

***HUGO WALL SCHOOL OF URBAN
AND PUBLIC AFFAIRS***

**Master of Public Administration
Center for Urban Studies
Kansas Public Finance Center**

**Annual Report of Activities
July 1, 2005 - June 30, 2006**

July, 2006

Dear Friends of the Hugo Wall School:

On behalf of faculty and staff of the Hugo Wall School I invite you to review this report that highlights the teaching, research, and service conducted through the School over the past year.

Faculty form the foundation for achieving excellence in Hugo Wall School, and their accomplishments this year deserve special note. Professors Sam Yeager, Mark Glaser, and Bart Hildreth were each recognized by the University for excellence in their contributions to teaching, research, and service. All faculty, most particularly Professors John Wong and Joe Pisciotte, helped meet the surge in student admissions experienced this past year. All faculty members participated in the successful recruitment of Dr. Melissa Walker, who will join the Hugo Wall School in fall of 2006, marking the first addition to our faculty since 1994.

The recruitment of Dr. Walker culminates thoughtful consideration by faculty and staff on how the Hugo Wall School should respond to the growing trend of public service delivery by nonprofit agencies. Walker will directly strengthen the mission of the School in nonprofit management and finance and also help faculty and staff reexamine offerings in light of this changing environment of public administration. During this past year the School also assisted the newly formed Nonprofit Chamber of Service of Sedgwick County, Inc., by serving as an incubator for the Chamber and supporting its mission of building the capacity of nonprofit agencies in the county.

Plans are underway for celebrating the 50th Anniversary of the Hugo Wall School in academic year 2007-2008. A 50th Anniversary Fund has been established with the Wichita State University Foundation, and alums and friends of the School are invited to help plan the celebration.

With this report the Hugo Wall School of Urban and Public Affairs completes its seventh year as the academic home for the Master of Public Administration degree, the Center for Urban Studies, and the Kansas Public Finance Center. Progress in the School would not have been possible without the strong, continuing support of outstanding alumni and friends of the School, and most particularly Dean Bill Bischoff, Vice President John Hutchinson and President Don Beggs.

Come and visit us at the School and keep in contact with us through our electronic newsletter, *Hugo's Highlights*. We welcome your comments and suggestions on the direction of the Hugo Wall School.

Sincerely,

H. Edward Flentje
Director and Professor

Hugo Wall School of Urban and Public Affairs Highlights, 2005-2006

Instruction

- Twenty-five students were awarded the Master of Public Administration degree in winter and spring graduation ceremonies.
- Three MPA students completed the Graduate Certificate in Public Finance during the academic year.
- One student completed the Graduate Certificate in Economic Development during the academic year.
- Three students completed the Graduate Certificate in City and County Management during the academic year.
- Thirteen students were awarded graduate assistantships in the Hugo Wall School.
- Eight students were awarded fellowships through endowed funds of the Hugo Wall School, and one student won a statewide competition for the scholarship awarded by the Kansas Association of City/County Management.
- Twenty-four public and nonprofit managers representing seven cities, three counties, and three nonprofit agencies completed the MiniMPASM, a program of executive development in public administration inaugurated by faculty in 2001.
- Faculty adopted increased requirements for admission to the MPA degree in response to the surge in admissions in 2004 and 2005.
- To help meet the surge in enrollment and insure a broad array of course offerings, Visiting Professor Carl Ekstrom, Adjunct Professor Bill Buchanan, Mr. Tim Witsman, Mr. Tim Johnson, and Mr. Winton Hinkle assisted with classroom instruction during the fall, spring and summer semesters.
- On Hugo Wall Day in May, Mr. Richard Nienstadt, MUA 80, who has completed 25 years in city management and is currently city manager of Fort Scott, Kansas, was awarded the 2006 Alumni Award for Outstanding Public Service.

Research

- Professor Bart Hildreth completed his study, *State of Kansas 2005 Debt Affordability Report*, the first comprehensive assessment of state debt affordability ever conducted in Kansas. The study shows that tax-supported debt in Kansas has grown from \$424 million in 1992 to \$4.0 billion in 2005, ranking the state 17th in the nation in per capita debt, compared to 43rd in 1992.
- Professor Mark Glaser completed his study, *Engaging the Community in Strategic Public Education Decisions*, initiated in response to a request of Wichita school officials. The study suggests strategic directions for Wichita schools on issues such as race and neighborhood schools, school discipline, trust in the use of public funds, investment priorities, and willingness to pay for investments.
- Professor John Wong completed his study, *Kansas Tax Incidence Study: Who Pays Kansas Individual Income, Residential Property, and Retail Sales Taxes*, initiated in response to a request of the Kansas Department of Revenue. The study documents the extent of regressivity in the tax burden for the major sources of tax revenue in Kansas.

- Professors Glenn Fisher, Bart Hildreth, and John Wong responded to a request from Kansas Secretary of Revenue Joan Wagon to undertake research on state and local tax and debt policy in coordination with the Kansas Advisory Council on Intergovernmental Relations. Fisher is serving as principal investigator in a study of erosion of the property tax base; Hildreth is serving as principal investigator of a study of local debt affordability; and Wong is serving as principal investigator of a study of erosion of the sales tax base.
- Professor Bart Hildreth served as a Fulbright Scholar in the first Visiting Research Chair in Public Policy at McGill University in Montreal, Canada, during fall 2005 while on sabbatical leave. His Fulbright Lecture was entitled “Federalism and Capital Markets in Canada and the U.S.: Financing Infrastructure in the Wake of Hurricane Katrina.”
- Hugo Wall School faculty contributed 39 articles, books, monographs, chapters, agency reports, and other publications during 2004-06.
- Professor Bart Hildreth continued as editor-in-chief of the *Municipal Finance Journal*, the only quarterly national journal devoted to municipal securities.
- Professor Bart Hildreth served as book review editor of the *International Journal of Public Administration*, and Professors Hildreth and Yeager served on the editorial boards of a number of academic journals in the field of public administration.

Service

- Contributions and pledges to the 50th Anniversary Fund of the Hugo Wall School topped \$100,000 in June of 2006. Professors Glenn Fisher, Ed Flentje, Joe Pisciotte, and George Platt established 50th Anniversary Fund at the Wichita State University Foundation to benefit the Hugo Wall School and help celebrate the 50-year history of the School in academic year 2007-08. The 50th Anniversary Fund may receive gifts from alumni, constituents, and friends of the Hugo Wall School in connection with the anniversary, and contributors to the Fund will determine the exact purposes, permanent naming, and oversight of the Fund.
- The Hugo Wall School served as an “incubator” for the Nonprofit Chamber of Service of Sedgwick County, Inc. by providing office space and a graduate assistant to the fledgling organization during the past year. Founded in June of 2003, the Nonprofit Chamber hired its first executive director in May of 2005 and surpassed 100 members by the end of June of 2006.
- Mr. Mac Manning oversaw the School’s 15-year relationship with the City Clerks and Municipal Finance Officers Association of Kansas that provides professional development through the certification institute, master academy, and annual conference to association members.
- Mr. Keith Lawing and Mr. Joe Yager oversaw the School’s eight-year relationship with the Regional Economic Area Partnership, an alliance of thirty-three cities and counties in south central Kansas.
- Professor Bart Hildreth and Mr. Mac Manning oversaw the School’s six-year relationship with the Kansas Government Finance Officers Association that provides professional development through regional seminars and a fall conference for association members through the Kansas Public Finance Center.
- Ms. Lynne McCraw Schall oversaw the fourth year of the Nonprofit Executives Seminar, which offered topical seminars for directors of nonprofit agencies in Sedgwick County.

- Mr. Mac Manning oversaw the School's relationship with the Kansas County Clerks' and Election Officers' Association to provide professional development for the Association through an annual certification institute and master academy.
- Ms. Lynne McCraw Schall oversaw the fifth year of the MiniMPASM, which provided executive development in public administration to 26 local government and nonprofit managers.

