

***HUGO WALL SCHOOL OF URBAN
AND PUBLIC AFFAIRS***

**Master of Public Administration
Center for Urban Studies
Kansas Public Finance Center**

**Annual Report of Activities
July 1, 2004 - June 30, 2005**

July, 2005

Dear Friends of the Hugo Wall School:

On behalf of faculty and staff of the Hugo Wall School I invite you to review this report that highlights the teaching, research, and service conducted through the School over the past year.

I can report that enrollment in the Master of Public Administration degree has surged in recent years, and faculty are making adjustments to accommodate additional students. A record number of sixty students have been accepted into the degree program for spring, summer, and fall of 2005. Some core courses are being offered twice rather than once during the academic year. Enrollment in core courses averaged thirty-four students during the academic year, up from twenty-five students in the prior academic year; enrollment in elective graduate classes averaged eleven students. Seventeen students were awarded the MPA degree this year; five students completed the Graduate Certificate in Public Finance; and three students completed the Graduate Certificate in Economic Development.

This past year the Hugo Wall School has taken steps to respond to new demands resulting from the delivery of public services by nonprofit agencies. A consultant's report issued last November has aided faculty in thinking through appropriate instructional offerings. Recruitment is underway for a faculty member with expertise in nonprofit management. In the upcoming academic year the School is also serving as an incubator for the newly formed Nonprofit Chamber of Service of Sedgwick County, Inc., that is designed to aid in capacity building of nonprofit agencies in Sedgwick County.

Plans are underway for celebrating the 50th Anniversary of the Hugo Wall School in academic years 2007-08. A 50th Anniversary Fund has been established in the Wichita State University Foundation, and alums and friends of the School are invited to help plan the celebration.

With this report the Hugo Wall School of Urban and Public Affairs completes its sixth year as the academic home for the Master of Public Administration degree, the Center for Urban Studies, and the Kansas Public Finance Center. Progress in the School would not have been possible without the strong, continuing support of outstanding alumni and friends of the School, and most particularly Dean Bill Bischoff, Vice President John Hutchinson and President Don Beggs.

Come and visit us at the School and keep in contact with us through our electronic newsletter, *Hugo's Highlights*. We welcome your comments and suggestions on the direction of the Hugo Wall School.

Sincerely,

H. Edward Flentje
Director and Professor

Hugo Wall School of Urban and Public Affairs Highlights, 2004-2005

Instruction

- Seventeen students were awarded the Master of Public Administration degree in winter and spring graduation ceremonies.
- Five MPA students completed the Graduate Certificate in Public Finance during the academic year.
- Three MPA students completed the Graduate Certificate in Economic Development during the academic year.
- Eleven students were awarded graduate assistantships in the Hugo Wall School.
- Ten students were awarded fellowships through endowed funds of the Hugo Wall School, and one student won a statewide competition for the scholarship awarded by the Kansas Association of City/County Management.
- Faculty initiated a Graduate Certificate in City and County Management, which was approved by appropriate University committees and will be available to students beginning with the upcoming academic year.
- Faculty invited Professor Dave Renz to campus in October of 2004 to consult on options for addressing growing student interest in nonprofit management. Renz holds the Beth K. Smith/Missouri Chair in Nonprofit Leadership and directs the Midwest Center for Nonprofit Leadership at the University of Missouri–Kansas City.
- The first paid management internship in a nonprofit agency was established for a student in the Master of Public Administration degree through a private contribution arranged through the School.
- Twenty-six public and nonprofit managers representing four cities, three counties, and three nonprofit agencies completed the MiniMPASM, a program of executive development in public administration inaugurated by faculty in 2001.
- On Hugo Wall Day in May, Mr. Jack A. Brown, MUA 77, who retired recently as director of environmental health for the City of Wichita, was awarded the 2005 Alumni Award for Outstanding Public Service.

Research

- Professors Sam Yeager and Bart Hildreth and their co-authors published their research on ethical stress of financial managers in *Public Administration Review*, the premier journal in the field of public administration.
- Professor Bart Hildreth was named a Fulbright Scholar for the upcoming academic year and will serve as the research chair in public policy at McGill University in Montreal, Canada, during fall 2005 while on sabbatical leave. His research will be on capital market behavior of provincial and municipal governments in Canada and the financing of public infrastructure, in comparison to the practices and policies by American state and local governments.
- Professors Hildreth, Glaser, Wong, and Yeager presented papers at national meetings of the American Society of Public Administration, the Association for Public Budgeting and

Financial Management, the National Tax Association, the Urban Affairs Association, and the Western Regional Science Association.

- Hugo Wall School faculty contributed 42 articles, books, monographs, chapters, agency reports, and other publications during 2003-05.
- Professor Bart Hildreth continued as editor-in-chief of the *Municipal Finance Journal*, the only quarterly national journal devoted to municipal securities.

Service

- Professors Glenn Fisher, Ed Flentje, Joe Pisciotte, and George Platt established the 50th Anniversary Fund of the Hugo Wall School at the Wichita State University Foundation to benefit the Hugo Wall School and help celebrate the 50-year history of the School in academic year 2007-08. The 50th Anniversary Fund may receive gifts from alumni, constituents, and friends of the Hugo Wall School in connection with the anniversary, and contributors to the Fund will determine the exact purposes, permanent naming, and oversight of the Fund. Flentje also invited alums to begin planning for a celebration of the 50th anniversary.
- The Hugo Wall School initiated a new Municipal Leadership Seminar this past spring in cooperation with the Sedgwick County Association of Cities. The Seminar offers a forum for elected municipal officials to discuss city governance issues with their peers. The six sessions are led by Hugo Wall School faculty and professional staff and offered on Saturday mornings.
- The Hugo Wall School agreed to serve as an “incubator” in housing the Nonprofit Chamber of Service of Sedgwick County, Inc. for the upcoming year. The Nonprofit Chamber hired its first executive director in May.
- As the request of alums the Hugo Wall School instituted a “Current Job Listings” page to the School’s website. (see: http://hws.wichita.edu/MPA/job_listings/).
- Mr. Mac Manning oversaw the School’s 14-year relationship with the City Clerks and Municipal Finance Officers Association of Kansas that provides professional development through the certification institute, master academy, and annual conference to association members.
- Mr. Keith Lawing oversaw the School’s seven-year relationship with the Regional Economic Area Partnership, an alliance of thirty-two cities and counties in south central Kansas.
- Professor Bart Hildreth and Mr. Mac Manning oversaw the School’s five-year relationship with the Kansas Government Finance Officers Association that provides professional development through regional seminars and a fall conference for association members through the Kansas Public Finance Center.
- Ms. Lynne McCraw Schall oversaw the third year of the Nonprofit Executives Seminar, which offered topical seminars for the heads of nonprofit agencies in Sedgwick County.
- Mr. Keith Lawing oversaw the School’s relationship with the Kansas County Clerks’ and Election Officers’ Association to provide professional development for the Association through an annual certification institute and master academy.
- Ms. Lynne McCraw Schall oversaw the fourth year of the MiniMPASM, which provided executive development in public administration to 26 local government and nonprofit managers.

- Ms. Jo Turner oversaw refinement of the Hugo Wall School website which offers an up-to-date look and makes the School more accessible to potential students, alums, friends, and constituents of the School.

