiatives budget

The purpose of the University Strategic Initiatives budget is to allow the Board to take advantage of opportunities related to the University President's strategic initiatives as they may arise.

• Change from prior year

0	Organization and Development	Increase of \$ 1,163
0	University Strategic Initiatives	Decrease of <u>357,134</u>
		\$(355,971)

• Percent of total budgeted expenditures 0.7%

### FISCAL YEAR 2024 WICHITA STATE UNIVERSITY CITY-COUNTY MILL LEVY BUDGET REQUEST

#### Capital Improvements \$3,897,097

#### John Bardo Center \$2,502,667

Principal and interest payable on Sedgwick County Public Building Commission revenue bonds issued for the construction of the John Bardo Center and related infrastructure total \$2,498,427 in FY 2024. In addition to debt service, this budget also pays annual administrative fees of \$4,240 to the Bond Trustee. Final maturity on outstanding bonds is February 1, 2054.

#### National Institute for Research and Digital Transformation \$532,000

The Board contributes \$532,000 to the University each year to service debt related to Series 2021L revenue bonds issued by Wichita State and KDFA in July 2021 to fund construction. The University funds approximately \$100,000 of the annual debt service. Final maturity for Series 2021L bonds is June 1, 2051.

#### University Stadium \$862,430

The Board committed to service the debt related to the University Stadium project that is planned to be issued in FY 2024. The project will modernize and transform University track and field programs and possibly accommodate a future Shocker soccer program. Beyond athletics, the new stadium will double as a state-of-the-art entertainment venue for live concerts from artists in the campus community and notable national entertainers.

#### Student Support \$5,360,796

#### WSU Tech Support - \$800,000

In prior years, Sedgwick County received this support from the Board of Trustees to offset a portion of the County's debt service for the National Center for Aviation Training. Since WATC is now WSU Tech, the County has eliminated their operating support of WATC, the Board of Trustees has eliminated support for the County's debt service and redirected this support directly to WSU Tech. No change is requested in this budget item for Fiscal Year 2024.

#### Wichita State University Undergraduate Support - \$4,109,273

In October of 2013, President Bardo announced a new scholarship program for Wichita State University. WSU will become more assertive about (1) offering scholarship money, and (2) offering scholarships earlier to a larger number of prospective students. Funds from the City-County Mill Levy will be a key factor in the implementation and success of this new program. Support for undergraduate students will be dispersed in four types of scholarships: Freshman Merit, Honors College, National Merit, and Transfer Merit. Funds from the Mill Levy will be targeted primarily to students who are Sedgwick County residents. A two percent (\$80,574) increase is requested in this budget item for Fiscal Year 2024.

### FISCAL YEAR 2024 WICHITA STATE UNIVERSITY CITY-COUNTY MILL LEVY BUDGET REQUEST

#### Wichita State University Graduate Support - \$411,197

Support for the Graduate School is targeted to assist graduate students studying for the Master of Public Administration degree, doctoral or master's studies in areas directly affecting local industry or the public sector. Funding also used to recruit graduate research assistants to assist faculty-directed projects that have received or have a strong potential to receive external grant funding in areas that have applications to business, industry, and social agencies in Wichita/Sedgwick County. A two percent increase (\$8,063) is requested in this budget item for Fiscal Year 2024.

#### Public Policy and Management Center - \$40,326

Budget for the Public Policy and Management Center funds graduate assistants who provide direct support to local governments, nonprofits, and community activities in Sedgwick County. The assistance comes in the form of research, professional development and community engagement through applied learning experiences directed by the Center staff. Graduate assistants at the Public Policy and Management Center work with faculty from multi-disciplines including public administration, social work, community psychology, business, criminal justice, and others. The experience the graduate assistants receive by working at the Public Policy and Management Center prepares them for a career in public service and provides director support to nonprofit and local government organizations in Sedgwick County seeking assistance from the Center. A two percent increase (\$791) is requested for Fiscal Year 2024.