Faculty and Staff

- Dr. Melissa Walker, a post-doctoral research fellow at Northwestern University and lecturer in the School of Social Service Administration at the University of Chicago, accepted appointment as associate professor in the Hugo Wall School, beginning in fall of 2006. Walker completed her Ph.D. in social policy and public management from the School of Social Service Administration at the University of Chicago in 2005, has taught public administration and nonprofit management for the past ten years at Roosevelt University and the University of Chicago, and has professional experience as a nonprofit agency head and consultant to nonprofit agencies on fund raising, program evaluation, financial analysis, and marketing.
- Professor Sam Yeager was honored with the President's Distinguished Service Award for extraordinary service to the University at a University-wide celebration in April.
- Professors Mark Glaser and Bart Hildreth successfully completed incentive review this past year, a process that recognizes sustained effectiveness in teaching, a record of substantial accomplishment in research and scholarship that has led to recognition in professional circles at the national level, and demonstrated academic leadership in service to the University and profession.
- Mr. Joe Yager joined the staff of the Hugo Wall School as public affairs associate, filling the vacancy left when Mr. Keith Lawing accepted appointment as executive director of the Workforce Alliance of South Central Kansas. Yager's primary duties involve assistance to the Regional Economic Area Partnership.
- Dr. Carl Ekstrom joined the faculty of the Hugo Wall School as visiting associate professor during the 2005-06 academic year and helped fill in while Professor Pisciotte began phased retirement and Professors Hildreth and Wong were on sabbatical leave.
- Adjunct Professor Bill Buchanan, who serves as county manager of Sedgwick County, was installed as president-elect of the International City/County Management Association at the 91st annual meeting of the Association in September of 2005.
- Adjunct Professor Joe Palacios was honored with the "WSU Alumni Recognition Award" for extraordinary service to the University by the Wichita State University Alumni Association. He was also designated a life member of the Kansas Association of City/County Management at the spring conference of the association. This honorary designation recognizes retired members of the association who have distinguished themselves with long careers and significant contributions to their community, association, and profession.
- Ms. Annette Murach joined the staff of the Hugo Wall School as administrative specialist, filling the vacancy left when Sharon Collins was appointed executive assistant at the Center for Health and Wellness in Wichita.

- Faculty and staff served on a number of state and local boards and commissions: Professor Glenn Fisher on the Kansas Civil Service Board; Professor Ed Flentje on the Affordable Air Service Coalition and on the Organizing Committee of the Flood Plain Management Task Force; Professor Bart Hildreth on the Kansas Sales Tax Simplification Committee, Audit Committee (chair) of the Wichita School District, the Wichita Public Building Commission, Emergency Management Board for the City of Wichita, and the Small Business Micro-Loan Committee for the City of Wichita; Professor Joe Pisciotte on the Kansas Advisory Council on Intergovernmental Relations; Professor George Platt, member and president of the Wichita Historic Preservation Board; Mr. Keith Lawing on the Kansas Public Employees Relations Board; Ms. Lynne McCraw Schall on the Leadership Development Subcommittee of the Nonprofit Chamber of Service of Sedgwick County, Inc.; and Professor John Wong on the Kansas Consensus Revenue Estimating Group.
- In terms of University service, Professor Sam Yeager served in the Faculty Senate and on the Faculty Support Committee and the College Council and Awards Committee of Fairmount College of Liberal Arts and Sciences; Professor Platt serves on the Ulrich Museum Outdoor Sculpture Committee and the University Historic Preservation Committee; and Professor John Wong serves on the College Curriculum Committee.

Mission

In preparation for accreditation of the Master of Public Administration degree, faculty and staff of the Hugo Wall School adopted the following mission statement in 2001:

The Hugo Wall School of Urban and Public Affairs enhances the quality of public affairs and administration through: (1) excellence in instruction that prepares individuals for positions of leadership and responsibility in public service; (2) excellence in scholarship that expands and disseminates knowledge to audiences of academics, professionals and practitioners in government; and, (3) excellence in service to Wichita State University and the profession of public administration.

This mission reflects Wichita State University's long-standing commitment of service to the Wichita area, surrounding communities, the region, and the state. The School serves this unique mission by offering high-quality graduate instruction through the Master of Public Administration degree and by conducting applied research and providing responsive community service through the Center for Urban Studies and the Kansas Public Finance Center.

The Hugo Wall School offers special opportunities for students interested in urban and public affairs. Students completing the Master of Public Administration degree gain experience through hands-on research and network with practitioners in the field of public administration. The MPA degree leads to a variety of careers in public management, public finance, and public policy.

Faculty, staff, and students in the Hugo Wall School engage in research and community service through the Center for Urban Studies and the Kansas Public Finance Center. These units respond to requests from public officials and community organizations for applied research, community and organizational surveys, leadership development, management and professional development, consultation and technical assistance, and group facilitation, as well as many other services.

History

The Hugo Wall School of Urban and Public Affairs reflects the vision of its namesake, Dr. Hugo Wall, a professor who served the University, first the University of Wichita and later Wichita State University, for forty-two years, from 1929 to 1971.¹ In the mid-1940s, Wall began envisioning an academic unit that would link the University and the community. This unit would conduct and publish independent research on community and public affairs, offer training for governmental officials, carry out civic education, and provide technical assistance to public officials. This research and service mission would be supplemented by graduate education in public administration offered by the University.

¹ A biographical sketch of Dr. Hugo Wall is available at the Hugo Wall School website (hws.wichita.edu).

Wall's vision first emerged at the University in the late 1950s in the form of a Center for Urban Studies established by the University to conduct applied research and community service and headed by Wall. Stable funding for the Center took shape in 1965, shortly after the transition of the University of Wichita into Wichita State University. City of Wichita voters approved this change through the adoption of a citywide mill levy dedicated to the new state university, and the University allocated a portion of the mill levy to the Center for Urban Studies for research and service focused primarily on the city.

In the early 1970s, in response to a university-wide discussion of the mission of an "urban university," the University initiated a new graduate degree, a Master of Urban Affairs, designed to impart knowledge of the urban environment. This interdisciplinary degree drew upon faculty throughout the University, including political science, sociology, economics, engineering, and management, among others, and was coordinated through the Center for Urban Studies. The first Master of Urban Affairs degree was awarded by the University in 1974.

In 1979, the University reassigned faculty with primary interests in the field of public administration to the Center for Urban Studies, and in 1984, the University approved a change of the Master of Urban Affairs degree to a Master of Public Administration degree. With the realignment of faculty the attention of the Center shifted more to urban government; and the degree change focused instruction more clearly on preparing students for positions of responsibility in government, principally state and local government.

In 1993, the University established the Hugo Wall School of Urban and Public Affairs to include faculty and staff associated with the Center for Urban Studies and a number of other related academic units. In 1994, in conjunction with the appointment of Bart Hildreth as Regents Distinguished Professor of Public Finance, the University established the Kansas Public Finance Center as the focus for research and service in the field of public finance. In 1999, the University again reorganized continuing the Hugo Wall School as the academic home for the Master of Public Administration degree, the Center for Urban Studies, and the Kansas Public Finance Center. In conjunction with reorganization and reestablishment of the Center for Urban Studies, the University committed a base of state funds for faculty and staff performing research and service through the Center for Urban Studies.

A number of developments occurring from the mid-1980s through the present have extended the mission of the Center for Urban Studies, later the Hugo Wall School, geographically and enhanced the School's capacity to perform its mission. Beginning in 1988, the Sedgwick County Board of County Commissioners extended the citywide mill levy dedicated to the University countywide, and as a consequence, the Hugo Wall School gives increasing attention to the governments of Sedgwick County and other cities within the county. The Center for Urban Studies and the Kansas Public Finance Center increasingly receive and respond to requests for research and service from statewide associations of local officials and governments, for example, the Regional Economic Area Partnership, the Kansas Association of City/County Management, the Kansas Government Finance Officers Association, the City Clerks and Municipal Finance Officers Association of Kansas, and the Kansas County Clerks'

and Election Officers' Association,. More recently, with the increasing delivery of public services by nonprofit agencies, the Hugo Wall School is responding to requests for instruction, research, and service from the nonprofit sector.

Master of Public Administration

The Hugo Wall School of Urban and Public Affairs offers the Master of Public Administration (MPA) degree which prepares students for positions of responsibility in public and nonprofit organizations. The degree emphasizes core competencies in public management, public finance, and public policy and their application to state and local governments. Coursework for the degree is offered in the evening, late afternoons, and occasionally on weekends, in response to the unique student body of an urban university and requires completion of 39 graduate hours, 24 of those being required core courses. The core courses include:

- PAdm 702: Research Methods in Public Administration
- PAdm 710: Public Sector Organizational Theory and Behavior
- PAdm 725: Public Management of Human Resources
- PAdm 745: Environment of Public Administration
- PAdm 765: Public Sector Economics
- PAdm 802: Quantitative Methods for Public Sector Professionals
- PAdm 865: State and Local Government Finance
- PAdm 895: Public Decision Making

Students select the remaining 15 hours of elective courses in consultation with their faculty advisor and are encouraged to develop a plan of coursework around career interests. Common areas of concentration include public management, financial management, and policy analysis. Students may choose to complete one of the three graduate certificates offered as a part of their degree program. Students with limited work experience in the public sector are encouraged to consider an internship as part of their MPA program.

The MPA degree in the Hugo Wall School emphasizes the practice of public administration. Students are exposed to the methods and perspectives of the social and behavioral sciences, economics, and the humanities. These disciplines are linked to the practice of public administration through the use of practitioners in the classroom and as mentors, policy-relevant research assignments, public affairs seminars, and internships. The teaching faculty have significant professional experience in state and local government, and are engaged in research relevant to state and local governments and nonprofit organizations in Kansas and beyond. These experiences allow faculty to bring relevant perspectives on public management into the classroom. In addition, adjunct faculty who are experienced public administrators frequently make themselves available to students, individually and in classroom settings.

