



### Program Review Self-Study Template

Academic unit: Department of Chemistry \_\_\_\_\_

College: Fairmount College of Liberal Arts and Sciences \_\_\_\_\_

Date of last review 2012 \_

Date of last accreditation report (if relevant) 2014 \_

List all degrees described in this report (add lines as necessary)

Degree: BS Chemistry \_\_\_\_\_ CIP\* code: 40.0501

Degree: MS Chemistry \_\_\_\_\_ CIP code: 40.0501 \_

Degree: PhD Chemistry \_\_\_\_\_ CIP code: 40.0501 \_

\*To look up, go to: Classification of Instructional Programs Website, <http://nces.ed.gov/ipeds/cipcode/Default.aspx?y=55>

Faculty of the academic unit (add lines as necessary)

Name	Signature
<u>Dr. James G. Bann (Associate Professor)</u> _____	_____
<u>Dr. Moriah R. Beck (Assistant Professor)</u> _____	_____
<u>Dr. Dennis H. Burns (Professor)</u> _____	_____
<u>Dr. David M. Eichhorn (Professor)</u> _____	_____
<u>Dr. Douglas S. English (Associate Professor)</u> _____	_____
<u>Dr. Maojun Gong (Assistant Professor)</u> _____	_____
<u>Dr. William C. Groutas (University Distinguished Professor)</u> _____	_____
<u>Dr. Katie Mitchell-Koch (Assistant Professor)</u> _____	_____
<u>Dr. D. Paul Rillema (Professor)</u> _____	_____
<u>Dr. Alexandre A. Shvartsburg (Assistant Professor)</u> _____	_____
<u>Dr. Kandatege Wimalasena (Professor)</u> _____	_____

Submitted by: David M. Eichhorn, Professor and Chair \_\_\_\_\_  
(name and title)

Date March 27, 2015

<p>In yellow highlighted areas, data will be provided</p>
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**1. Departmental purpose and relationship to the University mission (refer to instructions in the WSU Program Review document for more information on completing this section).**

a. University Mission:

The mission of Wichita State University is to be an essential educational, cultural, and economic driver for Kansas and the greater public good.

b. Program Mission (if more than one program, list each mission):

The mission of the undergraduate program in Chemistry is to provide students with a broad understanding of all disciplines in chemistry, to train them in the specific skills required for chemical research and to prepare them for careers in the chemical or chemistry-related industry, for advanced study in chemistry, or for pursuit of professional degrees.

The mission of the Masters of Science program in Chemistry is to provide students with advanced understanding of chemistry, to develop their technical research and analytical skills, and to prepare them for careers in the chemical or chemistry related industry, for teaching careers in chemistry, and for further study in chemistry at the doctoral level.

The mission of the PhD program in Chemistry is to provide students with an in-depth expertise in a specific area of chemistry, to develop the ability to conceive of and carry out an independent research program, and to prepare students for senior-level careers in industry or academic careers at research institutions.

c. The role of the program (s) and relationship to the University mission: Explain in 1-2 concise paragraphs.

The Baccalaureate degree programs in the Department of Chemistry are designed to provide students with a solid background in all areas of chemistry, including organic, analytical, inorganic, physical, and biochemistry. Through traditional coursework, extensive laboratory experience, and independent study research projects, students are provided with the conceptual knowledge base, introduced to the principles of the scientific method, and given the opportunity to apply these while developing critical thinking and problem solving skills. An undergraduate degree in chemistry will prepare the student for immediate employment in industry, government, or primary or secondary education; careers in chemical-oriented business or law; or graduate study in chemistry, biochemistry, or medical professional schools (including medicine, dentistry, optometry, veterinary).

The Masters of Science program in Chemistry is a strong research-based program designed to provide students with advanced instruction in a variety of chemical disciplines, develop students' technical expertise with chemical instrumentation, and further engage them in state-of-the-art original research. Through a core curriculum of advanced courses and a faculty-mentored research project culminating in a thesis, students are prepared for positions in the chemical and pharmaceutical industry, teaching at the high-school and junior college level, and further study at the doctoral level in chemistry or biochemistry.

The PhD program in Chemistry is designed to provide students with advanced instruction over a broad range of chemical disciplines as well as in-depth instruction in a specific area. The expectation is that the student will become an expert in a specific field of study and will develop the skills required to be an independent researcher, including genesis and development of an idea, formulation of a research strategy, collection and analysis of data, drawing appropriate conclusions, and presentation of results. The degree culminates in the writing and defense of a dissertation based on an original research project. Recipients of the PhD are prepared for employment in senior positions in industry and

government, teaching at four-year colleges, and postdoctoral positions leading ultimately to teaching positions at research universities.

d. Has the mission of the Program (s) changed since last review?  Yes  No

i. If yes, describe in 1-2 concise paragraphs. If no, is there a need to change?

e. Provide an overall description of your program (s) including a list of the measurable goals and objectives of the program (s) (programmatic). Have they changed since the last review?

Yes  No

If yes, describe the changes in a concise manner.

