

# Agenda

WSU Workforce Trends

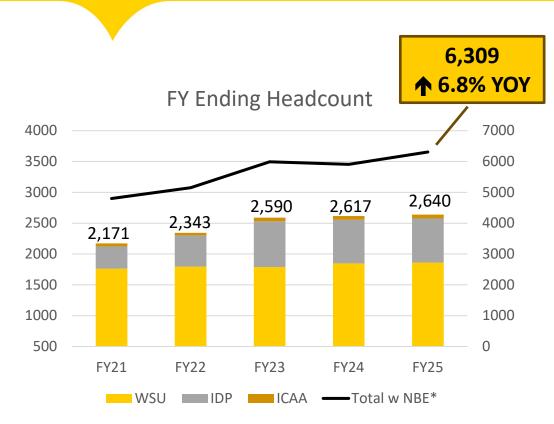
**FY26 MBC Outcomes** 

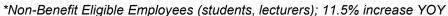
FY25 HR Accomplishments

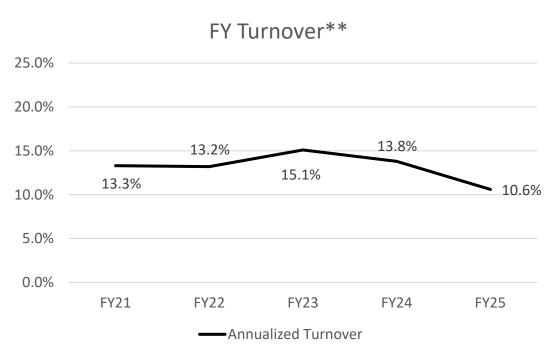
**FY26 HR Priorities** 



## **Employee Headcount & Turnover**







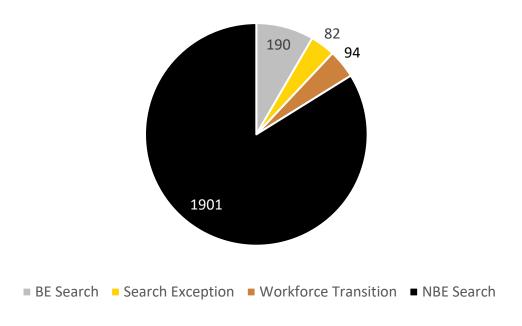
\*\*Benefit Eligible Employees only



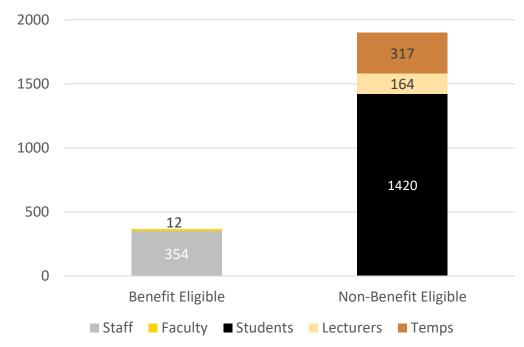
## **Positions Filled FY25**<sup>†</sup>