Since 1974, 406 graduate degrees (MUA or MPA) have been awarded. The following table reports degrees awarded for five-year periods since the degree was initiated.

1974-1979 (MUA)	52
1980-1984 (MUA)	62
1985-1989 (MPA)	42
1990-1994 (MPA)	49
1995-1999 (MPA)	75
2000-2004 (MPA)	85
2005-present (MPA)	41
Total Degrees Awarded	406

Currently, approximately 100 students are actively engaged in completing the MPA degree. Roughly eighty percent are part-time students taking one or two courses each semester; twenty percent are full-time.

Twenty-five students were awarded the Master of Public Administration degree in winter and spring graduation ceremonies this past year. These students and their current placements are as follows:

MPA Graduates	Current Placement/Status
Bret A. Bauer	assistant to city administrator, City of Rose Hill
Carla M. Brown	public educator/facility director, Mid-America All Indian Center, City of Wichita
Cheryl L. Busada	accountant, Finance Department, City of Wichita
Sharon D. Collins	executive administrative assistant, Center for Health and Wellness, Wichita
David R. Crippen	intelligence officer, U.S. government
Shietha V. Faust	Governor's Fellow, State of Kansas
Felipe J. Garcia	public affairs officer, Transportation Security Administration
Stephanie L. Haynes	educational development assistant, TRIO program, Wichita State University
Pamela M. Hoffman	Medicare program coordinator, Medical Services Bureau, Wichita
Misha C. Jacob	budget analyst, Finance Department, Sedgwick County
Jennise D. Jenkins	juvenile probation officer, Department of Corrections, Sedgwick County
Thomas J. Kimbrell	program manager, Juvenile Intake and Assessment Center, Sedgwick County
Pamaline L. King-Burns	management intern, Water and Sewer Department, City of Wichita

John L. Kirk	budget analyst, Kansas Division of the Budget
Angela G. Krummel	planning and zoning administrator, McPherson County, Kansas
Lisa K. Long	planning and zoning administrator, City of Towanda, Kansas
Scott E. Moon	detective, Wichita Police Department, City of Wichita
Patrick N. Mwangi	in transition
Robert S. Omwenga	returned to Kenya for employment
Amanda L. Pankratz	management intern, Office of the County Manager, Sedgwick County
Michelle D. Ponce	special projects manager, Office of the Secretary, Kansas Department of Social and Rehabilitation Services, Topeka
Jeffrey M. Porter	management intern, Office of the County Manager, Sedgwick County
Cassandra Y. Presley	laboratory coordinator, Via Christi, St. Francis
Donald L. Schroeder	county commissioner, McPherson County, Kansas and candidate, District #74, Kansas House of Representatives
Shawanda L. Truett	human service specialist, Wichita Area Office, Kansas Department of Social and Rehabilitation Services

The Hugo Wall School also offers three graduate certificate programs. The *Graduate Certificate in Public Finance* was initiated in the fall of 2001 and requires completing four graduate-level courses in public finance: public sector economics, state and local government finance, public budgeting, and public financial management. The *Graduate Certificate in Economic Development* was added in the fall 2003 and requires completion of the following graduate-level courses: planning process, urban land development, urban economics, and state and local economic development. In 2004, the *Graduate Certificate in City and County Management* was introduced and requires completion of the following courses: public management of human resources, state and local government finance, state and local government administration, and **one** of the following: planning process, state and local economic development, local government law or public works administration.

Graduate certificates are available to MPA students, students completing other graduate degrees at Wichita State University, and non-degree students who have completed their undergraduate degree and seek advanced study in public finance, economic development or city and county management. Completion of the graduate certificate is recognized on the student's official university transcript.

During the 2005-06 academic year the *Graduate Certificate in Public Finance* was completed by Cheryl Busada, Edward Patton and Donald Schroeder. The *Graduate Certificate in Economic Development* was completed by Donald Schroeder. The *Graduate Certificate in City and County Management* was completed by Bret Bauer, Michelle Ponce and Donald Schroeder.

Financial Assistance. The energy and enthusiasm of graduate assistants contribute significantly to the Hugo Wall School. To attract qualified graduate students into the MPA degree program, the School offers two forms of financial aid, graduate assistantships and fellowships.

Graduate assistants assist faculty in the Hugo Wall School in instruction, as well as work directly with faculty and professional staff on research and community service projects through the Center for Urban Studies and the Kansas Public Finance Center. Graduate assistantships are awarded on the basis of a student's undergraduate record, demonstrated leadership abilities, and potential for success in the field of public administration. Assistantships are normally awarded for an academic year and require twenty hours per week. Graduate assistants receive a nine-month stipend of \$7,500 and may also qualify for resident tuition, as well as a partial tuition waiver. To be eligible for a graduate assistantship in the Hugo Wall School, a student must be admitted in full standing to the MPA degree and also be enrolled in a minimum of nine graduate credit hours each semester during the assistantship.

Over the past year, thirteen students served as graduate assistants for all or part of the year. Those students were:

Deanna Carrithers	Melissa Loibl
Crystal Gile	Amanda Pankratz
Shietha Faust	Jeff Porter
Nickolaus Hernandez	Amanda Reinert
Andrew Hixson	Purvi Savla
Lisette Jacobson	Anthony Swartzendruber
Pamaline King-Burns	

The Hugo Wall School has four endowed fellowships available for financial assistance to qualifying graduate students enrolled in the MPA degree. These fellowships are awarded on a competitive basis to students with exemplary records and specific career interests in the field of public administration. The **Hugo Wall Fellowship** was established in 1973 to honor the contributions made to community service and the field of public administration by the late Dr. Hugo Wall. Hugo Wall Fellowships are awarded to outstanding students with career interests in urban affairs or public administration. The **George Pyle Fellowship** was initiated in 1990 by members of the Wichita State University Managers Association, to honor George Pyle's thirty-nine years of service in the field of city management, the last twenty-two years as city manager of Hutchinson, Kansas. George Pyle Fellowships are awarded to graduate students planning careers as city or county managers. The **George Van Riper Fellowship** was established in 1997 from an endowment honoring the late George Van Riper, a graduate of the MPA degree program and practitioner in the field of public finance. Van Riper fellowships are awarded to graduate students planning careers in public finance. The **Mike Hill Fellowship** was initiated in 2001 to honor Mike Hill's thirty-seven years of public service to Wichita and Sedgwick County. This fellowship is awarded to graduate students with education and experience in law enforcement who seek to advance in the field of public management.

Over the past year, eight fellowship awards were made to the following students:

Hugo Wall Fellows

Deanna Carrithers
Shietha Faust
Pamaline King-Burns
Jamie Varbel

George Pyle Fellow

Amanda Pankratz

George Van Riper Fellow

Anthony Swartzendruber

Mike Hill Fellows

Troy Livingston
Scott Moon

Additionally, as a result of a statewide competition, Andrew Hixson was awarded the *Virgil A. Basgall Scholarship* for the 2005-2006 academic year by the Kansas Association of City/County Management.

Center for Urban Studies

The Center for Urban Studies continues a long-standing mission of applied research and community service begun in the late 1950s by Dr. Hugo Wall. Faculty, staff, and graduate assistants associated with the Center respond to requests of public officials and community organizations to conduct research, offer training and professional development, and provide technical assistance and consultation. Historically, the Center primarily served public agencies and community organizations in Wichita and Sedgwick County. Today, the Center extends its services to elected officials, state and local public managers, community organizations, and professional associations throughout Kansas.

The Center for Urban Studies seeks to enhance the quality of public affairs by assisting public officials and community organizations to meet the challenges of governance and management and improve service delivery through:

- leadership development for those engaged in governing community organizations;
- customized leadership, executive, management, and professional development for appointed officials;
- facilitation of governing body retreats and community forums;
- education and certification for members of professional associations;
- consultation on community goal setting and strategic planning;
- community and organizational surveys; and
- applied research on issues identified by state and local officials and community leaders.

Kansas Public Finance Center

Founded in 1994, the Kansas Public Finance Center further enhances the mission of the Hugo Wall School by targeting research and service in the field of public finance. The Kansas

Public Finance Center's focus is two-fold: developing and implementing public strategies that promote economic vitality in Kansas; and advancing the study and practice of public finance. Activities include:

- applying scholarly research in the area of public finance;
- serving as advisors to private and public policymakers on economic and fiscal issues;
- providing technical assistance on financial policies and practices with respect to state and local financing and municipal securities;
- advancing the study of municipal securities;
- hosting the annual Midwest Regional Public Finance Conference that attracts government finance professionals from several states; and
- organizing specialized conferences and professional development workshops for financial managers in the public, private and nonprofit sectors.