Faculty and Staff

- Professor John Wong was promoted from associate professor to full professor.
- Professor Ed Flentje took sabbatical leave for the spring semester of 2005 to work on a manuscript on Kansas politics to be published as part of the American State Politics series by the University of Nebraska Press. Professor Joe Pisciotte served as director of the Hugo Wall School in Flentje's absence.
- Professor Joe Pisciotte was authorized by the University to begin phased retirement in the upcoming academic year. He will continue half-time in the Hugo Wall School, which means he will be actively teaching and participating in School activities during the spring semesters.
- Adjunct Professor William P. Buchanan was awarded the 2004 Program Excellence Award for Innovations in Local Government Management at the annual meeting of the International City/County Management Association in October of 2004.
- Faculty and staff served on a number of state and local boards and commissions: Professor Glenn Fisher on the Kansas Civil Service Board; Professor Bart Hildreth on the Kansas Sales Tax Simplification Committee, Audit Committee (chair) of the Wichita School District, the Wichita Public Building Commission, Emergency Management Board for the City of Wichita, and the Small Business Micro-Loan Committee for the City of Wichita; Professor George Platt, member and president of the Wichita Historic Preservation Board; Mr. Keith Lawing on the Kansas Public Employees Relations Board; Ms. Lynne McCraw Schall on the Leadership Development Subcommittee of the Nonprofit Chamber of Service of Sedgwick County, Inc.; and Professor John Wong on the Kansas Consensus Revenue Estimating Group.
- Professor Bart Hildreth served as book review editor of the *International Journal of Public Administration*, and Professors Hildreth and Yeager served on the editorial boards of a number of academic journals in the field of public administration.
- In terms of University service, Professor Sam Yeager serves in the Faculty Senate and on the Faculty Support Committee (vice-chair) and the Graduate School Awards Committee (chair); he also served on the Senate Library Committee; Professor Mark Glaser serves on the Tenure and Promotion Committee of Fairmount College of Liberal Arts and Sciences; Professor Bart Hildreth represents Hugo Wall School faculty on the College Council of Fairmount College of Liberal Arts and Sciences; Professor Platt serves on the Ulrich Museum Outdoor Sculpture Committee and the University Historic Preservation Committee; Ms. Lynne Schall serves on the Helpdesk/Training Team for the Wichita State University Information Network; and Professor John Wong serves on the College Curriculum Committee.

Mission

In preparation for accreditation of the Master of Public Administration degree, faculty and staff of the Hugo Wall School adopted the following mission statement in 2001:

The Hugo Wall School of Urban and Public Affairs enhances the quality of public affairs and administration through: (1) excellence in instruction that prepares individuals for positions of leadership and responsibility in public service; (2) excellence in scholarship that expands and disseminates knowledge to audiences of academics, professionals and practitioners in government; and, (3) excellence in service to Wichita State University and the profession of public administration.

This mission reflects Wichita State University's long-standing commitment of service to the Wichita area, surrounding communities, the region, and the state. The School serves this unique mission by offering high-quality graduate instruction through the Master of Public Administration degree and by conducting applied research and providing responsive community service through the Center for Urban Studies and the Kansas Public Finance Center.

The Hugo Wall School offers special opportunities for students interested in urban and public affairs. Students completing the Master of Public Administration degree gain experience through hands-on research and network with practitioners in the field of public administration. The MPA degree leads to a variety of careers in public management, public finance, and public policy.

Faculty, staff, and students in the Hugo Wall School engage in research and community service through the Center for Urban Studies and the Kansas Public Finance Center. These units respond to requests from public officials and community organizations for applied research, community and organizational surveys, leadership development, management and professional development, consultation and technical assistance, and group facilitation, as well as many other services.

History

The Hugo Wall School of Urban and Public Affairs reflects the vision of its namesake, Dr. Hugo Wall, a professor who served the University, first the University of Wichita and later Wichita State University, for forty-two years, from 1929 to 1971.¹ In the mid-1940s, Wall began envisioning an academic unit that would link the University and the community. This unit would conduct and publish independent research on community and public affairs, offer training for governmental officials, carry out civic education, and provide technical assistance to public officials. This research and service mission would be supplemented by graduate education in public administration offered by the University.

¹ A biographical sketch of Dr. Hugo Wall is available at the Hugo Wall School website (hws.wichita.edu).

Wall's vision first emerged at the University in the late 1950s in the form of a Center for Urban Studies established by the University to conduct applied research and community service and headed by Wall. Stable funding for the Center took shape in 1965, shortly after the transition of the University of Wichita into Wichita State University. City of Wichita voters approved this change through the adoption of a citywide mill levy dedicated to the new state university, and the University allocated a portion of the mill levy to the Center for Urban Studies for research and service focused primarily on the city.

In the early 1970s, in response to a university-wide discussion of the mission of an "urban university," the University initiated a new graduate degree, a Master of Urban Affairs, designed to impart knowledge of the urban environment. This interdisciplinary degree drew upon faculty throughout the University, including political science, sociology, economics, engineering, and management, among others, and was coordinated through the Center for Urban Studies. The first Master of Urban Affairs degree was awarded by the University in 1974.

In 1979, the University reassigned faculty with primary interests in the field of public administration to the Center for Urban Studies, and in 1984, the University approved a change of the Master of Urban Affairs degree to a Master of Public Administration degree. With the realignment of faculty the attention of the Center shifted more to urban government; and the degree change focused instruction more clearly on preparing students for positions of responsibility in government, principally state and local government.

In 1993, the University established the Hugo Wall School of Urban and Public Affairs to include faculty and staff associated with the Center for Urban Studies and a number of other related academic units. In 1994, in conjunction with the appointment of Bart Hildreth as Regents Distinguished Professor of Public Finance, the University established the Kansas Public Finance Center as the focus for research and service in the field of public finance. In 1999, the University again reorganized continuing the Hugo Wall School as the academic home for the Master of Public Administration degree, the Center for Urban Studies, and the Kansas Public Finance Center. In conjunction with reorganization and reestablishment of the Center for Urban Studies, the University committed a base of state funds for faculty and staff performing research and service through the Center for Urban Studies.

A number of developments occurring from the mid-1980s through the present have extended the mission of the Center for Urban Studies, later the Hugo Wall School, geographically and enhanced the School's capacity to perform its mission. Beginning in 1988, the Sedgwick County Board of County Commissioners extended the citywide mill levy dedicated to the University countywide, and as a consequence, the Hugo Wall School gives increasing attention to the governments of Sedgwick County and other cities within the county. The Center for Urban Studies and the Kansas Public Finance Center increasingly receive and respond to requests for research and service from statewide associations of local officials and governments, for example, the Regional Economic Area Partnership, the Kansas Association of City/County Management, the Kansas Government Finance Officers Association, the City

Clerks and Municipal Finance Officers Association of Kansas, and the Kansas County Clerks' and Election Officers' Association,. More recently, with the increasing delivery of public services by nonprofit agencies, the Hugo Wall School is responding to requests for instruction, research, and service from the nonprofit sector.

Master of Public Administration

The Hugo Wall School of Urban and Public Affairs offers the Master of Public Administration (MPA) degree which prepares students for positions of responsibility in public and nonprofit organizations. The degree emphasizes core competencies in public management, public finance, and public policy and their application to state and local governments. Coursework for the degree is offered in the evening, late afternoons, and occasionally on weekends, in response to the unique student body of an urban university and requires completion of 39 graduate hours, 24 of those being required core courses. The core courses include:

- PAAdm 702: Research Methods in Public Administration
- PAAdm 710: Public Sector Organizational Theory and Behavior
- PAAdm 725: Public Management of Human Resources
- PAAdm 745: Environment of Public Administration
- PAAdm 765: Public Sector Economics
- PAAdm 802: Quantitative Methods for Public Sector Professionals
- PAAdm 865: State and Local Government Finance
- PAAdm 895: Public Decision Making

Students select the remaining 15 hours of elective courses in consultation with their faculty advisor and are encouraged to develop a plan of coursework around career interests. Common areas of concentration include public management, financial management, and policy analysis. Students may choose to complete one of the three graduate certificates offered as a part of their degree program. Students with limited work experience in the public sector are encouraged to consider an internship as part of their MPA program.

The MPA degree in the Hugo Wall School emphasizes the practice of public administration. Students are exposed to the methods and perspectives of the social and behavioral sciences, economics, and the humanities. These disciplines are linked to the practice of public administration through the use of practitioners in the classroom and as mentors, policy-relevant research assignments, public affairs seminars, and internships. The teaching faculty have significant professional experience in state and local government, and are engaged in research relevant to state and local governments and nonprofit organizations in Kansas and beyond. These experiences allow faculty to bring relevant perspectives on public management into the classroom. In addition, adjunct faculty who are experienced public administrators frequently make themselves available to students, individually and in classroom settings.