The undergraduate program in Chemistry offers a number of degrees tailored to prepare students for different career or higher education options. The BS in Chemistry is certified by the American Chemical Society and is geared to students intending to seek employment in chemical or chemistry-related industry or those planning to pursue advanced degrees in chemistry. A biochemistry option is available with this degree, which would be attractive to those students intending to pursue advanced degrees in biochemistry. The BS in Chemistry-Premedicine is designed for students intending to pursue advanced degrees in health-related fields, such as medicine, pharmacy, or dentistry. The BS in Chemistry/Business is a joint venture with the Barton School which is designed for students seeking careers in the pharmaceutical or chemical industries. The Field Major in Biochemistry, shared with the Department of Biological Sciences, also prepares students for graduate study in biochemistry and biomedical fields. The department also offers a BA degree in Chemistry.

The objectives for all the undergraduate degrees are to develop a solid foundation in the principles of chemistry including all major subdivisions of the field, to become familiar with the synthetic and analytical techniques of chemistry, and to gain an understanding of the scientific method and application of the principles learned in classes to chemical research. Measurable outcomes include (i) assessment exams taken following completion of most undergraduate courses and (ii) a written report on the independent research project. The only significant change since the last review is to make the Chemistry-Premedicine degree a stronger chemistry degree, such that graduates with that degree will be more prepared to continue on to graduate school in chemistry, should they decide to do so instead of going on to professional schools in the health professions.

The MS program in chemistry is a strong, research-based program whose intent is to graduate students who will be employed in the chemical or pharmaceutical industry or teaching positions at the high-school or junior college level, or who will pursue advanced degrees in chemistry. Success in achieving this goal can be measured by the percentage of graduates who have been able to obtain such positions. Based on the data given in section 4b, the program has achieved this goal, with 85% of the graduates having gone on to such positions related to their MS degree (4 employed in chemical industry and 2 studying for advanced degrees). The objectives of this degree are to build on the undergraduate foundation with advanced instruction in a broad range of chemical disciplines and to master the principles and techniques of chemical research. The measurable outcome is the written thesis based on an original research project and the oral defense thereof.

The PhD program in chemistry is intended to graduate students who will establish careers as independent researchers in the chemical industry and in academic positions at four-year colleges and research universities. Success in achieving this goal can be measured by the percentage of graduates who have been able to obtain such positions. Based on the data

given in section 4c, the program has achieved this goal, with 100% of the graduates having gone on to such positions related to their PhD degree (4 employed in research, 5 postdoctoral positions, 1 academic positions). The objectives of this degree are to acquire expertise in a specific area of chemistry, establish proficiency in the techniques of chemical research, and develop the ability to conceive of, express, and carry out an independent research project. The measurable outcomes are (i) cumulative exams taken in the 2<sup>nd</sup> and 3<sup>rd</sup> years, (ii) preparation and defense of an original research proposal in the 5<sup>th</sup> semester, and (iii) the written dissertation based on an original research project and the oral defense thereof.

**2. Describe the quality of the program as assessed by the strengths, productivity, and qualifications of the faculty in terms of SCH, majors, graduates, and scholarly/creative activity (refer to instructions in the WSU Program Review document for more information on completing this section).**

**Complete the table below and utilize data tables 1-7 provided by the Office of Planning Analysis (covering SCH by FY and fall census day, instructional faculty; instructional FTE employed; program majors; and degree production).**

Scholarly Productivity	Number Journal Articles		Number Presentations		Number Conference Proceedings		Performances			Number of Exhibits		Creative Work		No. Books	No. Book Chaps.	No. Grants Awarded or Submitted	\$ Grant Value
	Ref	Non-Ref	Ref	Non-Ref	Ref	Non-Ref	*	**	***	Juried	****	Juried	Non-Juried				
Year 1 2012	16			42												11	3.19 M
Year 2 2013	12			49												18	11.1 M
Year 3 2014	9			57												20	3.67 M

\* Winning by competitive audition. \*\*Professional attainment (e.g., commercial recording). \*\*\*Principal role in a performance. \*\*\*\*Commissioned or included in a collection.

- Provide a brief assessment of the quality of the faculty/staff using the data from the table above and tables 1-7 from the Office of Planning Analysis as well as any additional relevant data. Programs should comment on details in regard to productivity of the faculty (i.e., some departments may have a few faculty producing the majority of the scholarship), efforts to recruit/retain faculty, departmental succession plans, course evaluation data, etc.

Provide assessment here:

The Department of Chemistry at Wichita State University is a vibrant, research-active department whose primary missions are to enhance and sustain a highly competitive undergraduate and graduate training program in all areas of chemistry and to make significant scholarly contributions to the body of chemical knowledge. All faculty members hold a PhD and have received further postdoctoral training before joining the WSU faculty. All maintain active research programs, all are involved in teaching undergraduate and graduate courses, and all serve on MS thesis and PhD dissertation committees. By its nature, research in chemistry involves student researchers – therefore nearly all publications by a faculty member include one or more student (undergraduate or graduate) or postdoctoral authors. The high level of research activity among the faculty of the Department of Chemistry is important for all three degree programs. An education in chemistry requires engagement in original laboratory research. At the graduate level, this is obvious, since the major portion of the graduate degree (MS or PhD) is the research project, which is carried out in close collaboration with the student's major advisor – students in these programs embark on their final research project no later than their second semester in the program. This is, however, no less true at the

undergraduate level – even at institutions without high-level research programs, faculty are encouraged to engage in research so as to expose their students to this aspect of chemistry. At WSU, participation in undergraduate research is a requirement for all BS chemistry majors and the availability of research programs operating at the highest levels makes this a more fruitful endeavor. Furthermore, given the rapidly changing nature of chemistry, the fact that faculty are operating at the frontiers of chemical research allows them to bring that knowledge back into the classroom – even at the most introductory levels, instruction is informed by the current state of the discipline.