Ongoing Service Activities

In addition to numerous short-term service activities, the Center for Urban Studies and the Kansas Public Finance Center undertake a number of ongoing service activities in response to local officials and associations of local officials and governments in Kansas. Principal among these are:

Facilitation. Faculty and staff in the Center for Urban Studies respond to requests for facilitation of focus groups, retreats, and community meetings for local governing body members, local organizations, and other community groups. During the past year, staff of the Center facilitated the following sessions:

- Employee focus group on selection of city manager, City of Kingman (July 25, 2005)
- Citizens focus group on selection of city manager, City of Kingman (July 25, 2005)
- Public forum on selection of city manager, City of Kingman (October 26, 2005)
- Town Hall meeting, City of Sedgwick (November 15, 2005)
- Strategic planning retreat, Hiawatha City Commission (January 14, 2006)
- Strategic planning retreat, Board of Directors, Regional Prevention Center of Wichita/Sedgwick County, Inc. (January 20, 2006)
- Mediation of personnel conflict, City of Bentley (March 18, 2006)

Area Managers Seminars. In the early 1980s the Center for Urban Studies initiated in cooperation with city managers and city administrators in the region the Area Managers Seminars. The seminars periodically bring area managers together for presentation and discussion of topics critical to their profession. Approximately 75 city and county managers participated in the following seminars conducted by the Center in the past year:

- "Mutual Accountability in Local Government-Nonprofit Relationships," joint session with the Nonprofit Executives Seminar (September 9, 2005)

- “How Would TABOR Affect Kansas Local Governments? How Has it Affected Colorado Local Governments?” (December 9, 2005)
- “KDHE Rules and Regulations for Storm Water Permits” (May 19, 2006)

The Wichita Assembly. In 1991, the Center for Urban Studies conducted the first Wichita Assembly on behalf of Wichita State University in collaboration with local governments and civic organizations in the area. The Wichita Assembly seeks to provide a neutral and structured forum for citizens to discuss specific community issues, examine alternatives for responding to issues, and work toward a consensus for community action. Six assemblies were held during the early 1990s on issues such as community decision making, governmental cooperation and consolidation, children at risk, community communication, environmental quality, and solid waste management.

In 2002, at the request of local and state officials the Center organized a Wichita Assembly, *Community Reconnection: A New Beginning for Offenders*, to consider critical issues of offender reentry, specifically housing, employment, community services, and community safety. In 2004, the *Sedgwick County Assembly: Prescription for Healthy Citizens*, was held to discuss issues of community health and formulating strategic directions for the community.

A set of background papers on the topic are prepared prior to the Assembly and distributed to all the Assembly participants. After each Assembly, two publications are prepared. First, a “Sense of the Assembly” is published which provides a summary of the discussions and recommendations resulting from the Assembly process. A more in-depth publication follows that includes the “Sense of the Assembly,” and a selection of the background papers.

City Clerks and Municipal Finance Officers Association of Kansas. In 1991, the Center for Urban Studies responded to a request from the City Clerks and Municipal Finance Officers Association of Kansas to provide professional development through the Kansas/International Institute of Municipal Clerks Certification Institute and Master Academy and coordinate the annual spring conference of the Association. The certification institute consists of 100 hours of professional development divided evenly into three annual classes (years 1, 2, and 3). Additionally, the annual spring conference of the Association attracts city clerks and municipal finance officers from 150 Kansas cities to Wichita. During the past year, 62 city clerks and staff from city clerk offices in Kansas completed professional development through the certification institute; an additional 87 city clerks completed the master academy; and 159 city clerks and municipal finance officers attended the spring conference. These programs were scheduled as follows:

- Kansas/IIMC Municipal Clerks Certification Institute (November 7-11, 2005)
- Master Municipal Clerk Academy (November 10-11, 2005)
- “Here’s Some Trix for 2006,” Spring Conference (March 7-10, 2006)

In addition to the Center's ongoing assistance to the City Clerks and Municipal Finance Officers Association of Kansas, the Center sponsors periodic workshops for city clerks in the region.

Kansas County Clerks' and Election Officials' Association. In 1992, the Kansas County Clerks' and Election Officials' Association invited the Center for Urban Studies to collaborate in the design and development of a certification institute for county clerks in Kansas. A three-year, 100-hour institute, emphasizing professional development in public management, interpersonal skills, and technical skills, began with approximately 50 county clerks in 1993. In 1994, the institute was designated the Sanborn Institute after Dorothy Sanborn, the Seward County clerk who championed its creation. Since 1995, more than 92 county clerks have earned certification. The association requested continuing education for certified county clerks, and in 1998 the Center designed and developed the Sanborn Master Academy. These programs were scheduled, as follows:

- Sanborn Institute, Year 2 (April 10-14, 2006)
- Sanborn Master Academy (April 13-14, 2006)

Thirty-six county clerks participated in year 2 of the Sanborn Institute; thirty county clerks participated in the Sanborn Master Academy.

Midwest Regional Public Finance Conference. In 1996, the Kansas Public Finance Center and the Center for Urban Studies conducted the first Midwest Regional Public Finance Conference. The annual conference takes place each February in Wichita and attracts finance professionals, primarily from Kansas, Oklahoma, and Missouri, and utilizes nationally recognized speakers on cutting-edge public finance topics. Pre-conference sessions are also offered. Conference sessions address the financial affairs of municipalities, counties, schools, community colleges, state agencies, municipal utilities, and special authorities. This past February, 85 public finance professionals participated in the pre-conference sessions and over 80 in the eleventh Annual Midwest Public Finance Conference, as follows:

- "Intermediate Governmental Accounting," six-hour, pre-conference session (February 22, 2006)
- "Financial Indicators—Hands On," four-hour, pre-conference session (February 23, 2006)
- Conference highlights: "Price of Government - Budgeting for Outcomes" (keynote address), "The Good, The Bad, and the Real Important" (George Van Riper Endowed Public Finance Colloquium) and concurrent training tracks on accounting and auditing, budget, and financial management (February 23-24, 2006)

The Kansas Public Finance Center also sponsored "Replay of the 10th Annual Governmental GAAP Update, GFOA Satellite Video Conference" (February 23, 2006).

Municipal Leadership Seminar. The Center for Urban Studies initiated seminars for locally elected officials in 1988 and by 2002 over 400 local officials had participated in the seminars. The seminar program was suspended in 2002 as other organizations provided similar offerings. In spring 2005 the seminar was reactivated in response to a request of the Sedgwick County Association of Cities (SCAC). Under the joint sponsorship of the Association and the Center, the Municipal Leadership Seminar offers a forum for elected city officials to discuss issues of municipal governance with their peers and with faculty and staff of the Hugo Wall School. Twenty elected city officials from the cities of Bel Aire, Bentley, Cheney, Goddard, Maize, Mount Hope, Mulvane, Park City, Sedgwick, and Valley Center participated in the 21-hour program. The first half of the six Saturday sessions took place in spring 2005. The second half of the sessions occurred in fall 2005, specifically:

- Economic Development (September 17, 2005)
- Human Resources (October 1, 2005)
- Planning and Zoning Basics (November 5, 2006)

Separately, in cooperation with the SCAC, the Hugo Wall School conducted a special workshop titled, “Planning and Zoning Issues: Beyond the Basics,” for appointed planning and zoning commissioners on November 12, 2005. Twenty-six city officials and city staff attended the session; twenty-one served on planning and zoning commissions.

MiniMPASM. In 1996, Sedgwick County, the City of Wichita, and the Center for Urban Studies collaborated to design and develop an “executive development institute” for senior managers in city and county governments. In 2001, the executive development institute was transformed into a MiniMPASM that provides executive development in public administration to public and nonprofit managers in the region. The MiniMPASM is targeted to public sector professionals with specialized experience who are moving into positions of managerial responsibility, specialists seeking broader exposure, and experienced managers seeking a refresher in the latest concepts. Hugo Wall School faculty serve as instructors for the program, and participants devote sixteen Friday mornings to three-hour sessions on public policy, public finance, and public management. This past year, twenty-four professionals representing seven cities, three counties, and three nonprofit agencies completed the program. Nearly one hundred twenty-five professionals representing fourteen cities, five counties, and ten nonprofit organizations have been awarded the MiniMPASM since its inception in 2001.

Regional Economic Area Partnership. In 1998, the Center for Urban Studies was asked to assist the Regional Economic Area Partnership (REAP), an alliance of thirty-three city and county governments in south central Kansas, specifically in Butler, Cowley, Harvey, McPherson, Reno, Sedgwick, and Sumner counties. The local jurisdictions have voluntarily joined together to guide state and national actions that affect economic development in the region and to adopt joint actions among member governments that enhance the regional economy. The Center for Urban Studies continues to assist REAP in performing a secretariat function, maintaining the REAP website, staffing REAP committees, and assisting in the identification of regional priorities and development of a regional agenda.

Kansas Association of City/County Management. In 1999, the Kansas Association of City/County Management requested the assistance of the Center for Urban Studies in conducting the Association's winter seminar. As a result of the successful event in 2000, the Center agreed to conduct the winter seminar on an annual basis in Wichita. On February 3, 2006, eighty-nine city and county managers representing eight counties and fifty-two cities in Kansas participated in the winter seminar titled, "Taking the Risk: Economic and Community Development." Professor Joe P. Pisciotte of the Hugo Wall School facilitated all of the sessions for the seminar. Topics ranged from the challenges of building and sustaining leadership in Kansas, especially in communities with declining populations and traditional local government structures, to quality of life issues, and the art of building consensus. Thirteen professionals, including eight city and county managers, served on panels discussing topics as a colloquy among friends.