The Hugo Wall School offers three graduate certificate programs. The *Graduate Certificate in Public Finance* was initiated in the fall of 2001 and requires completing four

graduate-level courses in public finance: public sector economics, state and local government finance, public budgeting, and public financial management. The *Graduate Certificate in Economic Development* was added in the fall 2003 and requires completion of the following graduate-level courses: planning process, urban land development, urban economics, and state and local economic development. In 2004, the *Graduate Certificate in City and County Management* was introduced and requires completion of the following courses: public management of human resources, state and local government finance, state and local government administration, and **one** of the following: planning process, state and local economic development, local government law or public works administration.

Graduate certificates are available to MPA students, students completing other graduate degrees at Wichita State University, and non-degree students who have completed their undergraduate degree and seek advanced study in public finance, economic development or city and county management. Completion of the graduate certificate is recognized on the student's official university transcript.

Since 1974, 382 graduate degrees (MUA or MPA) have been awarded. The following table reports degrees awarded for five-year periods since the degree was initiated.

1974-1979 (MUA)	52
1980-1984 (MUA)	62
1985-1989 (MPA)	42
1990-1994 (MPA)	49
1995-1999 (MPA)	75
2000-2004 (MPA)	85
2005 (MPA)	17
Total Degrees Awarded	382

Currently, approximately 120 students are actively engaged in completing the MPA degree. Roughly eighty percent are part-time students taking one or two courses each semester; twenty percent are full-time.

Seventeen students were awarded the Master of Public Administration degree in winter and spring graduation ceremonies this past year. These students and their current placements are as follows:

MPA Graduates
Anthony C. Arellano

Current Placement/Status
police officer, Police Department, City of Wichita

Rebecca J. Bellinger	budget analyst, Broward County, Florida
Tania E. Cole	management intern, Office of the County Manager, Sedgwick County
Christopher P. Duncan	management analyst, Health Department, Sedgwick County
Stacey L. Kirk	budget analyst, City of Fayetteville, Arkansas
Kathryn D. Knox	human resource specialist, U.S. Department of Army, Ft. Riley, Kansas
Sheena J. Lynch	management intern, Office of the County Manager, Sedgwick County
Clement M. Mtawali	in transition
Catherine W. Muthee	in transition
Jill K. (Rankin) Tinsley	community specialist for income development, American Cancer Society, Wichita
Jaclyn L. Reimer	city administrator, City of Sedgwick, Kansas
Richard S. Rekoske	director of community development, City of Haysville
Mary E. Santiago	administrative assistant, Public Works Department, City of Wichita
Travis D. Smith	management intern, Office of the Mayor, City of Wichita
ShaWanda L. Truett	human service specialist, Kansas Department of Social and Rehabilitation Services, Wichita Area Office
Jamie L. (Wirths) Museousky	recruitment team leader, Big Brothers-Big Sisters of Sedgwick County
Emmie L. Young	service representative, U. S. Department of Veterans Affairs, Wichita Regional Office

During the 2004-05 academic year the *Graduate Certificate in Public Finance* was completed by the following MPA graduates: Anthony Arellano, Rebecca Bellinger, Stacey Kirk, Jaclyn Reimer and Travis Smith. The *Graduate Certificate in Economic Development* was completed by: Lunda Asmani, Christopher Duncan and Richard Rekoske.

Financial Assistance. The energy and enthusiasm of graduate assistants contribute significantly to the Hugo Wall School. To attract qualified graduate students into the MPA degree program, the School offers two forms of financial aid, graduate assistantships and fellowships.

Graduate assistants assist faculty in the Hugo Wall School in instruction, as well as work directly with faculty and professional staff on research and community service projects through the Center for Urban Studies and the Kansas Public Finance Center. Graduate assistantships are

awarded on the basis of a student's undergraduate record, demonstrated leadership abilities, and potential for success in the field of public administration. Assistantships are normally awarded for an academic year and require twenty hours per week. Graduate assistants receive a nine-month stipend of \$7,500 and may also qualify for resident tuition, as well as a partial tuition waiver. To be eligible for a graduate assistantship in the Hugo Wall School, a student must be admitted in full standing to the MPA degree and also be enrolled in a minimum of nine graduate credit hours each semester during the assistantship.

Over the past year, eleven students served as graduate assistants for all or part of the year. Those students were:

Rebecca Bellinger
Pamela Hoffman
Misha Jacob
Pamaline King-Burns
Stacey Kirk
Angela Krummel

Sheena Lynch
Mandy Pankratz
Michelle Ponce
Jeff Porter
Stephen Shaughnessy
Travis Smith

The Hugo Wall School has four endowed fellowships available for financial assistance to qualifying graduate students enrolled in the MPA degree. These fellowships are awarded on a competitive basis to students with exemplary records and specific career interests in the field of public administration. The **Hugo Wall Fellowship** was established in 1973 to honor the contributions made to community service and the field of public administration by the late Dr. Hugo Wall. Hugo Wall Fellowships are awarded to outstanding students with career interests in urban affairs or public administration. The **George Pyle Fellowship** was initiated in 1990 by members of the Wichita State University Managers Association, to honor George Pyle's thirty-nine years of service in the field of city management, the last twenty-two years as city manager of Hutchinson, Kansas. George Pyle Fellowships are awarded to graduate students planning careers as city or county managers. The **George Van Riper Fellowship** was established in 1997 from an endowment honoring the late George Van Riper, a graduate of the MPA degree program and practitioner in the field of public finance. Van Riper fellowships are awarded to graduate students planning careers in public finance. The **Mike Hill Fellowship** was initiated in 2001 to honor Mike Hill's thirty-seven years of public service to Wichita and Sedgwick County. This fellowship is awarded to graduate students with education and experience in law enforcement who seek to advance in the field of public management.

Over the past year, ten fellowship awards were made to the following students:

Hugo Wall Fellows

Kimberly Bailey
Misha Jacob
Angela Krummel
Sheena Lynch
Michelle Ponce
Jason Post

George Pyle Fellow

Rebecca Bellinger

George Van Riper Fellows

Pamela Hoffman
Stacey Kirk

Mike Hill Fellow

Scott Moon

Additionally, as a result of a statewide competition, Jeffrey Porter was awarded the *Virgil A. Basgall Scholarship* for the 2004-2005 academic year by the Kansas Association of City/County Management.

Center for Urban Studies

The Center for Urban Studies continues a long-standing mission of applied research and community service begun in the late 1950s by Dr. Hugo Wall. Faculty, staff, and graduate assistants associated with the Center respond to requests of public officials and community organizations to conduct research, offer training and professional development, and provide technical assistance and consultation. Historically, the Center primarily served public agencies and community organizations in Wichita and Sedgwick County. Today, the Center extends its services to elected officials, state and local public managers, community organizations, and professional associations throughout Kansas.

The Center for Urban Studies seeks to enhance the quality of public affairs by assisting public officials and community organizations to meet the challenges of governance and management and improve service delivery through:

- leadership development for those engaged in governing community organizations;
- customized leadership, executive, management, and professional development for appointed officials;
- facilitation of governing body retreats and community forums;
- education and certification for members of professional associations;
- consultation on community goal setting and strategic planning;
- community and organizational surveys; and
- applied research on issues identified by state and local officials and community leaders.

Kansas Public Finance Center

Founded in 1994, the Kansas Public Finance Center further enhances the mission of the Hugo Wall School by targeting research and service in the field of public finance. The Kansas Public Finance Center's focus is two-fold: developing and implementing public strategies that promote economic vitality in Kansas; and advancing the study and practice of public finance. Activities include:

- applying scholarly research in the area of public finance;
- serving as advisors to private and public policymakers on economic and fiscal issues;
- providing technical assistance on financial policies and practices with respect to state and local financing and municipal securities;
- advancing the study of municipal securities;
- hosting the annual Midwest Regional Public Finance Conference that attracts government finance professionals from several states; and
- organizing specialized conferences and professional development workshops for financial managers in the public, private and nonprofit sectors.