The Department of Chemistry produces a large number of credit hours, primarily due to the service aspects of the General Chemistry, Organic Chemistry, and Biochemistry classes, which are required for many students majoring in other fields or aspiring to professional education in the health professions. Over the past three years, SCH production by the chemistry department has steadily increased at the 100-299 and 500-699 levels. SCH produced by tenure-eligible faculty has decreased consistently over the time period 2011-2013, with a concomitant increase in SCH produced by lecturers. This situation is explained by the loss of a number of tenured faculty in a short period of time, which necessitated hiring lecturers to teach some general chemistry and organic chemistry classes. We have since hired four tenure-eligible faculty and the percentage of SCH produced by lecturers is decreasing. Degree production has remained strong at both the undergraduate and graduate levels.

Research productivity in chemistry is best assessed by an analysis of the papers published in peer-reviewed academic journals. The goal set for faculty members in our department, and a reasonable expectation for an institution such as WSU, is one paper per year. Assessment of this goal is a bit difficult over this time period, due to the flux in our faculty makeup – it generally takes at least two years before a new faculty member in chemistry can accumulate sufficient research data to publish. Over the past three years, however, the department has still maintained an average of approximately 1.3 publications per faculty member per year. This number is expected to increase once the new faculty members start to publish their results more consistently. It is also important to address the quality of the journals in which these papers are published. All are published in highly regarded journals and many have appeared in particularly high-impact journals, such as the *Journal of Organic Chemistry*, *Inorganic Chemistry*, *Biochemistry*, *Protein Science*, *Proceedings of the National Academy of Science*, *Bioorganic and Medicinal Chemistry*, *Analytical Chemistry*, the *Journal of Physical Chemistry*, and the *European Journal of Medicinal Chemistry*. Faculty members and students are also encouraged to present research findings at regional, national, and international meetings. Such activity not only allows for personal interactions with others in the field, but also brings recognition to the department and the university. WSU always brings a large contingent of graduate and undergraduate students to present at the Midwest Regional Meeting of the American Chemical Society. In addition, presentations were made at prestigious meetings such as the national meetings of the American Chemical Society, the Protein Society, the American Society of Mass Spectrometry, the Society of Laboratory Automation and Screening, the Biophysical Society, and the American Society of Cell Biology, and international meetings such as Gordon Research Conferences, the International Union of Pure and Applied Chemistry, the International Conference on Photochemistry, the International Conference on Petrochemistry, and the International Conference on Magnetic Resonance in Biological Systems. Department faculty members were also invited speakers at regional universities such as the University of Kansas, Kansas State University, Pittsburg State University, and Emporia State University, as well as at other universities around the country, such as Georgetown University, the University of Pennsylvania, the University of North Texas, and Washington University of St. Louis.

The other metric by which to assess a research program is that of external funding. All faculty members in the Department of Chemistry have actively pursued external funding during the period of review. External funding in chemistry has become increasingly difficult to achieve. Still, faculty in the WSU Department of Chemistry have

maintained a high level of success in securing external funding from federal and state sources (NIH, NSF, NASA, COBRE, KINBRE, etc.) and from industrial sources (Soligenix). The table below shows the total dollar amounts of grant proposals submitted and funded in the past three years by WSU Chemistry Department faculty members:

WSU Chemistry Department external grant submission activity, 2012 – 2014 (\$)

	submitted	funded	still pending
2012	3,190,480	91,353	0
2013	11,114,110	1,267,683	0
2014	3,671,411	187,898	1,167,034

Finally, the scholarly standing of the faculty can be addressed by their participation in review of papers and grant proposals and service on editorial boards and as officers in professional societies. Without exception, all the faculty members in the Department of Chemistry are actively engaged in such activities, serving as reviewers for many of the journals and funding agencies listed above. Board and officer positions held by members of the WSU chemistry faculty during the period of review include editorial advisory board member of *The Open Enzyme Inhibition Journal*; American Chemical Society National Chemistry Olympiad Coordinator for Kansas, American Chemical Society Councilor, member of the American Chemical Society Divisional Activities Committee and Chemical Education Committee, member of the Curriculum Development Committee for the University of Kansas School of Medicine – Wichita; secretary of the Midwest Region of the American Chemical Society, Chair of the Wichita Expanding Your Horizons Conference, and chair-elect of the American Society of Mass Spectrometry Interest Group in Metal Ions in Mass Spectrometry.

During the period of review, the Department of Chemistry has seen the loss of two active faculty members, one due to retirement and one due to death. This circumstance has exacerbated our already diminished tenure-eligible faculty level and increased our need to utilize the services of instructors for our introductory courses at a rate higher than we would desire. However, we have been fortunate to have at our disposal highly qualified individuals. One has a Masters degree and has taught very effectively in our department for many years. The rest of the instructors have PhD degrees in chemistry. The quality of the instruction for our students has, therefore, been maintained at a high level. We have begun the process of bringing our faculty level back up, with the hire of two new faculty members in Fall 2012 and a third in Fall 2014. We hope to continue to add faculty members in the next couple of years, as we are still understaffed from the standpoint of maintaining a vital Ph.D.-granting department.