Kansas Government Finance Officers Association. In 2000, the Kansas Government Finance Officers Association was established and requested the Kansas Public Finance Center to provide professional development for Association members. In response the Center conducts regional workshops and an annual conference for the Association. This past year over 225 public finance professionals participated in the following workshops conducted for Kansas Government Finance Officers Association by the Kansas Public Finance Center:

- "The Pitfalls of Public/Private Partnerships," regional seminar (Kansas City, Kansas: September 1, 2005)
- "The Three T's - Tools, Tips, and Technology: Timely Topics for the Public Sector," fall conference (Overland Park: October 19-21, 2005). Two pre-conference sessions: "Intermediate Governmental Accounting" and "Financing Tools for Economic Development in Kansas and Missouri: Perspectives from Both Sides of the River," plus "Economic Development Rating Agency Insights." Conference keynote address: "New Horizons for the Heartland Economy." Other conference topics included risk management, GFOA best practices, and employee health benefits, among others.

Workforce Alliance of South Central Kansas. The Center for Urban Studies assisted the City of Wichita with technical assistance and oversight in the use of federal funds earmarked for job training beginning in the early 1980s. With the enactment of the Workforce Investment Act of 1998, the Workforce Alliance of South Central Kansas, Inc. has been charged with assuring that public funds invested in workforce development and job training address the needs of local employers, job seekers, and incumbent workers. At the request of local officials in 2003, Center staff are assisting the Regional Economic Area Partnership, which oversees the work of the Alliance, in assuring that appointments to the Workforce Alliance are properly made, conducting research on workforce development issues, and monitoring state and federal actions that impact workforce development in south central Kansas.

Nonprofit Executives Seminar. In 2002, faculty and staff of the Hugo Wall School consulted with nonprofit agency heads and agreed to initiate periodic topical seminars for the heads of nonprofit organizations that deliver public services with tax dollars in Sedgwick County. Nineteen sessions have been conducted since the Seminar's inception; each session is

two hours in length. The agency heads of twenty-six nonprofit agencies in Sedgwick and Harvey Counties registered for the 2005-06 program year (September - August). During the past fiscal year, agency heads participated in four seminars, specifically:

- “Managing Health Care Benefits” (July 8, 2005)
- “Mutual Accountability in Local Government-Nonprofit Relationships,” joint session with the Area Managers Seminar (September 9, 2005)
- “High Performance Teams in Nonprofits” (January 27, 2006)
- “Financial Benchmarks for Nonprofits” (April 7, 2006)

Faculty Publications, 2004-06

Glaser, Mark A., et al. *Engaging the Community in Strategic Public Education Decisions*. Wichita: Hugo Wall School of Urban and Public Affairs, Wichita State University, January 2006.

Glaser, Mark A., Maria P. Aristigueta, and David Miller. “Willingness to Pay for Capital Investments in Public Education: The Mitigating Influence of Community and Enlightened Self-Interest.” *Public Integrity* 6 (2003-4) 1.

Glaser, Mark A., H. Edward Flentje, and Daniel Bryan. “Sedgwick County Voters Speak on Strategic Directions for Community Health: A Summary Report” in *Sedgwick County Assembly: Prescription for Healthy Citizens*. Wichita: Hugo Wall School of Urban and Public Affairs, Wichita State University, 2004.

Glaser, Mark A., H. Edward Flentje, Daniel Bryan, and Misha Jacob. *A Systems Approach to the Study of Community Health: Voter Concerns, Investment Priorities, and Willingness to Pay Increased Taxes*. Wichita: Hugo Wall School of Urban and Public Affairs, Wichita State University, October 2004.

Glaser, Mark A., Sarah W. Shangraw, Marguerite M. Kiely, and Daniel Bryan. *An Assessment of Need and Willingness to Engage Faith-Based and Secular Community-Based Organizations: A National Study of Urban Local Governments*. Fairfax, Virginia: Fairfax County, May 2004.

Hildreth, W. Bartley, co-editor with Aman Khan. *Financial Management Theory in the Public Sector*. New York: Praeger, 2004.

Hildreth, W. Bartley and Charles Mecimore, *State and Local Government Budgeting Practices Handbook*. Austin, TX: Sheshunoff Information Services, 2004 and 2005 updates.

Hildreth, W. Bartley, *State and Local Government Debt Issuance and Management Service*. Austin, TX: Sheshunoff Information Services, 2004 and 2005 updates.

- Hildreth, W. Bartley, "How Finance Managers Deal with Ethical Stress," *Public Administration Review*, 65:3 (May/June 2005), 301-312. With Gerald J. Miller, Samuel J. Yeager, and Jack Rabin.
- Hildreth, W. Bartley, "The Evolution Of the State And Local Government Municipal Debt Market Over The Past Quarter Century," *Public Budgeting & Finance*, Silver Anniversary Special Issue (December 2005), 127-153. With Kurt Zorn.
- Hildreth, W. Bartley, "Cooperation or Competition: The Multistate Tax Commission and State Corporate Tax Uniformity," *State Tax Notes*, 38:11 (December 5, 2005), 827-862. With Matt Murray and David Sjouquist.
- Hildreth, W. Bartley, "Interstate Tax Uniformity and the Multistate Tax Commission." *National Tax Journal*, LVIII:3 (September 2005), 575-590. With Matt Murray and David Sjouquist.
- Hildreth, W. Bartley, "Federalism and Capital Markets in Canada and the U.S.: Financing Infrastructure in the Wake of Hurricane Katrina," *Policy Options/Politiques*, 27:1 (December 2005), 39-45.
- Hildreth, W. Bartley, "Fundamental Federal Tax Reform and the States," *Book of the States 2005*. Lexington, KY: Council of State Governments, 2005, pp. 417-423.
- Hildreth, W. Bartley, *Cooperation or Competition: The Multistate Tax Commission and State Corporate Tax Uniformity*, Fiscal Research Center (Report No. 110), Andrew Young School of Policy Studies, Georgia State University, August 2005, 72 pp.
- Hildreth, W. Bartley, *State of Kansas 2005 Debt Affordability Report*, Kansas Public Finance Center. With various students, 90 pp., Hugo Wall School of Urban and Public Affairs, Wichita State University.
- Hildreth, W. Bartley, "Tax Transparency," in Joseph J. Cordes, Robert Ebel and Jane Gravelle, Co-editors, *Encyclopedia of Taxation and Tax Policy*, 2nd Edition. Washington, DC: Urban Institute Press.
- Hildreth, W. Bartley, "Electric Industry Restructuring," in Joseph R. Marbach, Editor-in-chief, *Federalism in America: An Encyclopedia*. Westport, CT: Greenwood Publishing, 175-176.
- Hildreth, W. Bartley, Contributing Editor (Financial Management chapters), *Encyclopedia of Public Administration and Public Policy*. New York, NY: Marcel Dekker, Inc., 2005 updates.
- Hildreth, W. Bartley, Editor-in-chief, *Municipal Finance Journal*, vol. 25, no. 2, 61 pp.; vol. 25, no. 3, 154 pp.; vol. 25, no. 4, 74 pp.; and vol. 26, no. 1, 87 pp., Civic Research Institute.

- Pisciotta, Joe P., S. Edwards Dismuke, and Jo Turner, editors. *Sedgwick County Assembly: Prescription for Healthy Citizens*. Wichita: Hugo Wall School of Urban and Public Affairs, Wichita State University, 2004.
- Pisciotta, Joe P., S. Edwards Dismuke, and Jo Turner, editors. "Introduction" in *Sedgwick County Assembly: Prescription for Healthy Citizens*. Wichita: Hugo Wall School of Urban and Public Affairs, Wichita State University, 2004.
- Wong, John D. "The Fiscal Impact of Economic Growth and Development on Local Government Revenue Capacity." *Journal of Public Budgeting, Accounting and Financial Management*, 16 (Fall 2004): 413-423.
- Wong, John D. "Labor Supply" in *Handbook of Public Sector Economics*, Donijo Robbins, editor. New York: Marcel Dekker, Inc., 2005.
- Wong, John D. "Public Pensions: Who Shall Watch the Watchers Themselves?" *Municipal Finance Journal* 25 (Fall 2004) 1-16.
- Wong, John D., *The Governor's Economic and Demographic Report: 2003-2004*. Topeka, KS: State of Kansas, Department of Administration, Division of the Budget, 2004.
- Wong, John D., *The Governor's Economic and Demographic Report: 2004-2005*. Topeka, KS: State of Kansas, Department of Administration, Division of the Budget, 2005.
- Wong, John D., *The Governor's Economic and Demographic Report: 2005-2006*. Topeka: Division of the Budget, 2006.
- Wong, John D. *State of Kansas Adjusted General Fund Tax Receipts, Rates of Change, Elasticities, and Composition: Fiscal Years 1987 Through 2004*. Topeka: Division of the Budget, 2004.
- Wong, John D., *State of Kansas Adjusted General Fund Tax Receipts, Rates of Change, Elasticities, and Composition: Fiscal Years 1988 Through 2005*. Topeka, KS: State of Kansas, Department of Administration, Division of the Budget, 2005.
- Wong, John D. and Maurice G. Pritz, Jr. "Regime Transition and Economic Development: A Question of 'Who's on First?'" *Journal of Public Budgeting, Accounting and Financial Management* 16 (Fall 2004): 424-453.
- Wong, John D., editor. "Symposium on Revenue Challenges, Practices, and Trends for the New Millennium, Part II." *Journal of Public Budgeting, Accounting, and Financial Management* 16 (Spring 2004): 62-136.