Ongoing Service Activities

In addition to numerous short-term service activities, the Center for Urban Studies and the Kansas Public Finance Center undertake a number of ongoing service activities in response to local officials and associations of local officials and governments in Kansas. Principal among these are:

Facilitation. Faculty and staff in the Center for Urban Studies respond to requests for facilitation of focus groups, retreats, and community meetings for local governing body members, local organizations, and other community groups. During the past year, staff of the Center facilitated the following sessions:

- Strategic planning retreat, Housing Advisory Board, City of Wichita (August 17, 2004)
- Strategic planning retreat, Sumner County Economic Development Commission (January 24, 2005)
- Orientation, Board of Delegates, South Central Kansas Coalition on Water (February 3, 2005)
- Strategic planning retreat, Hiawatha City Commission (February 12, 2005)
- Town hall meeting, city of Conway Springs (February 22, 2005)
- Candidate forum, city of Sedgwick (March 28, 2005)
- Planning meeting, Local Area IV Workforce Investment Board (April 29, 2005)
- Strategic planning retreat, city of Rose Hill (April 30, 2005)
- Strategic planning retreat, city of Sterling (May 14, 2005)
- Orientation and Team Building, Derby City Council (June 10, 2005)

- Planning meeting, Operations Committee, Workforce Alliance of South Central Kansas, Inc. (June 22, 2005)
- Panel and small discussion groups, Regional Summit on Economic Development, conducted by the Regional Economic Area Partnership (June 30, 2005)

Area Managers Seminars. In the early 1980s the Center for Urban Studies initiated in cooperation with city managers and city administrators in the region the Area Managers Seminars. The seminars periodically bring area managers together for presentation and discussion of topics critical to their profession. Approximately 75 city and county managers participated in the following seminars conducted by the Center in the past year:

- “Community Partnerships: Local Governments and Nonprofit Agencies,” joint session with the Nonprofit Executives Seminar (September 10, 2004)
- “The American Dream Come True—From Refuse Worker to City Manager: Celebrating Joe Palacios’ Thirty-four Years of Public Service” (December 10, 2004)
- “Are You Ready? Deployment of City Employees” (May 20, 2005)

Municipal Leadership Seminar. The Center for Urban Studies initiated seminars for locally elected officials in 1988 and by 2002 over 400 local officials had participated in the seminars. The seminar program was suspended in 2002 as other organizations provided similar offerings. However, the Municipal Leadership Seminar was reactivated this past year in response to a request of the Sedgwick County Association of Cities. Under joint sponsorship by the Association and the Center the Municipal Leadership Seminar offers a forum for elected officials to discuss issues of municipal governance with their peers and with faculty and staff of the Hugo Wall School. Twenty elected city officials from the cities of Bel Aire, Bentley, Cheney, Goddard, Maize, Mount Hope, Mulvane, Park City, Sedgwick, and Valley Center participated in the first three of the six Saturday sessions conducted, specifically:

- City Council Orientation: Leadership and Council Basics (April 16, 2005)
- Financial Management (May 7, 2005)
- Community and Media Relations (June 4, 2005)

Seminars on economic development, human resources, and planning and zoning are scheduled for the upcoming year.

City Clerks and Municipal Finance Officers Association of Kansas. In 1991, the Center for Urban Studies responded to a request from the City Clerks and Municipal Finance Officers Association of Kansas to provide professional development through the Kansas/International Institute of Municipal Clerks Certification Institute and Master Academy and coordinate the annual spring conference of the Association. The certification institute consists of 100 clock hours divided into three annual classes (years 1, 2, and 3) of approximately 33 clock hours each. Additionally, the annual spring conference of the Association attracts city clerks and municipal finance officers from 150 Kansas cities to Wichita. During the past year, 67 city clerks and staff from city clerk offices in Kansas completed professional development through

the certification institute; an additional 101 city clerks completed the master academy; and 169 city clerks and municipal finance officers attended the spring conference. These programs were scheduled as follows:

- Kansas/IIMC Municipal Clerks Certification Institute (November 8-12, 2004)
- “IRS Audits and Other Current Areas of Concern,” Master Academy (November 11-12, 2004)
- “Together We Will Thrive in 2005,” Spring Conference (March 8-11, 2005)

In addition to the Center’s ongoing assistance to the City Clerks and Municipal Finance Officers Association of Kansas, the Center sponsors periodic workshops for city clerks in the region. One workshop on IRS Compliance Audits was conducted (June 22, 2005) this past year.

Kansas County Clerks’ and Election Officials’ Association. In 1992, the Kansas County Clerks’ and Election Officials’ Association invited the Center for Urban Studies to collaborate in the design and development of a certification institute for county clerks in Kansas. A three-year, 100-clock-hour institute, emphasizing professional development in public management, interpersonal skills, and technical skills, began with approximately 50 county clerks in 1993. In 1994, the institute was designated the Sanborn Institute after Dorothy Sanborn, the Seward County clerk who championed its creation. Since 1995, more than 92 county clerks have earned the certificate. The association requested continuing education for certified county clerks, and in 1998 the Center designed and developed the Sanborn Master Academy. A new three-year certification institute was inaugurated in 2005, and 35 county clerks participated in the institute. Thirty-one county clerks participated in the 2005 Master Academy. In addition to the duties associated with the Sanborn programs, the Center provided conference management services to the Association in 2005. Over 190 county clerks and election officials attended the annual conference in Salina on May 3-6.

Midwest Regional Public Finance Conference. In 1996, the Kansas Public Finance Center and the Center for Urban Studies conducted the first Midwest Regional Public Finance Conference. The annual conference takes place each February in Wichita and attracts finance professionals, primarily from Kansas, Oklahoma, and Missouri, and utilizes nationally recognized speakers on cutting-edge public finance topics. Pre-conference sessions are also offered. Conference sessions address the financial affairs of municipalities, counties, schools, community colleges, state agencies, municipal utilities, and special authorities. This past February, over ninety-three public finance professionals participated in the Tenth Annual Midwest Public Finance Conference, which offered:

- “Intermediate Governmental Accounting,” six-hour, pre-conference session (February 23, 2005)
- “Financial Indicators - Hand On,” four-hour, pre-conference session (February 24, 2005)

- Sessions on “Trends in Local Government Fiscal Condition,” and “Best Practices in Debt Issuance and Management,” and four concurrent training tracks on accounting and auditing, budget, and financial management (February 24-25, 2005)

The Kansas Public Finance Center also sponsored “Replay of the 9th Annual Governmental GAAP Update, GFOA Satellite Video Conference” (February 23, 2005).

MiniMPASM. In 1996, Sedgwick County, the City of Wichita, and the Center for Urban Studies collaborated to design and develop an “executive development institute” for senior managers in city and county governments. In 2001, the executive development institute was transformed into a MiniMPASM that provides executive development in public administration to public and nonprofit managers in the region. The MiniMPASM is targeted to public sector professionals with specialized experience who are moving into positions of managerial responsibility, specialists seeking broader exposure, and experienced managers seeking a refresher in the latest concepts. Hugo Wall School faculty serve as instructors for the program, and participants devote sixteen Friday mornings to three-hour sessions on public policy, public finance, and public management. This past year, twenty-six professionals representing four cities, three counties, and three nonprofit agencies completed the program. Nearly one hundred professionals representing twelve cities, four counties, and seven nonprofit organizations have been awarded the MiniMPASM since its inception in 2001.

Regional Economic Area Partnership. In 1998, the Center for Urban Studies was asked to assist the Regional Economic Area Partnership (REAP), an alliance of thirty-two city and county governments in south central Kansas, specifically in Butler, Cowley, Harvey, Reno, Sedgwick, and Sumner counties. The local jurisdictions have voluntarily joined together to guide state and national actions that affect economic development in the region and to adopt joint actions among member governments that enhance the regional economy. The Center for Urban Studies continues to assist REAP in performing a secretariat function, maintaining the REAP website, staffing REAP committees, and assisting in the identification of regional priorities and development of a regional agenda.