**3. Academic Program: Analyze the quality of the program as assessed by its curriculum and impact on students for each program (if more than one). Attach updated program assessment plan (s) as an appendix (refer to instructions in the WSU Program Review document for more information).**

- a. For undergraduate programs, compare ACT scores of the majors with the University as a whole. Based on the rolling average for 2009-2013, as well as individual year data, the ACT scores of chemistry majors are consistently above the ACT scores for the university as a whole. Over the past 5 years for which data are available, this difference has increased each year, from 0.5 in 2009 to 2.0 in 2013.
- b. For graduate programs, compare graduate GPAs of the majors with University graduate GPAs. The GPA for entering graduate students in chemistry is very nearly the same as it is for entering graduate students across the university, with a rolling average for 2010-2014 of 3.4 for chemistry, as compared to 3.5 for the university.
- c. Identify the principal learning outcomes (i.e., what skills does your Program expect students to graduate with). Provide aggregate data on how students are meeting those outcomes in the table below. Data should relate to the goals and objectives of the program as listed in 1e. Provide an analysis and evaluation of the data by learner outcome with proposed actions based on the results.

In the following table provide program level information. You may add an appendix to provide more explanation/details. Definitions:

Learning Outcomes: Learning outcomes are statements that describe what students are expected to know and be able to do by the time of graduation. These relate to the skills, knowledge, and behaviors that students acquire in their matriculation through the program (e.g., graduates will demonstrate advanced writing ability).

Assessment Tool: One or more tools to identify, collect, and prepare data to evaluate the achievement of learning outcomes (e.g., a writing project evaluated by a rubric).

Criterion/Target: Percentage of program students expected to achieve the desired outcome for demonstrating program effectiveness (e.g., 90% of the students will demonstrate satisfactory performance on a writing project).

Result: Actual achievement on each learning outcome measurement (e.g., 95%).

Analysis: Determines the extent to which learning outcomes are being achieved and leads to decisions and actions to improve the program. The analysis and evaluation should align with specific learning outcome and consider whether the measurement and/or criteria/target remain a valid indicator of the learning outcome as well as whether the learning outcomes need to be revised.

## Undergraduate - BS

Learning Outcomes (most programs will have multiple outcomes)	Assessment Tool (e.g., portfolios, rubrics, exams)	Target/Criteria (desired program level achievement)	Results	Analysis
Demonstrate the ability to apply principles of organic, inorganic, physical (thermo and quantum), analytical (and instrumental), and biochemistry	American Chemical Society exams in each field are administered at the conclusion of the appropriate course	85% of students will demonstrate satisfactory performance on exam by performing within $\pm$ of the national norm or above. *	AY12 – Organic – 88% Quantum – 92% Inorganic – 100% Biochemistry (Chem 663) – 95%  AY13 – Analytical – 92% Organic – 86% Thermo – 93% Quantum – 82% Inorganic – 80%  AY14 – Analytical – 89% Organic – 76% Thermo – 100% Quantum – 100% Inorganic – 100% Biochemistry (Chem 661) – 42%	In general, students are performing at or near the target levels. See below for detailed analysis.
Demonstrate the ability to apply techniques and concepts of chemistry in a research project	Research report submitted at the conclusion of the mandatory independent study research course			Quantitative analysis has not been carried out to date, but in the future reports will be analyzed according to AACU Inquiry and Analysis rubric

\* Exams are administered at the conclusion of Chem 523 (analytical), Chem 524 (instrumental), Chem 532 (organic), Chem 545 (physical – thermodynamics), Chem 546 (physical – quantum), Chem 615 (inorganic), Chem 661 (biochemistry), and Chem 663 (biochemistry). Chem 523, 524, and 532 contain a large number of non-chemistry majors, rendering results from those exams less useful for assessing the students in the chemistry program. Satisfactory performance is considered those who fall within 10% of the national norms on the exam or above.

Detailed analysis of ACS exam results: On the whole, results show that students are achieving the targeted performance on the exams. The one glaring exception is the biochemistry exam taken in Chem 661 in AY14. Chem 661 is increasingly being taken by non-majors seeking admission to medical school, although many chemistry majors take this class, as well. We have only recently started administering the ACS exam in this class and will continue to monitor performance.

## Graduate - MS

Learning Outcomes (most programs will have multiple outcomes)	Assessment Tool (e.g., portfolios, rubrics, exams)	Target/Criteria (desired program level achievement)	Results	Analysis
Demonstrate the ability to communicate chemical concepts orally	Oral communication rubric analysis of two presentations in Chem 700	80% of scores for each component of the rubric will be very good or excellent	We have not yet initiated this analysis and will do so in the near future.	
Demonstrate the ability to communicate chemical concepts in written form	Written communication rubric analysis of thesis based on original research	80% of scores for each component of the rubric will be very good or excellent	We have not yet initiated this analysis and will do so in the near future.	
Demonstrate proficiency at carrying out and analyzing chemical research	Written thesis based on original research and defense thereof	100% successful defense of thesis	100% of students defending thesis have passed	MS students are successfully achieving this outcome.