- Wong, John D., editor. "Symposium on Revenue Challenges, Practices, and Trends for the New Millennium, Part III." *Journal of Public Budgeting, Accounting, and Financial Management* 16 (Fall 2004): 357-453.
- Wong, John D., editor. "Public Pensions: Who shall Watch the Watchers Themselves?" *Municipal Finance Journal* 2005.
- Wong, John D., "Electric Industry Restructuring," in *Encyclopedia of Public Administration and Public Policy*, edited by Jack Rabin, New York: Marcel Dekker, Inc. 2005. With Stacey M. Brewer.
- Wong, John D., *Kansas Tax Incidence Study: Who Pays Kansas Individual Income, Residential Property, and Retail Sales Taxes*. Topeka: State of Kansas, Department of Revenue, 2006.
- Wong, John D., *Kansas Tax Incidence Study: Who Pays Kansas Individual Income, Residential Property, and Retail Sales Taxes: Detailed Appendix*. Topeka: State of Kansas, Department of Revenue, 2006.
- Wong, John D., *How Public Funds Investment Policy Impacts the Kansas Economy: An Analysis and Adaptation of Previous Research*. Topeka: Kansas Bankers Association and Community Bankers Association of Kansas, 2006.
- Yeager, Samuel J., "How Finance Managers Deal with Ethical Stress," *Public Administration Review*, 65:3 (May/June 2005), 301-312. With Gerald J. Miller, W. Bartley Hildreth, and Jack Rabin.

Alumni Activities

The Hugo Wall School provides a number of opportunities throughout the year for communication with alumni, friends, and constituents of the School. In the past year the following events have been held:

- Wine and Cheese Reception (September 9, 2005)
- Annual WSUMA Reception at ICMA Conference in Minneapolis (September 26, 2005)
- Annual Holiday Open House (December 9, 2005)
- Hugo Wall Day (May 11, 2006)
- MPA Celebration of Excellence (May 11, 2006)

At the MPA Celebration of Excellence, the twenty-five individuals graduating from the Master of Public Administration degree program over the past year were honored, and Mr. Richard U. Nienstedt, city manager of Fort Scott, Kansas, was awarded the 2006 Alumni Award for Outstanding Public Service.

Alumni Updates

Shawne Boyd, MPA 99, accepted appointment as senior consultant with Allen Gibbs & Houlik LC, an accounting firm headquartered in Wichita, effective April 24, 2006. For the past six years Boyd has served as manager of human resources for the City of Derby

Dan Bryan, MPA 04, accepted appointment as associate auditor with the Kansas Legislative Division of Post Audit, beginning August 22, 2005. Previously, Bryan has worked as a research analyst with the Kansas Health Institute in Topeka.

Tania Cole, MPA 05, accepted appointment as a budget analyst in the Sedgwick County Finance Department, effective February 1, 2006. Cole had been serving as a management intern in the Office of County Manager, Sedgwick County.

Barb Crouse, MPA 99, accepted appointment as city administrator of Bel Aire, Kansas, effective June 21, 2005. Crouse has been employed by the City of Bel Aire for the past five years, most recently as assistant city administrator.

Marla Flentje, MPA 86, was named senior consultant with The Austin Peters Group, a Kansas-based human resource management consulting firm serving public, private, and non-profit sector clients. Flentje earlier served as education director for the Kansas Association of Counties.

Paulette Goines, MPA 02, accepted a position as project facilitator with the Self-Help Network in February, 2005. Prior to this appointment, Goines served as a management intern with Sedgwick County and worked in the social services field for several years.

Pam Hoffman, MPA 05, accepted appointment as Medicare project coordinator with the Medical Services Bureau, in Wichita, effective November 14, 2005. Hoffman had served as a management intern in the Wichita Finance Department.

Misha Jacob, MPA 05, accepted appointment as a budget analyst in the Sedgwick County Finance Department, effective January 11, 2006. Jacob had been serving as a management intern in the Office of County Manager, Sedgwick County.

Tamara Johnson, MPA 98, recently completed her doctorate in business administration through Kennedy Western University. Johnson is founder and owner of Proverbs Consulting which offers consulting services to private, nonprofit, and faith-based organizations and is based in Arlington, Texas.

Brandon Kauffman, MPA 04, accepted appointment as a budget analyst in the Wichita Department of Finance, effective February 6, 2006. Kaufman had been serving as a neighborhood assistant in the Stanley Neighborhood City Hall in southeast Wichita.

Angela Krummel, MPA 06, accepted appointment as planning and zoning administrator of McPherson County, effective March 15, 2006. Krummel had served as a management intern in the Office of City Manager, City of Wichita prior to this appointment.

Keith Lawing, MPA 98, accepted appointment as executive director of the Workforce Alliance of South Central Kansas, in Wichita, effective December 5, 2005. For the past six years Lawing has served as public affairs associate in the Center for Urban Studies, Hugo Wall School of Urban and Public Affairs, Wichita State University.

Darron Leiker, MPA 96, accepted appointment as city manager of Wichita Falls, Texas, effective September 6, 2005. Leiker had served as assistant city manager and was acting city manager in Wichita Falls prior to this appointment. Earlier he served as city manager of Sterling, Kansas, and as assistant to the city manager of Salina.

Sheena Lynch, MPA 05, accepted appointment as senior project assistant in the Sedgwick County Division of Human Resources, effective March 20, 2006. Lynch had been serving as a management intern in the Office of County Manager of Sedgwick County.

Sammi Mangus, MPA 99, accepted appointment as assistant to the mayor and council of Avondale, Arizona, effective July 18, 2005. Mangus had served as an economic development specialist with the City of Phoenix, Arizona, for the past two years and earlier with the City of Manhattan, Kansas.

Malika Monger, MPA 02, accepted appointment as executive equal opportunity specialist in the Office of State Employment Relations, Wisconsin Department of Administration, in Madison, effective February 27, 2006. For the past four years, Monger served as an employment policy analyst with the Wisconsin Department of Health and Family Services.

Scott Moore, MPA 99, accepted appointment as assistant city manager with the City of Wichita, beginning August 1, 2005. As assistant city manager, he will oversee airports, parks and recreation, public works, transit, water and sewer, planning, environmental health, and central inspection. For the past eight years, Moore has served as city administrator of Ellsworth, Kansas.

Vicki Mork, MPA 02, accepted appointment as financial analyst with Arbor Education & Training, effective April 3, 2006. Arbor Education & Training currently contracts with the Workforce Alliance of South Central Kansas for workforce development and provides similar services throughout the nation. Previously, Mork served three years as neighborhood assistant for the City of Wichita Council District #3 in southeast Wichita.

Carl Myers, MUA 76, accepted appointment as finance director for the City of Hutchinson, effective January 16, 2006. For the past 12 years Myers has served as city manager of Wellington, Kansas, and earlier as city manager of Hosington, Kansas.

Elizabeth Owens, MPA 90, accepted appointment as superintendent of water distribution in the Wichita Water and Sewer Department, effective December 13, 2005. Owen has served the department in a number of management roles for the past sixteen years, most recently as utility services coordinator.

Joe Palacios, MUA 76, was designated a life member of the Kansas Association of City/County Management at the spring conference of the association. This honorary designation recognizes retired members of the association who have distinguished themselves with long careers and significant contributions to their community, association, and profession. Palacios retired as city manager of Hutchinson earlier this year and serves as an adjunct professor of the Hugo Wall School.

Michelle Ponce, MPA 06, accepted appointed as special projects manager in the Office of the Secretary, Kansas Department of Social and Rehabilitation Services, effective March 27, 2006. Ponce has served as a Governor's Fellow for the past year.

Rob Raine, MPA 91, accepted appointment as assistant director of finance in the City of Wichita Finance Department, effective January 17, 2006. Raine has served in the city's Office of Budget and Research since 1985 and as chief budget officer for the city since 1996.

Mike Read, MPA 90, accepted appointment as deputy manager in the Russian Integration Office, Space Station Program, with the National Aeronautics and Space Administration, in Houston, Texas, beginning July, 2005. Read has been with NASA for the past 16 years, the last 8 years as a manager in the Space Station Payloads Office.