Kansas Association of City/County Management. In 1999, the Kansas Association of City/County Management (KACM) requested the assistance of the Center for Urban Studies in conducting the Association’s winter seminar. As a result of the successful event in 2000, the Center agreed to conduct the winter seminar on an annual basis in Wichita. On January 21, 2005, forty-five city and county managers representing three counties and thirty-two cities in Kansas participated in the winter seminar titled, “The Role of Conflict Management in Public Policy Issues.” Professor Kimberlee K. Kovach, distinguished lecturer in dispute resolution at South Texas College of Law, presented all sessions for the seminar.

Kansas Government Finance Officers Association. In 2000, the Kansas Government Finance Officers Association was established and requested the Kansas Public Finance Center to provide professional development for Association members. In response the Center conducts regional workshops and an annual conference for the Association. This past year over two

hundred and twenty-five public finance professionals participated in the following workshops conducted for Kansas Government Finance Officers Association by the Kansas Public Finance Center:

- “HELP! Who can I call when I need assistance?” four-hour seminar (Hays: August 27, 2004)
- “Traditional Skills Aren’t Enough Anymore: The Finance Officer’s Changing Role,” Fall Conference (Overland Park: October 20-22, 2003). The conference included a pre-conference session entitled “Making a Difference: Community Leadership and the Finance Officer.” Regular conference sessions included the following topics:
 - ▶ “Ethics: Different Standards for Different Folks?”
 - ▶ “Reverse Auctions - a Tool to Improve Procurement”
 - ▶ “Local Government Finance Primer: The Essentials”
 - ▶ “Right-Sizing Technology Budgets”
 - ▶ “Local Government Finance Primer 2: Because 1 Just Isn’t Enough”
 - ▶ “Twelve Habits of Effective Finance Officers”
 - ▶ “The Art of Risk; Implementing GASB Statement #34: Changing the CAFR Statistics Section”
 - ▶ “Managing Your Park & Recreation Exposures”
 - ▶ “457 Deferred Compensation Plans: It’s Never Too Early to Start.”
- “Fundamentals of Governmental Accounting,” six-hour seminar (April 21, 2005)

Workforce Alliance of South Central Kansas. The Center for Urban Studies assisted the City of Wichita with technical assistance and oversight in the use of federal funds earmarked for job training beginning in the early 1980s. With the enactment of the Workforce Investment Act of 1998, the Workforce Alliance of South Central Kansas, Inc. has been charged with assuring that public funds invested in workforce development and job training address the needs of local employers, job seekers, and incumbent workers. At the request of local officials in 2003, Center staff are assisting the Regional Economic Area Partnership, which oversees the work of the Alliance, in assuring that appointments to the Workforce Alliance are properly made, conducting research on workforce development issues, and monitoring state and federal actions that impact workforce development in south central Kansas.

Nonprofit Executives Seminar. In 2002, faculty and staff of the Hugo Wall School consulted with nonprofit agency heads and agreed to initiate periodic topical seminars for the heads of nonprofit organizations that deliver public services with tax dollars in Sedgwick County. Fifteen sessions have been conducted since the Seminar’s inception. The first joint session with the Area Managers Seminar took place on September 10, 2004. This past year, over 45 nonprofit sector professionals, including 37 agency heads and their staff, participated in three seminars, specifically:

- “Community Partnerships: Local Governments and Nonprofit Agencies” (September 10, 2004)
- “Succession Planning in Nonprofit Agencies” (January 18, 2005)

- “Successful Strategic Alliances for Nonprofits” (April 8, 2005)

The fourth seminar of the 2004-05 program year, “Managing Health Care Benefits,” will be held on July 8, 2005.

Faculty Publications, 2003-05

Fisher, Glenn W. “Brauhaus.” *Sheridan Edward Review*, Volume 11, 2003: 55-58.

Flentje, H. Edward, “The Changing Role of Governors as Chief Administrators,” in *Encyclopedia of Public Administration and Public Policy*, Jack Rabin, editor. New York: Marcel Dekker, Inc. 2003.

Glaser, Mark A., Maria P. Aristigueta, and David Miller. “Willingness to Pay for Capital Investments in Public Education: The Mitigating Influence of Community and Enlightened Self-Interest.” *Public Integrity* 6 (2003-4) 1.

Glaser, Mark A., H. Edward Flentje, and Daniel Bryan. “Sedgwick County Voters Speak on Strategic Directions for Community Health: A Summary Report” in *Sedgwick County Assembly: Prescription for Healthy Citizens*. Wichita: Hugo Wall School of Urban and Public Affairs, Wichita State University, 2004.

Glaser, Mark A., H. Edward Flentje, Daniel Bryan, and Misha Jacob. *A Systems Approach to the Study of Community Health: Voter Concerns, Investment Priorities, and Willingness to Pay Increased Taxes*. Wichita: Hugo Wall School of Urban and Public Affairs, Wichita State University, October 2004.

Glaser, Mark A., Nancy McCarthy Snyder, Daniel J. Bryan, and Maggie E. Flanders, *Needs Assessment: A Survey of Community Stakeholders, Seward County United Way*. Wichita: Hugo Wall School of Urban and Public Affairs, Wichita State University, 2003.

Glaser, Mark A., Lee E. Parker, and Hong Li, “Community of Choice or Ghetto of Last Resort: Community Development and the Viability of an African-American Community.” *The Review of Policy Research*, 20 (2003) 3.

Glaser, Mark A., Sarah W. Shangraw, Marguerite M. Kiely, and Daniel Bryan. *An Assessment of Need and Willingness to Engage Faith-Based and Secular Community-Based Organizations: A National Study of Urban Local Governments*. Fairfax, Virginia: Fairfax County, May 2004.

Hildreth, W. Bartley. “Electric Industry Restructuring” in *American Federalism: An Encyclopedia*. Westport, CN: Greenwood Publishing, ???.

- Hildreth, W. Bartley, co-editor with Aman Khan. *Financial Management Theory in the Public Sector*. New York: Praeger, 2004.
- Hildreth, W. Bartley. "Tax Transparency" in *Encyclopedia of Taxation and Tax Policy*, second edition. Washington, D.C.: Urban Institute Press, ???.
- Hildreth, W. Bartley. "Forward" to Beth W. Honadle, James M. Costa and Beverly A. Cigler, *Fiscal Health of Local Governments*. San Diego: Elsevier Academic Press, 2003.
- Hildreth, W. Bartley, contributing editor. *Encyclopedia of Public Administration and Public Policy* (financial management chapters). New York: Marcel Dekker, Inc., 2003.
- Hildreth, W. Bartley and Bruce Seaman. "Deregulation of Utilities: A Challenge and an Opportunity for State and Local Governments" in *State and Local Finances Under Pressure*, David L. Sjoquist, editor. New York: Edward Elgar Publishing, Ltd., 2003.
- Hildreth, W. Bartley and John D. Wong, *State and Local Government Capital Improvement Planning and Budgeting*. Austin, TX: Sheshunoff Information Services, 2003 updates.
- Hildreth, W. Bartley and John D. Wong, *State and Local Government Public/Private Partnerships*. Austin, TX: Sheshunoff Information Services, 2003 updates.
- Hildreth, W. Bartley and Charles Mecimore, *State and Local Government Budgeting Practices Handbook*. Austin, TX: Sheshunoff Information Services, 2003 and 2004 updates.
- Hildreth, W. Bartley, editor. *Municipal Finance Journal*, Volume 23 and Volume 25. Panel Publishers, Inc., 2003-04.
- Hildreth, W. Bartley, *State and Local Government Debt Issuance and Management Service*. Austin, TX: Sheshunoff Information Services, 2003 and 2004 updates.
- Hildreth, W. Bartley and John D. Wong, "The Theme of Public Finance in the Amusement Park Industry," in *Proceedings of the 95th Annual Conference of the National Tax Association*. Washington, D.C.: National Tax Association, 2003.
- Hildreth, W. Bartley and Aman Khan, editors. *Case Studies in Public Budgeting and Financial Management*, second edition. New York, NY: Marcel Dekker, Inc., 2003.
- Miller, Gerald, Samuel J. Yeager, W. Bartley Hildreth, and Jack Rabin. "How Financial Managers Deal with Ethical Stress." *Public Administration Review* 65 (May/June 2005) 3.
- Pisciotte, Joe P., S. Edwards Dismuke, and Jo Turner, editors. *Sedgwick County Assembly: Prescription for Healthy Citizens*. Wichita: Hugo Wall School of Urban and Public Affairs, Wichita State University, 2004.