## Graduate - PhD

Learning Outcomes (most programs will have multiple outcomes)	Assessment Tool (e.g., portfolios, rubrics, exams)	Target/Criteria (desired program level achievement)	Results	Analysis
Demonstrate the ability to communicate chemical concepts orally	Oral communication rubric analysis of departmental research presentation	80% of scores for each component of the rubric will be very good or excellent	We have not yet initiated this analysis and will do so in the near future.	
Demonstrate the ability to communicate chemical concepts in written form	Written communication rubric analysis of original research proposal	80% of scores for each component of the rubric will be very good or excellent	We have not yet initiated this analysis and will do so in the near future.	
Demonstrate proficiency at carrying out and analyzing chemical research	Written dissertation based on original research and defense thereof	100% successful defense of dissertation	100% of students defending dissertation have passed	PhD students are successfully achieving this outcome.
Demonstrate ability to conceive of a research project	Written Original Research Proposal and defense thereof – completed during fifth semester	100% successful defense of proposal	100% of students defending proposal have passed – a few required a second defense	PhD students are successfully achieving this outcome.
Demonstrate ability to read and analyze current chemical literature	Cumulative examinations – students are required to pass 5 exams in two years starting in student’s third semester	100% pass rate	100% of students have passed required number of exams.	PhD students are successfully achieving this outcome.

d. Provide aggregate data on student majors satisfaction (e.g., exit surveys), capstone results, licensing or certification examination results (if applicable), employer surveys or other such data that indicate student satisfaction with the program and whether students are learning the curriculum (for learner outcomes, data should relate to the outcomes of the program as listed in 3c).

Evaluate table 10 from the Office of Planning and Analysis regarding student satisfaction data. For 2012 and 2013, satisfaction among undergraduate chemistry majors, as measured by the percent indicating satisfied or very satisfied (ca. 87%), as significantly above the level for both the university (ca. 80%) and the college division (ca. 75%). This level dropped to 72% in 2014. A drop was also seen in the university (81%) and college division (72%), but the chemistry numbers dropped more. Obviously a one-year drop is not necessarily significant, especially with a sample size of 30, but it warrants attention. At the graduate levels, the percentage in chemistry increased dramatically from 55% in 2012 to 100% in 2014. With small sample sizes, it is hard to interpret these numbers, but they are encouraging.

Learner Outcomes (e.g., capstone, licensing/certification exam pass-rates) by year, for the last three years				
Year	N	Name of Exam	Program Result	National Comparison±
1		N/A		
2		N/A		
3		N/A		

e. Provide aggregate data on how the goals of the *WSU General Education Program* and *KBOR 2020 Foundation Skills* are assessed in undergraduate programs (optional for graduate programs).

Outcomes:	Results	
	Majors	Non-Majors
<ul style="list-style-type: none"> <li>○ Have acquired knowledge in the arts, humanities, and natural and social sciences</li> <li>○ Think critically and independently</li> <li>○ Write and speak effectively</li> <li>○ Employ analytical reasoning and problem solving techniques</li> </ul>		
Write effectively and think critically and independently – all BS Chemistry, BS Chemistry – Biochemistry option, BS Chemistry – Pre-medicine, and Biochemistry field major students are required to submit a final report describing their undergraduate research project. This report will be assessed according to the AACU Written Communication and Critical Thinking rubrics	Reports have not been assessed in this manner in the past – we will start to do this.	
Have acquired knowledge in the natural sciences – Nationally normed ACS exams are administered in many chemistry classes which measure students' knowledge of the material compared with students across the country. The upper division classes, with the exception of Chem 531 and 532 (organic chemistry), contain mostly chemistry majors and can serve to quantify the requirement for this group. General Chemistry classes contain mostly non-majors and can serve to quantify the requirement for this group.	Results of these exams are given in section 3c and show that chemistry majors are generally satisfying this requirement.	AY12 – Chem 211 – 85% Chem 212 – 91% AY13 – Chem 211 – 66% Chem 212 – 85% AY14 - Chem 211 – 55% Chem 212 – 86% A new exam was instituted in AY13 and scores subsequently dropped. This situation is being assessed.

Note: Not all programs evaluate every goal/skill. Programs may choose to use assessment rubrics for this purpose. Sample forms available at: <http://www.aacu.org/value/rubrics/>

- f. For programs/departments with concurrent enrollment courses (per KBOR policy), provide the assessment of such courses over the last three years (disaggregated by each year) that assures grading standards (e.g., papers, portfolios, quizzes, labs, etc.) course management, instructional delivery, and content meet or exceed those in regular on-campus sections.

Provide information here: All concurrent enrollment instructors are required to administer the appropriate ACS exam as the final examination in their classes – the same exam used by instructors for those classes taught on campus. The results of these exams are assessed to ensure that students are learning at the appropriate level. Over the past three academic years, 84% of students enrolled in Chem 211 and Chem 212 via concurrent enrollment met or exceeded the benchmark, which is performance within 10% of the national norms on the exam. This level of success is on par with the results for on-campus sections of this class. The department had maintained an active and successful concurrent enrollment program with a number of area high schools until the decision by the university to discontinue this program. At that point, at least one of these schools (our most successful relationship) established a relationship with another university and we are unlikely to get them back now that the university has decided to reestablish the program.

- g. Indicate whether the program is accredited by a specialty accrediting body including the next review date and concerns from the last review.