#### **Economic and Community Development-\$505,634**

Funding for Economic and Community Development activities allows Wichita State University to continue expanding its involvement with the City of Wichita and Sedgwick County through education and training programs in support of economic development. The funding also provides opportunities to utilize faculty expertise in the analysis of community issues in partnership with the City and County, utilize student internships related to specific local needs and provide services related to maintaining and analyzing important socio-economic databases.

#### Interns-City/County \$141,494

The City/County intern program is directed by the Hugo Wall School of Urban and Public Affairs and is used to enhance the learning experience of four Master of Public Administration students through internships with the City of Wichita and Sedgwick County. A two percent increase (\$2,774) is requested for Fiscal Year 2024.

#### **Business and Economic Research \$156,060**

In 1999, the City of Wichita asked the Center for Business and Economic Research at Wichita State University to expand its research capabilities to provide Geographic Information System (GIS) services. In 2005, the Center was asked by the City of Wichita, Sedgwick County, and the Greater Wichita Economic Development Coalition (GWEDC) to expand its research capabilities and services by developing, maintaining, and operating the South-Central Kansas Economic and Fiscal Impact Model. The city, county

### FISCAL YEAR 2024 WICHITA STATE UNIVERSITY CITY-COUNTY MILL LEVY BUDGET REQUEST

and GWEDC have asked the Center to maintain most databases on a county-by-county basis for a tencounty service area, as economic development has become a more regional endeavor. The Center has expanded its research, forecasting, database management and economic modeling to better serve business, industry, government, and non-profit groups throughout south-central Kansas. Through its research and programs, the Center has established a reputation for efficient, timely, reliable, and customer-friendly services. The Center contributes directly to the economic development efforts of Wichita, Sedgwick County and Kansas. Beginning January 1, 2017, all Business and Economic Research expenditures are also approved by the Greater Wichita Partnership. A two percent increase (\$3,060) is requested for Fiscal Year 2024.

#### **City Government Services \$104,040**

Wichita State University provides technical assistance and training to support the mission of the City of Wichita. Expertise of faculty, staff and students will be used to respond quickly to requests for assistance and information. A two percent increase (\$2,040) is requested for Fiscal Year 2024.

#### **County Government Services \$104,040**

Wichita State University provides technical assistance and training to support the mission of Sedgwick County. Expertise of faculty, staff and students will be used to respond quickly to requests for assistance and information. A two percent increase (\$2,040) is requested for Fiscal Year 2024.

#### **Board Support Services \$66,473**

#### Organization and Development \$58,140

Organization and Development represents the operating costs for the Board of Trustees. The WSU Board of Trustees is responsible for administering the Mill Levy fund, monitoring endowments held in the WSU Foundation that are owned by the Board of Trustees and managing the facilities owned by the Board of Trustees. A two percent increase (\$1,163) is requested for Fiscal Year 2024.

#### **University Strategic Initiatives \$7,170**

This amount represents the difference between budgeted revenue and all other budgeted expenditures. This line item will be used by the Board of Trustees to take advantage of opportunities related to the University President's strategic initiatives.

#### Contingency \$300,000

The Contingency line item will support unanticipated program needs throughout the year. As recommended by Sedgwick County financial officials, \$300,000 represents anticipated revenue depending on the financial determination of the actual dollar value of the revenues from the 1.5 Mill Levy. These additional resources may result from unanticipated increases in property valuation. Any unused portion of these funds will be utilized for additional support for the Wichita State University Merit Scholarship Program.