- Pisciotte, Joe P., S. Edwards Dismuke, and Jo Turner, editors. "Introduction" in *Sedgwick County Assembly: Prescription for Healthy Citizens*. Wichita: Hugo Wall School of Urban and Public Affairs, Wichita State University, 2004.
- Platt, George M., "Possess Thou the West and the South: The Frontiers of Reverend Joseph Homer Parker," *Journal of Eastern Townships Studies* 22 (Spring 2003).
- Snyder, Nancy McCarthy, "The Property Tax and Public Education: Are State-Initiated Property Tax Cuts Sustainable?" *Journal of Public Budgeting, Accounting and Financial Management*, 15 (Winter 2003) 4.
- Snyder, Nancy McCarthy, "Contracting for Social Services," in *Encyclopedia of Public Administration and Public Policy*, Jack Rabin, editor. New York: Marcel Dekker, Inc. 2003.
- Wong, John D. "The Fiscal Impact of Economic Growth and Development on Local Government Revenue Capacity." *Journal of Public Budgeting, Accounting and Financial Management*, Fall 2004.
- Wong, John D. *Review of the City of Derby, Kansas Retail Sales and Local Sales Tax Trends*. Derby, Kansas: City of Derby, 2003.
- Wong, John D., "Time Value of Money," in *Encyclopedia of Public Administration and Public Policy*, Jack Rabin, editor. New York: Marcel Dekker, Inc., 2003.
- Wong, John D. "Labor Supply" in *Handbook of Public Sector Economics*, Donijo Robbins, editor. New York: Marcel Dekker, Inc., 2005.
- Wong, John D. "Public Pensions: Who Shall Watch the Watchers Themselves?" *Municipal Finance Journal* 25 (Fall 2004) 3.
- Wong, John D., *The Governor's Economic and Demographic Report: 2002-2003*. Topeka, KS: State of Kansas, Department of Administration, Division of the Budget, 2003.
- Wong, John D., *The Governor's Economic and Demographic Report: 2003-2004*. Topeka, KS: State of Kansas, Department of Administration, Division of the Budget, 2004.
- Wong, John D., *The Governor's Economic and Demographic Report: 2004-2005*. Topeka, KS: State of Kansas, Department of Administration, Division of the Budget, 2005.
- Wong, John D., *State of Kansas Adjusted General Fund Tax Receipts, Rates of Change, Elasticities, and Composition: Fiscal Years 1987 Through 2004*. Topeka, KS: State of Kansas, Department of Administration, Division of the Budget, 2003.

Wong, John D., *State of Kansas Adjusted General Fund Tax Receipts, Rates of Change, Elasticities, and Composition: Fiscal Years 1988 Through 2005*. Topeka, KS: State of Kansas, Department of Administration, Division of the Budget, 2004.

Wong, John D., "Introduction: Symposium on Revenue Challenges, Practices and Trends for the New Millennium, Part I," *Journal of Public Budgeting, Accounting, and Financial Management* 15 (Winter 2003) 4.

Wong, John D. and Maurice G. Pritz, Jr. "Regime Transition and Economic Development: A Question of 'Who's on First?'" *Journal of Public Budgeting, Accounting and Financial Management* 16 (Fall 2004).

Wong, John D. Editor, "Symposium on Revenue Challenges, Practices, and Trends for the New Millennium, Part I." *Journal of Public Budgeting, Accounting, and Financial Management* 15 (Winter 2003): 565-648.

Wong, John D., editor. "Symposium on Revenue Challenges, Practices, and Trends for the New Millennium, Part II." *Journal of Public Budgeting, Accounting, and Financial Management* 16 (Spring 2004): 62-136.

Wong, John D., editor. "Symposium on Revenue Challenges, Practices, and Trends for the New Millennium, Part III." *Journal of Public Budgeting, Accounting, and Financial Management* 16 (Fall 2004): 357-453.

Alumni Activities

The Hugo Wall School provides a number of opportunities throughout the year for communication with alumni, friends, and constituents of the School. In the past year the following events have been held:

- Wine and Cheese Reception (September 10, 2004)
- Annual WSUMA Reception at ICMA Conference in San Diego (October 18, 2004)
- Gathering of Topeka Area Alums in Topeka (November 16, 2004)
- Annual Christmas Open House (December 10, 2004)
- Hugo Wall Day (May 13, 2005)
- MPA Celebration of Excellence (May 13, 2005)

At the MPA Celebration of Excellence, the seventeen individuals graduating from the Master of Public Administration degree program over the past year were honored, and Mr. Jack A. Brown, director of environmental health (retired) with the Wichita-Sedgwick County Department of Community Health, was awarded the 2005 Alumni Award for Outstanding Public Service.

Alumni Updates

Ryan Adkison, MPA 04, accepted an appointment as budget analyst in the City of Wichita Finance Department, effective August 30, 2004. Adkison served briefly as a management intern in the budget office with the city prior to his appointment and earlier as a graduate assistant in the Center for Urban Studies.

Anne Anderton Warren, MPA 00, accepted an appointment as personnel technician for employment with the City of Wichita, effective fall of 2004. Warren has worked for the city since 2000, most recently as administrative assistant to the chief information officer of the city.

Rebecca Bellinger, MPA 05, accepted a position as Budget and Management Analyst with Broward County, Florida, effective June 1, 2005. Becky was a graduate assistant in the Hugo Wall School from 2003-2005.

Ron Blackwell, MPA 97, accepted appointment as fire chief of Anne Arundel County, Maryland, effective August 23, 2004. Blackwell has served as fire chief of Prince George's County, in Maryland, since 2001, and prior to that as fire marshal with the City of Wichita. Blackwell also headed a high-profile, Arson Task Force, a multi-jurisdictional group investigating 39 arsons in the Washington, D.C. area.

Shane Coelho, MPA 01, is a senior management analyst with the City of Maize. Shane also completed an MBA degree at Washburn University in Spring 2004.

As owner of Ad Astra Homes, LLC, **Dave Criswell, MPA 92**, completed a 6-unit senior affordable housing development in Wilson, Kansas, that used straw bale insulation. These units are the first of their kind in the country to earn federal income tax credits through the Federal Low Income Housing Tax Credit Program.

Barb Crouse, MPA 99, was promoted to assistant city administrator for the City of Bel Aire. Crouse has been with Bel Aire for the past since 2000, most recently serving as director of administrative services.

Jay Davis, MPA 04, accepted appointment as state auditor in the Office of Audit and Consulting Services, Kansas Department of Social and Rehabilitation Services, in Topeka, effective August 9, 2004. Davis had been a social worker for Kansas Department of Social and Rehabilitation Services for the past three years, most recently in the Salina Office.

John Deardoff, MUA 84, accepted appointment as city manager of Hutchinson, effective in March 2005. Deardoff had served as city manager of Dodge City since 1994 and assumed the Hutchinson position upon the retirement of **Joe Palacios, MUA 76**. Palacios has served as city manager of Hutchinson since 1989.

Mark Detter, MPA 97, accepted appointment as assistant county administrator and finance officer for Butler County, effective September 13, 2004. Detter served as city administrator of the City of Rose Hill for the past four years and earlier as director of community development for the City of Newton.

Kelli Glassman, MPA 03, accepted the position of neighborhood assistant for District II with the City of Wichita starting March 7, 2005. Prior to this appointment, Glassman served as a management intern in the city manager's office.

Nick Gregory, MPA 01, accepted appointment as assistant city administrator for the City of Great Bend, effective September 20, 2004. For the past two years Gregory has served as research project coordinator for Great Bend.