Provide information here:

The department is not accredited, per se. However, the Bachelors of Science degree in Chemistry and the BS Chemistry - ACS Biochemistry degree are *certified* by the American Chemical Society. In addition, the department is reviewed by the American Chemical Society every five years. The last review was submitted in June, 2014. Results from this review have not yet been received. The comments from the previous review (June, 2009) were overall very positive. The major concerns were the following: (i) the fact that the faculty is composed “entirely of Caucasian males,” although it was acknowledged that we had attempted to diversify our faculty. Our faculty at that time included two members from India, one from Cyprus, one from Scotland, and one from Sri Lanka. However, we did not have any women or historically underrepresented minorities among our faculty. We have since hired two female faculty members and one Asian faculty member and will continue to strive to further diversify. (ii) Only one faculty member had taken sabbatical during the previous 5 years. The extensive turnover in our faculty has led to few of them being in a position to request sabbatical leave. (iii) “Student research reports do not reflect a strong research experience with content more appropriate to a laboratory report.” We have provided more guidance to our students regarding the preparation of the research reports associated with their independent study research projects.

- h. Provide the process the department uses to assure assignment of credit hours (per WSU policy 2.18) to all courses has been reviewed over the last three years.

Provide information here: The Department Chair has reviewed credit-hour assignment to ensure that it corresponds to the university policies. All course syllabi have been amended to include a statement regarding expectations of work outside of class.

- i. Provide a brief assessment of the overall quality of the academic program using the data from 3a – 3e and other information you may collect, including outstanding student work (e.g., outstanding

scholarship, inductions into honor organizations, publications, special awards, academic scholarships, student recruitment and retention).

Provide assessment here:

The data above show that, for the most part, students are very satisfied with the education they receive as Chemistry majors at WSU and that they are successful in achieving their learning objectives. An additional metric by which to assess the quality of the programs is through an analysis of the participation of students (undergraduate and graduate) in written and oral presentation of research results. Due to the nature of the discipline, original research is by far the best way to incorporate the material learned in the classroom and in organized labs. The MS and PhD curricula are centered around the original research project – all students in these programs begin their research projects no later than their second semester in residence. This is common in most MS and PhD programs in chemistry. At the undergraduate level, the American Chemical Society recommends undergraduate research and such an experience is widely viewed as a valuable component of an undergraduate chemistry degree. However, many institutions do not require it for the degree and are not able to provide this experience for all of their students. At WSU, all BS degrees in chemistry require a minimum of one semester of undergraduate research, in which students work closely with a faculty member (and often a graduate student or postdoc) on an original research project.

In item 2a were listed the number of journal articles and research presentations submitted by faculty in the Department of Chemistry. Almost all of these include at least one student author – either undergraduate or graduate. Each year the Chemistry Department contributes on the order of 15-20 presentations (oral or poster) to the Midwest Regional meeting of the American Chemical Society – the majority of these not only include student authors, but are presented by students. In the past three years, undergraduate and graduate students have presented papers at regional conferences such as the Kansas Physical Chemistry Symposium, the Kansas IDEA Network for Biomedical Research Excellence (KINBRE) Symposium, the Kansas University Medical College Undergraduate Forum, the University of Kansas Microfluidics Symposium, and the University of Kansas GRASP-NMR Symposium. Chemistry students are also well represented at campus research events (URCAF and GRASP). Over the past 3 years, chemistry students have been selected to represent WSU at the Kansas Undergraduate Research Forum and the Capital Graduate Research Symposium. Chemistry students have also won 1<sup>st</sup> place at the WSU Undergraduate Research and Creative Activities Forum, best poster at the Kansas INBRE and the National IDeA Symposia, and the inaugural Sarachek Award for Scholarly Excellence in the Natural Sciences. The department maintains an active section of the American Chemical Society Student Affiliates, which has earned Honorable Mention from the American Chemical Society twice over the past three years.

**4. Analyze the student need and employer demand for the program. Complete for each program if appropriate (refer to instructions in the WSU Program Review document for more information on completing this section).**

- a. Evaluate tables 11-15 from the Office of Planning Analysis for number of applicants, admits, and enrollments and percent URM students by student level and degrees conferred. The data show that slightly over 50% of applicants to the chemistry graduate programs are admitted to the programs, which indicates a good level of selectivity. Data on underrepresented minorities in the undergraduate program are largely in line with the data for the university and the college. For the chemistry graduate programs, the number of underrepresented minorities is quite small, as the vast majority of our graduate students are foreign.
- b. Utilize the table below to provide data that demonstrates student need and demand for the program.

Undergraduate - BS

Employment of Majors*							
	Average Salary	Employment % In state	Employment % in the field	Employment: % related to the field	Employment: % outside the field	No. pursuing graduate or professional education	Projected growth from BLS** Current year only.
Year 1							↓
Year 2							
Year 3							

\* May not be collected every year

\*\* Go to the U.S. Bureau of Labor Statistics Website: <http://www.bls.gov/oco/> and view job outlook data and salary information (if the Program has information available from professional associations or alumni surveys, enter that data)

- Provide a brief assessment of student need and demand using the data from tables 11-15 from the Office of Planning and Analysis and from the table above. Include the most common types of positions, in terms of employment graduates can expect to find.