Rick Rekoske, MPA 05, accepted appointment as community development coordinator with the City of Lyons, Kansas, effective May 1, 2006.

Jennifer Rose, MPA 98, accepted appointment as assistant city administrator, city of Bel Aire, effective January 26, 2006. Rose earlier worked for the city of Hutchinson as assistant to the city manager.

Andy Schlapp, MPA 92, accepted appointment as director of government relations for Sedgwick County, effective September 5, 2005. Schlapp has worked for Sedgwick County for the past five years, most recently as director of community relations.

Kathy Sexton, MPA 92, has accepted appointment as city manager of Derby, Kansas, effective March 6, 2006. For the past 10 years Sexton has served in a number of assignments with Sedgwick County, including budget director, director of operations, chief information officer, and most recently as assistant county manager. She earlier served as budget analyst in the Kansas Division of the Budget.

Derek Smith, MPA 01, accepted appointment as director of administration for the Derby Recreation Commission, effective November 28, 2005. For the past three years Smith has served as budget analyst for the City of Derby and earlier as a management intern in the Office of County Manager, Sedgwick County.

Roger Smith, MPA 95, retired as environmental services manager for the City of Wichita, effective May 19, 2006. Smith has worked in public health with the city for over 30 years and plans to enjoy retirement, traveling on his new motorcycle throughout the U.S.

John Speer, MPA 04, was recently recognized as one of *40 Under 40*, a group of 40 young leaders in the Wichita area community who “are engaged, taking risks and well on their way to telling a great story,” according to John Ek, publisher of the Wichita Business Journal that sponsors the recognition. Speer serves as captain in the Wichita Police Department and commander of the South Patrol Bureau.

Jenny (Evans) Thrush, MPA 01, accepted appointment as manager of human resources with the City of Derby, Kansas, effective April 25, 2006. For the past four years, Thrush has served as an assistant to the city manager in Derby.

Adrian Vega, MPA 02, accepted appointment as advanced business analyst with Electronic Data Systems (EDS), Inc., effective July 25, 2005. Vega has worked as a management systems analyst for the division of health policy, Kansas Department of Social and Rehabilitation Services, for the past two years.

Robert Waller, MPA 99, accepted appointment as executive director of the Kansas Board of Emergency Medical Services in Topeka, effective December 20, 2005. The board is charged with overseeing the operation and financing of emergency medical services in Kansas. For the past six years Waller has served as fiscal analyst with the Kansas Legislative Research Department.

Joe Yager, MPA 00, accepted appointment as public affairs associate in the Hugo Wall School of Urban and Public Affairs, Wichita State University, effective January 16, 2006. Yager has served as budget analyst for the City of Wichita for the past two years and earlier as financial management analyst with the City of Lawrence.

Sandra (Wood) Zoellner, MPA 99, has been serving as economic development and planning coordinator for the Village of Park Forest, Illinois, since June 2005. Before moving to the Chicago area Zoellner served as economic development director for Russell County, Kansas.

Faculty and Staff

Faculty

H. Edward Flentje, Professor and Director. Joined faculty in 1979; specialist in state government, state-local relations, and Kansas political history; Ph.D. in political science, University of Kansas, 1970; M.A., George Washington University, 1965; B.S., Emporia State University, 1964.

Mark A. Glaser, Professor. Joined faculty in 1994; specialist in productivity measurement and development, community development, and citizen perceptions of government; Ph.D. in administration and urban studies, University of Texas at Arlington, 1981; MUA, Wichita State University, 1974; B.B.A., 1970.

W. Bartley Hildreth, Kansas Regents Distinguished Professor of Public Finance. Joined faculty in 1994, with joint tenure in the W. Frank Barton School of Business; nationally known expert on municipal securities, public budgeting, and state and local finance; D.P.A., University of Georgia, 1979; M.P.A., Auburn University at Montgomery, 1975; B.A., University of Alabama, 1971.

Joe P. Pisciotte, Professor. Joined faculty in 1977; specialist in state and local government management with an emphasis in policy making, public management, and human resources; Ph.D. in political science and public administration, University of Colorado, 1967; B.A., University of Hawaii, 1963.

Nancy McCarthy Snyder, Associate Professor. Joined faculty in 1977; specialist in state and local government budgeting, school finance, income distribution, and social welfare policy; Ph.D. in economics, Southern Illinois University at Carbondale, 1977; M.S. 1973; A.B., Clarke College, 1970.

John D. Wong, Professor. Joined faculty in 1990; specialist in urban and regional economics, health policy, and state and local government revenue forecasting; Ph.D. in law, policy, and society, Northeastern University, 1990; J.D., Washburn University, 1986; M.A., Wichita State University, 1984; B.B.A., 1982.

Samuel J. Yeager, Professor. Joined faculty in 1976; specialist in organization behavior, personnel administration, statistics, and computer applications; D.P.A., University of Georgia, 1976; M.P.A., Auburn University, 1972; M.S., Troy State University, 1971; M.L.S., George Peabody College, 1968.

Adjunct Faculty

William P. Buchanan, Adjunct Professor. County manager, Sedgwick County, Kansas (1991 to present). M.P.A., Kent State University, 1968.

Joe J. Palacioz, Adjunct Professor. City manager (retired), City of Hutchinson, Kansas (1989-2005). M.U.A., Wichita State University, 1976.

Norman D. Williams, Adjunct Professor. Chief of police, City of Wichita, Kansas (2000 to present). M.P.A. Wichita State University, 2000.

Emeriti Faculty

Clark D. Ahlberg, President and University Professor Emeritus. Came to WSU in 1968; retired as President and joined public administration faculty in 1983; Ph.D. in political science, Syracuse University, 1951; A.B., Wichita University, 1939.

Glenn W. Fisher, Kansas Regents Distinguished Professor Emeritus of Urban Affairs. Joined faculty in 1970; retired in 1993; internationally known economist and local property tax expert; Ph.D. in economics, University of Wisconsin, 1954; M.A., University of North Carolina, 1950; B.A., University of Iowa, 1948.

George M. Platt, Associate Professor Emeritus of Public Administration. Joined faculty in 1969; retired in 1997; specialist in urban planning; Ford Foundation consultant to local governments in Pakistan; Ph.D. in public administration, Syracuse University, 1962; M.A., 1955; B.A., South Dakota State University, 1953.

Professional Staff

Mac D. Manning, Jr., Public Affairs Associate. Joined staff in 2002; education director for the City Clerks and Municipal Finance Officers Association of Kansas, the Kansas Government Finance Officers Association and the Midwest Regional Public Finance Conference; M.P.A., Wichita State University, 1986; B.B.A., Wichita State University, 1981.

Lynne McCraw Schall, Public Affairs Associate. Joined staff in 1991; provides management oversight for the School's leadership, executive, and supervisory development programs for local government staff and elected officials; M.P.A., Clark University, 1979; B.A., University of Oklahoma, 1977.

Jonelle Turner, Associate Director for Administration and Finance. Joined staff in 1984; directs the School's administrative activities and provides financial management oversight for the School; M.P.A., Wichita State University, 1993; B.S., Southwestern College, 1974.

Joseph S. Yager, Public Affairs Associate. Joined staff in 2006; staff liaison with the Regional Economic Area Partnership and special projects; M.P.A., Wichita State University, 2000; B.G.S., University of Kansas, 1998.

Administrative Staff

Melissa J. Calloway, Administrative Assistant. Joined staff in 1997; provides administrative support for service activities offered through Center for Urban Studies.

Annette Murach, Administrative Specialist. Joined staff in 2005; provides support for the MPA degree program and management of professional development for the Government Finance Officers Association; B.S. in general studies, Wichita State University.

Contributors

The work of the Hugo Wall School of Urban and Public Affairs would not be possible without the contributions of Wichita State University faculty and staff and others in the community and throughout Kansas and the nation. These individuals have made important contributions to the community service mission of the Hugo Wall School over the past year.