Gary Hamer, MPA 96, accepted appointment as capital financial analyst with the City of Tulsa, effective December 6, 2004. Hamer has worked for Indian Nations Council of Government in Tulsa for the past six years, most recently as senior transportation planner.

Kathy Holdeman, MUA 81, and **Kathy Sexton, MPA 92**, were named among this year's class of *Women In Business*. The award, sponsored by the *Wichita Business Journal* and area businesses, recognizes local women for leadership and contributions to the community. Holdeman is assistant city manager for the City of Wichita. Sexton serves as assistant county manager for Sedgwick County.

Brian Silcott, MPA 00, completed a tour of duty in Iraq and returned home in March 2005. Brian was overseas for over a year and returned to his position as city manager in Sterling.

Stacey Kirk, MPA 05, accepted the position of budget analyst with the City of Fayetteville, Arkansas. Kirk was a George Van Riper Fellow and served as a graduate assistant with the Hugo Wall School during the spring 2005 semester.

Cutis Kirkpatrick, MPA 00, accepted the position of operation manager for the Sedgwick County Health Department, effective May 2005. Kirkpatrick had been serving as administrative officer with the Sedgwick County Election Commissioner.

Anna Klykova, MPA 01, recently relocated to Hawaii. Prior to moving, she lived in the Boston, Massachusetts area three years, most recently serving as management analyst in the office of budget management with the City of Boston, Massachusetts. Prior to that, Klykova was a budget analyst for the Children's Hospital of Boston.

Stephanie Knebel, MPA 93 accepted a position on the board of directors of the United Methodist Urban Ministry of Wichita, Inc. starting January 2005. Knebel is manager of facility project services with Sedgwick County.

Kathryn Knox, MPA 04, accepted an internship in civilian personnel administration with the U.S. Department of the Army, at Ft. Riley, Kansas, effective September 2004. Knox will be serving as a human resources specialist and rotating in assignments in the Southwest Region Civilian Personnel Operations Center.

Keith Lawing, MPA 98, was appointed by Governor Kathleen Sebelius to a four-year term on the Public Employee Relations Board (PERB). The Board oversees labor relations between public sector employees and employers in Kansas. Lawing holds a seat representing public sector employees.

Hong Li, MPA 03, accepted a position as Chinese translator and administrative specialist for Primus International. Primus International manufactures component parts for the aerospace industry and is building manufacturing facilities in China; the company is headquartered in the State of Washington and has a division in Wichita.

Sheena Lynch, MPA 05, accepted appointment as a management intern in the Office of County Manager, effective in May of 2005. Lynch has served as a graduate assistant in the Hugo Wall School for the past two academic years.

Renfeng Ma, MPA 89, accepted appointment as business systems manager for Enterprise Resource Planning (ERP) in Sedgwick County, effective August 2004. Ma had served as budget director for Sedgwick County since 1998. **David Miller, MPA 00**, stepped in as interim budget director of Sedgwick County with Ma's departure. Miller has served principal management analyst in the budget office for Sedgwick County since 2001 and earlier as budget analyst in the Kansas Division of the Budget.

Larry McGlasson, MPA 03, serves as an abstinence education consultant with KDHE's Bureau of Children, Youth and Families. As consultant, Larry will oversee a federal grant program awarded to the state.

Dennis McKinney, MUA 84, was elected to his seventh term in the Kansas House of Representatives in November of 2004 and was elected to a second term as Minority Leader of the Kansas House in December.

Sean Milleson, MPA 03, accepted an internship position with the Water and Sewer Department of the City of Wichita, effective January 18, 2005. Milleson recently served as an intern with the City of Valley Center.

Mark Morris, MPA 03, accepted appointment as program manager with the League of Kansas Municipalities in Topeka, effective September 2004. During 2003, Morris served as management intern with the City of El Dorado.

Glynis Nelson, MPA 03, was promoted to the position of financial analyst with the City of Fayetteville, Arkansas. Nelson has worked for the city as a budget analyst for the past two years.

Tania Peeters, MPA 05, accepted appointment as a management intern in the Office of County Manager, effective in May of 2005.

Mike Read, MPA 90, was selected to a 12-month career development rotation in the Space Station External Relations Office starting February 2005. He will be assisting in various flight and resource requirements that the Russians will be providing to the International Space Station.

Jill (Rankin) Tinsley, MPA 04, accepted appointment as community specialist for income development with the American Cancer Society, in Wichita, effective November 2004. Rankin has been with the American Cancer Society since June and earlier served as a graduate assistant in the Center for Urban Studies.

Roy Ridener, MPA 97, was appointed as city administrator for the City of Anamosa, Iowa. Roy previously served as administrator for the cities of Mapleton in Iowa and for Cherryvale and Caney in Kansas.

Matt Schlapp, MPA 98, accepted the position of executive director of Federal Government Affairs for Koch Industries starting February 2005. Matt has been serving in the Bush administration since 2001, most recently as deputy assistant to the president and director of political affairs.

Sarah (Schwarz) Schlenk, MPA 00, accepted an appointment as management analyst in the Office of City Manager, Fremont, California, effective December 2004. For the past four years, Schlenk has worked as a budget analyst in Broward County, Florida.

Kathy Sexton, MPA 92, began her term as president of the Wichita State University Alumni Association this past July, becoming the 75th president of the Association. Sexton is joined on the Executive Committee of the Association by **Joe Palacios, MUA 76**, who is serving as vice president for university programs. The Association serves an alumni population of 68,000.

John Speer, MPA 04, was promoted to Captain with the City of Wichita Police Department. For the past several years, Speer has led the investigations section concentrating on gang/felony assault.

Kathleen VonAchen, MPA 88, accepted appointment as finance director and city treasurer of Evans, Colorado, effective August 2004. For the past year VonAchen has headed a consulting firm providing public financial services to small jurisdictions in Colorado and earlier served as budget officer in state and local governments in Colorado.

Brian Weisel, MPA 99, works for Phillips Lighting in Salina and serves on the planning commission for the City of Salina.

Faculty and Staff

Faculty

H. Edward Flentje, Professor and Director. Joined faculty in 1979; specialist in state government, state-local relations, and Kansas political history; Ph.D. in political science, University of Kansas, 1970; M.A., George Washington University, 1965; B.S., Emporia State University, 1964.

Mark A. Glaser, Professor. Joined faculty in 1994; specialist in productivity measurement and development, community development, and citizen perceptions of government; Ph.D. in administration and urban studies, University of Texas at Arlington, 1981; MUA, Wichita State University, 1974; B.B.A., 1970.

W. Bartley Hildreth, Kansas Regents Distinguished Professor of Public Finance. Joined faculty in 1994, with joint tenure in the W. Frank Barton School of Business; nationally known expert on municipal securities, public budgeting, and state and local finance; D.P.A., University of Georgia, 1979; M.P.A., Auburn University at Montgomery, 1975; B.A., University of Alabama, 1971.

Joe P. Pisciotte, Professor. Joined faculty in 1977; specialist in state and local government management with an emphasis in policy making, public management, and human resources; Ph.D. in political science and public administration, University of Colorado, 1967; B.A., University of Hawaii, 1963.

Nancy McCarthy Snyder, Associate Professor. Joined faculty in 1977; specialist in state and local government budgeting, school finance, income distribution, and social welfare policy; Ph.D. in economics, Southern Illinois University at Carbondale, 1977; M.S. 1973; A.B., Clarke College, 1970.

John D. Wong, Professor. Joined faculty in 1990; specialist in urban and regional economics, health policy, and state and local government revenue forecasting; Ph.D. in law, policy, and society, Northeastern University, 1990; J.D., Washburn University, 1986; M.A., Wichita State University, 1984; B.B.A., 1982.

Samuel J. Yeager, Professor. Joined faculty in 1976; specialist in organization behavior, personnel administration, statistics, and computer applications; D.P.A., University of Georgia, 1976; M.P.A., Auburn University, 1972; M.S., Troy State University, 1971; M.L.S., George Peabody College, 1968.