Provide assessment here:

Graduates with the BS in chemistry are prepared for a number of different career/educational paths. Many recent graduates from the WSU Chemistry Department have gone on to graduate school in chemistry, both at WSU and at other institutions such as Iowa State University, the University of Texas – Austin, and the University of Nebraska – Lincoln. Other graduates have gone on to professional schools in medicine, veterinary medicine, dentistry, and pharmacy. Graduates have also gone on to employment in industry - recent graduates have had success in obtaining positions in the pharmaceutical chemistry industry and in medicine-related fields. Unfortunately, although we interview all of the undergraduate majors prior to their receiving their degrees, most are unsure of exactly where they will be going at that time. Therefore, our data are incomplete as to where they actually end up. It would be more useful to survey alumni one or two years after graduation and we will endeavor to initiate such a survey. The information we have represents only those students who did know at the time of the exit interview what their plans were or with whom we have maintained informal contact. Examples of current positions for students graduating in the past three years are: (i) graduate school in chemistry or biochemistry (WSU, University of Texas, Ohio State University, Iowa State University, University of Oklahoma, Kansas State University, University of Nebraska), (ii) medical school (KUMC, Wayne State University), (iii) pharmacy school (KU), (iv) other professional schools in health professions (University of Houston

optometry, Arizona School of Dentistry and Oral Health), (v) employment in chemistry-related fields (EHS inspector for state of Kansas, technician at Fragrance West, chemist at Spirit Aerosystems). The increasing reliance on high-tech manufacturing and the continued search for new and better medicines, bode well for future employment prospects for chemists.

#### Graduate - MS

Employment of Majors*							Projected growth from BLS** Current year only.
Average Salary	Employment % In state	Employment % in the field	Employment: % related to the field	Employment: % outside the field	No. pursuing graduate or professional education		
Year 1		33	67	0	0	33	↓
Year 2		0	0	0	0	100	
Year 3		0	100	0	0	0	

\* May not be collected every year

\*\* Go to the U.S. Bureau of Labor Statistics Website: <http://www.bls.gov/oco/> and view job outlook data and salary information (if the Program has information available from professional associations or alumni surveys, enter that data)

- Provide a brief assessment of student need and demand using the data from tables 11-15 from the Office of Planning and Analysis and from the table above. Include the most common types of positions, in terms of employment graduates can expect to find.

Students obtaining MS degrees in chemistry from WSU have been very successful in obtaining employment in chemistry or related fields or admission to programs for further education in chemistry. Graduates from the MS program in the past three years went on to the following positions:

2014 Adi Uy – chemist, Koch Industries, Iowa

2014 Devaki Gautam – Quality Assurance, Guymon Extracts, Guymon, OK

2013 Mallikarjuna Gunnam - unknown

2013 Joseph Brungardt – medical school, University of Kansas

2012 Tom Mwanja – chemist, Sora Laboratories, Springfield, MO

2012 Michael Kullman – PhD student, Duquesne University

2012 Kok-Chuan Tiew – chemist, Occidental Chemical Company, Wichita, KS

#### Graduate - PhD

Employment of Majors*							Projected growth from BLS** Current year only.
Average Salary	Employment % In state	Employment % in the field	Employment: % related to the field	Employment: % outside the field	No. pursuing graduate or professional education		
Year 1		100	100	0	0	0	↓
Year 2		67	67	0	0	33	
Year 3***		20	20	0	0	40	

\* May not be collected every year

\*\* Go to the U.S. Bureau of Labor Statistics Website: <http://www.bls.gov/oco/> and view job outlook data and salary information (if the Program has information available from professional associations or alumni surveys, enter that data)

\*\*\* Note one PhD in year 3 awarded posthumously, so percentages do not add to 100.

- Provide a brief assessment of student need and demand using the data from tables 11-15 from the Office of Planning and Analysis and from the table above. Include the most common types of positions, in terms of employment graduates can expect to find.

Students obtaining PhD degrees in chemistry from WSU have been very successful in obtaining postdoctoral positions or employment in chemistry or related fields. Graduates from the PhD program in the past three years went on to the following positions:

2014 Zifan Wang – postdoctoral scholar, University of California - Merced

2014 Fatemeh Chadegani – postdoctoral scholar, University of Texas Health Sciences Center

2014 Amanda Alliband – instructor, Barton County Community College

2014 Alex Williams –deceased, degree awarded posthumously

2014 Sivakoteswara Mandadapu – postdoctoral scholar, National Institutes of Health

2013 Aruna Jayasinghe – chemist, Hospira Pharmaceuticals, McPherson, KS

2013 Sridhar Aravapalli– chemist, Hospira Pharmaceuticals, McPherson, KS

2013 Kiran Andra – postdoctoral – University at Buffalo, State University of New York

2012 Aravinda Wijesinghe– chemist, Hospira Pharmaceuticals, McPherson, KS

2012 Janet De Los Reyes– chemist, Hospira Pharmaceuticals, McPherson, KS

2012 Irish Gibson – chemist, Hospira Pharmaceuticals, McPherson, KS

5. **Analyze the service the Program provides to the discipline, other programs at the University, and beyond. Complete for each program if appropriate (refer to instructions in the WSU Program Review document for more information on completing this section).**

Evaluate table 16 from the Office of Planning Analysis for SCH by student department affiliation on fall census day.

- a. Provide a brief assessment of the service the Program provides. Comment on percentage of SCH taken by majors and non-majors, nature of Program in terms of the service it provides to other University programs, faculty service to the institution, and beyond.