### Wichita State University Board of Trustees City of Wichita/Sedgwick County Mill Levy Budget Fiscal Year 2024

Revenues			FY 2024 Budget		FY 2023 Budget	1	Budget Increase Decrease)		FY 2022 Actual
Mill Levy Interest		\$	9,750,000 80,000	\$	9,250,000 2,000	\$	500,000 78,000	\$	8,939,124 10,313
Contingent Mill Levy			300,000		300,000		-		, -
Total Revenues		\$	10,130,000	\$	9,552,000	\$	578,000	\$	8,949,437
							Budget		
Expenditures	Percent of Budget		FY 2024 Budget		FY 2023 Budget		Increase Decrease)		FY 2022 Actual
Capital Improvements									
Campus Development		\$	-	\$	-	\$	-	\$	3,204,135
Debt Service - WSIA Series 2014-3(2054)			1,748,359		1,748,359		-		-
Debt Service - WSIA Series 2014-4(2027)			750,068		750,869		(801)		-
Debt Service Admin Fees			4,240		4,240		-		-
Contribution to WSU NIRDT Debt Service			532,000		532,000		-		-
Contribution for University Stadium Debt Service			862,430		-		862,430		-
Building Insurance			-		27,000		(27,000)		26,285
Total Capital Improvements	38.5%	\$	3,897,097	\$	3,062,468	\$	834,629	\$	3,230,420
Student Support/Workforce Development									
WSU Tech Support		\$	800,000	\$	800,000	\$	-	\$	800,000
Undergraduate Support		•	4,109,273	•	4,028,699	·	80,574	•	3,897,185
Graduate Support			411,197		403,134		8,063		395,229
Public Policy and Management Center Support			40,326		39,535		791		38,760
Total Student Support	52.9%	\$	5,360,796	\$	5,271,368	\$	89,428	\$	5,131,174
Economic and Community Development									
Interns-City/County		\$	141,494	\$	138,720	\$	2,774	\$	136,000
Business and Economic Research			156,060		153,000		3,060		150,000
City Government Services			104,040		102,000		2,040		140,542
County Government Services			104,040		102,000		2,040		112,148
Total Economic and Community Development	5.0%	\$	505,634	\$	495,720	\$	9,914	\$	538,690
Board Support Services									
Organization and Development		\$	59,303	\$	58,140	\$	1,163	\$	49,153
University Strategic Initiatives		Y	7,170	Y	364,304	Y	(357,134)	Y	-5,155
							(001,101,		
Total Board Support Services	0.7%	\$	66,473	\$	422,444	\$	(355,971)	\$	49,153
Contingency									
Contingency		\$	300,000	\$	300,000	\$	-	\$	-
Total Contingency	3.0%	\$	300,000	\$	300,000	\$	-	\$	-
Total Expenditures		\$	10,130,000	\$	9,552,000	\$	578,000	\$	8,949,437

# Wichita State University Board of Trustees Board Support Services Fiscal Year 2024 Budget

Expenditures	_	FY 2024 Budget		FY 2023 Budget	ı	Budget ncrease Decrease)	FY 2022 Actual		
General and Administrative									
Maintenance and Repairs	\$	-	\$	15,000	\$	(15,000)	\$	12,500	
Professional Fees		30,000		20,000		10,000		18,440	
Insurance		15,000		15,000		-		12,213	
Bank Fees		9,000		6,000		3,000		5,034	
Other		5,303		2,140		3,163		966	
Strategic Initiatives		7,170		364,304		(357,134)		-	
Total Expenditures	\$	66,473	\$	422,444	\$	(355,971)	\$	49,153	

# Wichita State University Board of Trustees Board Initiatives Fund Fiscal Year 2024 Budget

Revenues	=	Y 2024 Sudget	FY 2023 Budget	ı	Budget ncrease Decrease)	_	Y 2022 Actual
Mill Levy Board Initiatives	\$	7,170	\$ 364,304	\$	(357,134)	\$	-
Total Revenues	\$	7,170	\$ 364,304	\$	(357,134)	\$	
Expenditures	=	Y 2024 Budget	FY 2023 Budget	I	Budget ncrease Decrease)	_	Y 2022 Actual
<b>Expenditures</b> Board Initiatives	B		\$ 	I	ncrease	_	