Filled Positions by Search Type



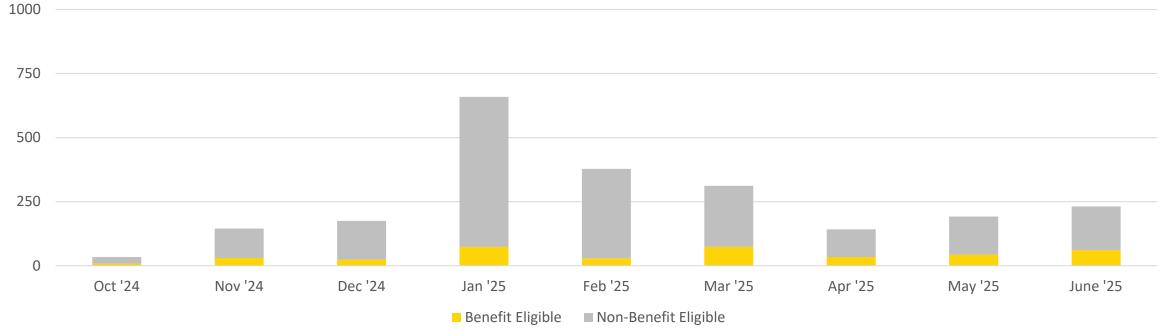
#### Positions Filled by Emp Type





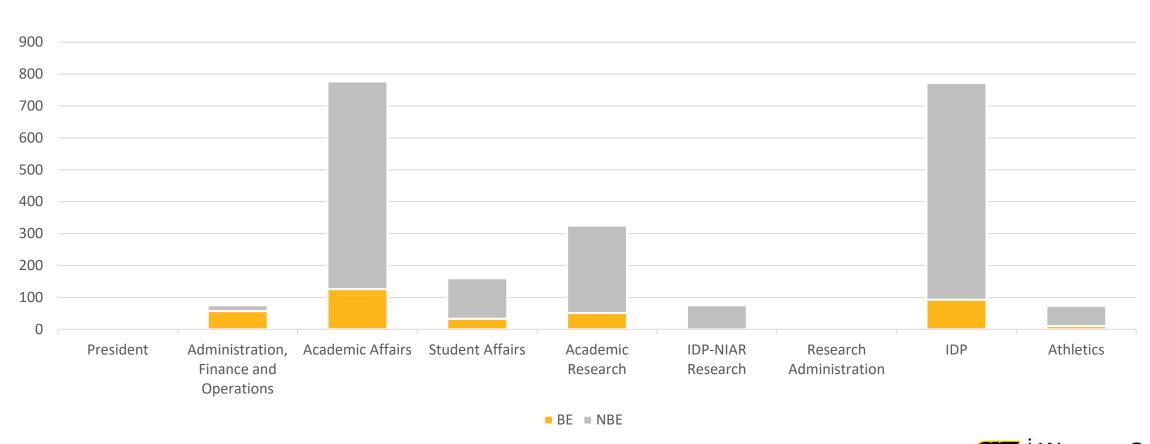
## **Positions Filled FY25**<sup>†</sup>





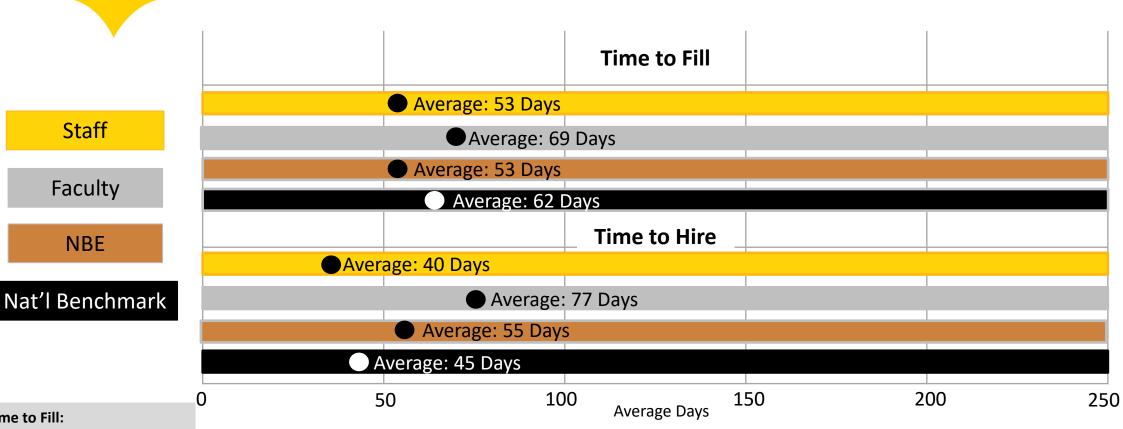


## Positions Filled FY25<sup>†</sup> by Division





## Hiring Metrics FY25<sup>†</sup>



Time to Fill:

# Days from Posting to Hire

Time to Hire:

# of Days from Applied to Hire

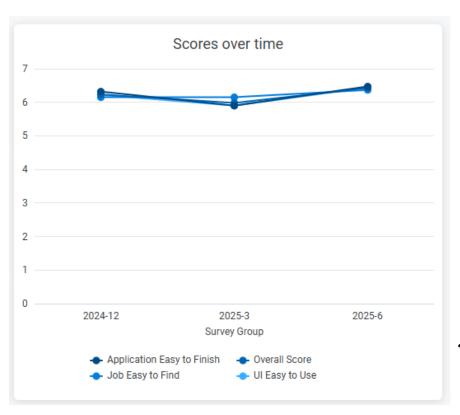
<sup>†</sup>Reporting period: Oct 7, 2024 – June 30, 2025



## **Candidate Experience FY25** †

### Overall Score:

**6.43** out of 7.0



"One of the best application systems I've used"

"No keyword search exists on the career site"

"It was super easy and great"





**WSU Workforce Trends** 

**FY26 MBC Outcomes** 

FY25 HR Accomplishments

**FY26 HR Priorities** 



## Market-Based Compensation (MBC) Goals FY26



Our long-term goal at the university is to pay at the middle of the market (on average) within each respective job (staff) or rank & discipline (faculty); not leading and not lagging. We establish goals for each fiscal year to make progress year over year.