Provide assessment here: The chemistry department provides a large amount of service to students in other programs in the university. This is predominantly due to a few factors. All students who plan to apply to medical school, as well as a number of other health-related professional schools, must take at least 20 SCH in the chemistry department (10 SCH of General Chemistry and 10 SCH of Organic Chemistry). Increasingly, medical schools are requiring biochemistry, as well, which is reflected in the fact that we have started offering Chem 661 (Introductory Biochemistry) in both Fall and Spring semesters. All engineering majors at WSU are required to take the first semester of General Chemistry (Chem 211, 5 SCH). All nursing majors are required to take Chem 103 or Chem 211 and exercise science majors take Chem 110 (this is being changed to Chem 103 effective Fall 2015). Finally, 10 SCH of General Chemistry is required by students in the other natural science majors (biology, physics, and geology) – students majoring in biology also take 10 SCH of Organic Chemistry. A relatively new, and expanding, service component is represented by the biomedical engineering major. All of these students take Chem 211, 212, and 661. In addition we have developed a new course in Organic Chemistry, Chem 533, which is required for the bioengineering program. The rapidly increasing demand for this major has manifest itself in increasing demand, especially for Chem 212 and Chem 661. As a result, we have added an additional section of Chem 661, which we now teach in the Fall and Spring semesters. The remaining upper division classes and all graduate-level classes are taken almost exclusively by chemistry undergraduate and graduate students. As a result, the data show that, consistently, between 75 and 80% of courses offered by the chemistry department are taken by students other than chemistry majors.

**6. Report on the Program's goal (s) from the last review. List the goal (s), data that may have been collected to support the goal, and the outcome. Complete for each program if appropriate (refer to instructions in the WSU Program Review document for more information on completing this section).**

(For Last 3 FYs)	Goal (s)	Assessment Data Analyzed	Outcome
	Improve program assessment	End-of-course assessment exams  Assessment of written report	More consistency has been achieved in administering the ACS exams at the end of most classes. For the most part, students are showing acceptable outcomes based on these exams. Appropriate rubrics have been identified – reports have not yet been assessed using these rubrics.
	Improve tracking of undergraduate alumni	Contacts with alumni based on newsletter	Some alumni have contacted us as a result of the newsletter. This has not resulted in sufficient connection with alumni. An alumni survey will be developed to better achieve this goal.

**7. Summary and Recommendations**

- a. Set forth a summary of the report including an overview evaluating the strengths and concerns. List recommendations for improvement of each Program (for departments with multiple programs) that have resulted from this report (relate recommendations back to information provided in any of the categories and to the goals and objectives of the program as listed in 1e). Identify three year goal (s) for the Program to be accomplished in time for the next review.

Provide assessment here:

Overall, the Department of Chemistry continues to be a very strong program from the standpoint of both teaching and research. Our faculty, in collaboration with graduate and undergraduate students, are carrying out frontier level research, publishing at a high rate in premier journals, presenting their research at major conferences, and obtaining external funding for their research programs. Our undergraduate students are performing well compared to national norms on course-specific assessment examinations and are well-prepared, upon graduation, to obtain employment in a chemistry-related field or to pursue advanced professional or graduate degrees. Our graduate students have been successful in moving on to industrial, academic, or postdoctoral positions. The department successfully occupies a middle ground between four-year or masters-only institutions and major research institutions. With a successful PhD program and external funding, we are able to offer our graduate students the opportunity to engage in the highest level of scholarly research; our undergraduate

students are exposed to the same and are afforded the chance to experience a true research experience and use state-of-the-art instrumentation. At the same time, our undergraduate classes are, for the most part, taught by tenured and tenure-track faculty and the size of our research groups are small enough to allow more personalized attention from the faculty member to the student researchers.

The major concerns regarding the department are (i) the decreasing availability of federal grant money and (ii) the increasing competition for new faculty members. The vast majority of external funding received by chemistry faculty members comes from federal agencies, i.e., NIH and NSF. These funds are increasingly difficult to obtain for researchers across the country at all levels. We have been fortunate to have access to programs in Kansas such as NIH-funded COBRE and KINBRE, and NSF-funded EPSCoR. We have also leveraged funding from local industry and we have continued to be successful in receiving major NIH and NSF grants. However, the present economic conditions suggest that budgets for these and other federal funding agencies will, at best, be flat for the foreseeable future. Our department remains understaffed in terms of tenured and tenure-track faculty, due to a significant number of departures in recent years. We have begun to address this issue with new hires and hope to continue to do so over the next few years. As a result, our faculty is considerably younger than it has been in the past. Our established faculty continue to be very productive and our new faculty have been very active, and reasonably successful, in pursuing external funding, which bodes well for the continued growth of the department.

Goals for the next three years include:

- 1- Continue to improve program assessment. We have made progress in assessment of our undergraduate, MS, and PhD programs, but we need to do more in that area. This will include implementation of the AACU rubrics for assessing the undergraduate research reports and formulation of better feedback loops to incorporate assessment results in our planning.
- 2- Continue to improve tracking of undergraduate alumni. Our semiannual Chemistry Department newsletter has been received positively by alumni. We will pursue the development of a survey of recent alumni.
- 3- Work towards returning the staffing level of the department to 14 or 15 faculty members. This is a level that is consistent with other similar types of chemistry departments across the country. Although getting back to that level in the next three years is probably unlikely, we expect to add at least one (organic chemistry faculty to fill the Erach Talaty professorship, for which we hope to search in Fall 2015) and hopefully more.