Adjunct Faculty

William P. Buchanan, Adjunct Professor. County manager, Sedgwick County, Kansas (1991 to present). M.P.A., Kent State University, 1968.

Joe J. Palacios, Adjunct Professor. City manager (retired), City of Hutchinson, Kansas (1989-2005). M.U.A., Wichita State University, 1976.

Norman D. Williams, Adjunct Professor. Chief of police, City of Wichita, Kansas (2000 to present). M.P.A. Wichita State University, 2000.

Emeriti Faculty

Clark D. Ahlberg, President and University Professor Emeritus. Came to WSU in 1968; retired as President and joined public administration faculty in 1983; Ph.D. in political science, Syracuse University, 1951; A.B., Wichita University, 1939.

Glenn W. Fisher, Kansas Regents Distinguished Professor Emeritus of Urban Affairs. Joined faculty in 1970; retired in 1993; internationally known economist and local property tax expert; Ph.D. in economics, University of Wisconsin, 1954; M.A., University of North Carolina, 1950; B.A., University of Iowa, 1948.

George M. Platt, Associate Professor Emeritus of Public Administration. Joined faculty in 1969; retired in 1997; specialist in urban planning; Ford Foundation consultant to local governments in Pakistan; Ph.D. in public administration, Syracuse University, 1962; M.A., 1955; B.A., South Dakota State University, 1953.

Professional Staff

Keith A. Lawing, Public Affairs Associate. Joined staff in 1999; staff liaison with the Regional Economic Area Partnership and special projects; M.P.A., Wichita State University, 1998; B.A., University of Kansas, 1990.

Mac D. Manning, Jr., Public Affairs Associate. Joined staff in 2002; education director for the City Clerks and Municipal Finance Officers Association of Kansas, the Kansas Government Finance Officers Association and the Midwest Regional Public Finance Conference; M.P.A., Wichita State University, 1986; B.B.A., Wichita State University, 1981.

Lynne McCraw Schall, Public Affairs Associate. Joined staff in 1991; provides management oversight for the School's leadership, executive, and supervisory development programs for local government staff and elected officials; M.P.A., Clark University, 1979; B.A., University of Oklahoma, 1977.

Jonelle Turner, Associate Director for Administration and Finance. Joined staff in 1984; directs the School's administrative activities and provides financial management oversight for the School; M.P.A., Wichita State University, 1993; B.S., Southwestern College, 1974.

Administrative Staff

Melissa J. Calloway, Administrative Assistant. Joined staff in 1997; provides administrative support for service activities offered through Center for Urban Studies.

Sharon Collins, Administrative Specialist. Joined staff in 2000; provides support for the MPA degree program, Hugo Wall School, and activities of the Government Finance Officers Association.

Contributors

The work of the Hugo Wall School of Urban and Public Affairs would not be possible without the contributions of Wichita State University faculty and staff and others in the community and throughout Kansas and the nation. These individuals have made important contributions to the community service mission of the Hugo Wall School over the past year.

Wichita State University Faculty and Staff

Les Anderson, associate professor, Elliot School of Communication
Julie Bath, instructor, Media Resources Center
Randy Brown, senior fellow, Elliott School of Communication, and Advisor, *Sunflower*
Michelle Harris, fitness promotions coordinator, assistant director, Heskett Center
Susan Hendrich, director, SRS Kids Training Team, Counseling and Testing Center
Connie Morris, instructor, Elliott School of Communication
Nan Porter, senior counselor (retired), Counseling and Testing Center
Keith Williamson, associate professor, Elliott School of Communication
Peter Zoller, associate vice president for academic affairs/chief information officer
Jennifer Zollinger, fitness/wellness assistant coordinator, Heskett Center

Contributors from the Community and Region

Mel Abbot, field representative, Kansas Public Employees Retirement System (KPERS), Salina
Ron Ahsmuhs, city clerk/director of finance, City of Newton
Matt Allen, assistant city manager, City of Garden City
Rod Barnes, city manager, City of Junction City
John R. Bartle, associate professor, College of Public Affairs and Community, University of Nebraska at Omaha
Bonnie Bing, staff writer and fashion commenter, *Wichita Eagle*
Carol Bloodworth, city administrator, City of Maize; president, KACM

Kim Bowers, city clerk, City of New Strawn
Debbie Beck, technical assistance specialist, Kansas Department of Commerce, Topeka
Terry Behrendt, Ph.D., grants and development administrator, USD 259, Wichita
James Breeding, associate director, Standard & Poor's, Dallas, Texas
Jeffrey Bridges, Jr., city administrator, City of Andover
Judy Brigham, director of finance, City of Iola; president, CCMFOA of Kansas
Diana K. Brooks, city clerk, City of Colwich
Dana Brown, district advisory board coordinator, City of Wichita
Brad Bryant, election director, Office of the Kansas Secretary of State
David Bryant, assistant city clerk, City of Lenexa
William Buchanan, county manager, Sedgwick County
Lt. Colonel Burks and the Southeast High School JROTC Color Guard, Wichita
Linda Buttron, county clerk, Jefferson County
Gus Campuzano, vice president of claims, IMA of Kansas, Inc.
Kate Carney, graduate student, Department of Political Science, University of Oklahoma,
Norman, Oklahoma
Kelly Carpenter, acting director of finance, City of Wichita
Brenda Chance, city clerk, City of Phillipsburg; secretary, CCMFOA of Kansas
Brent Christensen, operations manager, Johnson County
Chris Chronis, chief financial officer, Sedgwick County
Deborah Clark, director of finance, City of Bel Aire
Jamie Clarkson, assistant finance director, City of Pittsburg
Diane K. Clay, city clerk/municipal court clerk, Fort Scott
Marilyn Cook, director, COMCARE of Sedgwick County
Mary Ellen Conlee, Conlee Consulting Inc.
Karen Cornwell, controller, City of Newton
Bob Courtney, former county commissioner, Sumner County
I.D. Creech, city administrator, City of Valley Center
Debra Daily, assistant director of finance, City of Manhattan
Robert Day, director, Governor's Office of Health Planning, Topeka
Kelly DeMeritt, finance officer, City of Atchison
Mark Dick, partner, executive vice president of assurance, Allen Gibbs & Houlik, P.C.,
Wichita
Allen Dinkel, city manager, City of Hoisington
Lisa Dodson, program director, Business Administration, Tabor College at Wichita (formerly
of Wichita State University)
Justin Dragosani-Brantingham, government records archivist, Kansas State Historical
Society
Carol Ebdon, assistant professor, Department of Public Administration, University of
Nebraska at Omaha
Shawn Elliff, account specialist, Risk Control Services, St. Paul Insurance Companies,
Kansas City, Missouri
Fred Ervin, owner/C.E.O., Ervin & Associates
Jack Focht, attorney at law, Wichita

Aimee L. Franklin, associate professor, Department of Political Science, University of Oklahoma

Rod Franz, director of finance, City of Salina

Curtis Freeland, city manager, City of Arkansas City

Karen Gates, city clerk, City of Russell

Larry Gates, vice chancellor for administration and finance, University of Missouri-Kansas City, Missouri

Stephen Gauthier, CPA, director of the Technical Services Center, Government Finance Officers Association, Chicago

Rod Geisler, chief, Bureau of Water Municipal Programs Section, Topeka

Gary L. George, CPA, George, Bowerman, Osborn Company, P.A.

Patty Gerwick, city clerk, City of Mulvane

Julene Gilmore, CPA, partner, Diehl, Banwart, Bolton, Jarred & Bledsoe

Debbie Giskie, city clerk, City of Liberal

Andrew Glassberg, professor and director, Public Policy Administration, University of Missouri-St. Louis

Linda Goldblatt, Investor Relations/Debt Management, Jefferson County, Alabama

Ron Grant, tax specialist, Kansas Department of Revenue, Topeka

Kim Gulley, director of Policy Development, League of Kansas Municipalities

John Haas, president, Ranson Municipal Consultants, L.L.C., Wichita

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Angie Morgan, Office of the Kansas Adjutant General
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