Wichita State University Faculty and Staff

Les Anderson, Associate Professor, Elliot School of Communication
Julie Bath, Instructor, Media Resources Center
Dr. Greg Buell, Associate Director, Counseling and Testing Center
Dr. Kim Corner, Staff Psychologist, Counseling and Testing Center
Dr. Maureen Dasey-Morales, Clinical Director, Counseling and Testing Center
Susan Hendrich, State Training Director/Psychologist, Counseling and Testing Center
Kerry Jones, Instructor/Director, Writing Center
Indika McCampbell, Computing and Web Development, Media Resources Center
Connie Morris, Instructor, Elliott School of Communication
Nan Porter, Senior Counselor (retired), Counseling and Testing Center
Keith Williamson, Associate Professor, Elliot School of Communication
Peter Zoller, Associate Professor, English Department

Contributors from the Community and Region

Mel Abbot, Field Representative, Kansas Public Employees Retirement System (KPERs), Salina
Ryan Adkison, Budget Analyst, Department of Finance, City of Wichita
Ron Ahsmuhs, City Clerk/Director of Finance, City of Newton
Gary Anderson, Associate Attorney, Gilmore & Bell, P.C.
Monte Ball, CSP, Consulting Services Manager
Kristy Balthazor, Account Executive, Sunflower Insurance Group, Inc., Salina
Rod Barnes, City Manager, City of Junction City
Debbie Beck, Technical Assistance Specialist, Kansas Department of Commerce, Topeka
Scott Bird, City Clerk/Finance Director, City of Ottawa
Carol Bloodworth, Consultant & Retired City Administrator, City of Cheney
Shawne Boyd, Human Resource Coordinator, City of Derby
Judy Brigham, City Clerk/Finance Director, City of Iola
Brad Bryant, Elections and Legislative Matters, Kansas Secretary of State, Topeka

David Bryant, Assistant City Clerk, City of Lenexa
Linda Buttron, County Clerk, Jefferson County
Lance Caldwell, Business Development Advisor, Promontory Interfinancial Network, LLC, Olathe
Brenda Chance, City Clerk, City of Phillipsburg; President, CCMFOA of Kansas
Chris Chronis, Chief Financial Officer, Sedgwick County; President, Kansas Government Finance Officers Association
Diane K. Clay, City Clerk/Municipal Court Clerk, City of Fort Scott
Marian Cook, City Clerk, City of Overland
Karen Cornwell, Controller, City of Newton
Lucy Davis, Employee Plan Revenue Agent, Internal Revenue Service, Austin, Texas
Jeremy Deckard, Public Information Officer, Kansas Human Rights Commission, Topeka
John Devine, Director of Government Programs, Laserfiche Corporation, Long Beach, California
Mark Dick, Partner, Shareholder and Manager, Allen Gibbs & Houlk, LC, Wichita
Lisa Dodson, Program Director, Business Administration, Tabor College, Wichita
Shelley Duncan, President/CEO, Youthville, Wichita
Randall C. Duncan, Emergency Coordinator, Emergency Management, Sedgwick County
Rod Edmondson, Municipal Court Clerk, City of Baxter Springs
Mal Fallon, Directing Manager, Standard & Poor's, Dallas, Texas
James Fay, Alcoholic Beverage Control, State of Kansas, Topeka
Rod Franz, Director of Finance, City of Salina
Sister Ann Cecile Gaume, Personal Development Specialist, Sisters of Saint Joseph, Wichita
Rod Geisler, Chief, Municipal Programs Section, Bureau of Water, Topeka
Gary L. George, CPA, George, Bowerman, Osborn Company, P.A., Wichita
Patty Gerwick, City Clerk, City of Mulvane; Vice President, CCMFOA of Kansas
Mark Gideon, Affordable Motivational Presentations, Springfield, Missouri
Debbie Giskie, City Clerk, City of Liberal
Bret Glendening, Budget & Finance Officer, Riley County
William J. Goering, Mayor, City of McPherson
Jolene Grabill, Landscape Designer/Owner; Legislative Lobbyist, Topeka
Ron Grant, Tax Specialist, Kansas Department of Revenue, Topeka
Sue Grosdidier, Council Member, City of Mission
Shelley Hansel, Executive Director, Wellington Chamber of Commerce
Bernie Hayen, Chief Financial Officer, City of Manhattan
Willis Heck, City Commissioner, City of Newton
Jim Heinicke, City Manager, City of Newton
Jason Henderson, Economist, Center for the Study of Rural America, Federal Reserve Bank of Kansas City, Kansas City, Missouri
Nancy Hewitt, Manager of Licensing Section, Alcohol Beverage Control, State of Kansas, Topeka
Winton Hinkle, Partner, Hinkle Elkouri Law Firm, LLC, Wichita
Kevin Hornung, Administrator, Municipal Investment Pool, State of Kansas, Topeka

Frances Jackson, Executive Director, Youth Development Services, Inc., Wichita
 Sandy Jacquot, Director of Law/Legal Counsel, League of Kansas Municipalities
 Chester James, Consultant, Better Enterprise Services Inc., Kingman, Kansas
 Allison Jones, Government Entities Specialist, Federal, State & Local Government,
 Internal Revenue Service, Wichita
 Pat Kasper, City Clerk, City of Potwin
 James M. Kaup, Attorney at Law, Topeka
 Mary Jane Keith, Yoga Instructor, Yoga Central, Wichita
 Joe Koehn, Consulting Practice Manager, Government Finance Officers Association,
 Chicago, Illinois
 Pete Koeing, GIS Mapping and KAN STEP Technician, Kansas Associations of Rural
 Water Districts, Seneca
 Susan M. Lang, Investigator, U.S. Department of Labor, Wage & Hour Division, Wichita
 Keith Lawing, Executive Director, Work Force Alliance of South Central Kansas,
 Wichita
 Scott A. Leonard, Electronic Records Specialist, Kansas State Historical Society, Topeka
 Ken Lerman, Business Owner and Consultant, Wichita
 Charlotte Liebelt, City Clerk, City of Satanta
 Mike Loreg, Emergency Management Director/EMS Director, Harper County
 Jerry Lovett-Sperling, City Clerk, City of Lindsborg
 Marietta Lucas, City Clerk, City of Chapman
 John C. Magnuson, CPA, Lindsborg
 Kay Maple, Finance Assistant, City of Iola
 Suzanne Marshall, Vice President Investments, A.G. Edwards and Sons, Inc., Wichita
 “L.A.” Mick McBride, Risk Manager, Sedgwick County, Wichita
 David McGillivray, Chairman, Springsted, St. Paul, Minnesota
 Tyler McMaster, Regional Vice-President, Security Benefit Group of Companies,
 Topeka
 Lana McPherson, City Clerk, City of De Soto
 Donald R. Merriman, County Clerk, Saline County
 Joe Mester, P.E., Bureau of Water – Industrial Programs, Kansas Department of Health
 and Environment
 Dave Morris, Regional Manager, Laserfiche Corporation, Long Beach, California
 Keith Moyer, Senior Vice President, Commerce Bank, Wichita
 Mike Mueller, Assistant Director, Department of Human Resources, Sedgwick County
 Laura Munsch, Director of Sales, Civicplus, Manhattan
 Bob Myers, City Attorney/Director of the Law Department, City of Newton
 Sher Klassen Neufeld, City Clerk, City of North Newton
 Tammy Nagel, City Clerk, City of Pittsburg
 Janice Nava, System Analyst, IT/IS Department, City of Wichita
 Richard Neinstedt, City Manager, City of Fort Scott
 Anne Nelson, Chief Operations Officer, Central Plains Regional Health Care Foundation,
 Inc., Wichita
 Paul Nolan, Moody’s Investor Service, Chicago, Illinois
 Joe Norton, Partner, Gilmore & Bell, P.C.

Joe O'Keefe, Senior Director, Fitch Ratings, Chicago, Illinois
 Don Osenbaugh, Director of Finance & Field Services, League of Kansas Municipalities
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 University, Hays, Kansas
 Lee Parker, City Attorney, City of Bel Aire
 Kathy Peckman, County Clerk, Miami County
 Kristine Polian, City Clerk, City of Valley Center
 Pat Ranson, President, Utility Consultants Inc., Wichita
 Kathy Raney, City Clerk, City of Rose Hill
 Patrick G. Reavey, Attorney at Law, Kansas City, Missouri
 Sherrie L. Riebel, County Clerk, Allen County
 Jaclyn Reimer, City Administrator, City of Sedgwick
 Tom Roberts, IIMC Director, Region VII; Unified Government Clerk, Wyandotte
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 Linda Schreppel, County Clerk, Labette County
 Kari Semrad, Education Specialist, Infinitec, Inc. Hays
 Tom Singleton, Partner, Lowenthal, Singleton, Webb & Wilson, Lawrence, Kansas
 Gary L. Smith, Business & Community Programs Director, U.S.D.A. Rural Development
 Office, Topeka
 Sarah O. Steele, Attorney, Gilmore & Bell, P.C.
 Mike Taylor, Public Relations Officer, Unified Government of Wyandotte County/
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 Scott Teeselink, Crime Prevention Specialist, City of Burlingame
 Jo M. Templin, Director Human Resources, Sedgwick County
 Shannon Thom, President, Professional Grant Services, Winfield
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 John Valusek, Retired Staff Psychologist, Wesley Medical Center
 Victoria Vanderhoof, Claims Adjuster, IMA of Kansas, Inc., Wichita
 Rich Vargo, County Clerk, Riley County
 Dave Waldo, Chief of Public Water Supply Section, City of Topeka
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 Debra S. Wendt, City Clerk/Finance Director, City of Herington

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Jim Wilson, Alcoholic Beverage Control, State of Kansas, Topeka

Ron Wilson, R.E. Wilson Consulting Services, Norman, Oklahoma

Tom Winters, County Commissioner, Sedgwick County

Brian Withrow, Mayor, City of Bel Aire

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