### FY26 Goals:

- 1. Bring staff to the minimum of their FY26 pay range.
- 2. Adjust pay for prioritized staff jobs to move them closer to the appropriate quartile within their pay range.
- 3. Bring faculty to the newly established salary minimums.
- 4. Prioritize pay adjustments for faculty promoted in FY26.

## FY26 MBC Outcomes - by Goal



### **FY26 Goals**

- 1. Bring staff to the minimum of their FY26 pay range.
- 2. Adjust pay for prioritized staff jobs to move them closer to the appropriate quartile within their pay range.
- 3. Bring faculty to the newly established salary minimums.
- 4. Prioritize pay adjustments for faculty promoted in FY26.

### **FY26 Outcomes**

- 1. 260 staff were adjusted to the minimum of their respective pay range.
- 2. 163 staff received a pay adjustment as a prioritized position.
- 3. 62 faculty were adjusted to the newly established minimum salaries for TT and NTT faculty.
- 4. 29 faculty received a pay adjustment as a prioritized position.

WSU invested \$3.6m of recurring funds into MBC in FY26 and \$15.6m over the past four years.

## **FY26 MBC Outcomes - Overall**



### **Movement towards Middle of Market (100%)**



# Agenda

**WSU Workforce Trends** 

**FY26 MBC Outcomes** 

FY25 HR Accomplishments

**FY26 HR Priorities** 





# HR FY25 Accomplishments

Student Centeredness • Research & Scholarship • Campus Culture • Inclusive Excellence • Partnerships & Engagement

HR Vision: Create an excellent employee experience, every time.

#### **Generate a culture of high-trust**

- Implement strategy-focused, professional development
  - ✓ Operationalize KLC programs
  - Pilot 1-2 management development programs
- Mitigate compliance risks
  - Leave/ADA
  - ✓ DOL regs, phase 2
  - ✓ Remote work
  - > E-Group maintenance
  - √ Fed/State EO/Legislative Changes
- Easier access to HR information
  - ✓ Revamp HR Website/SharePoint

#### **Attract & Retain Talent**

- Transform hiring and onboarding experience
  - ✓ Implement Wu-Hire (Page Up)
  - Enhance learning resources for hiring managers and search committees
- Establish merit-based performance and compensation strategy.
  - ✓ Develop plan to fund MBC pay gap
  - Evaluate current staff performance management processes
  - Create process for managing merit compensation
  - Evolve faculty pay structures

#### **Evolve HR Team**

- Refine organizational structure
  - ✓ Onboard Director HR Operations & Total Rewards
  - ✓ Onboard compensation analysts
  - ✓ Evaluate leave administrator role
  - ✓ Evolve the employee relations specialist role
  - ✓ Onboard Talent Acquisition staff to support Applied Learning hiring
- Invest in professional development
- Establish HR metrics
  - ✓ Create hiring metrics

# Agenda

**WSU Workforce Trends** 

**FY25 MBC Outcomes** 

FY24 HR Accomplishments

**FY25 HR Priorities** 





## HR FY26+ Strategic Priorities

Student Centeredness & Campus Culture • Research & Scholarship • Partnerships & Engagement

#### HR Vision: Create an excellent employee experience, every time.

#### **Generate a Culture of High-Trust**

- Implement strategy-focused, professional development
  - Pilot a management development program
  - Enhance learning platform and ondemand learning opportunities
- Mitigate compliance risks
  - ➤ Leave/ADA system implementation
  - Remote work process refinement
  - Appointment classification review
  - Fed/State EO/Legislative changes
- Easier access to HR information
  - Finish revamp of HR Website

#### **Attract & Retain Talent**

- Transform hiring and onboarding experience
  - Enhance learning resources for hiring managers and search committees
  - Continue to evolve support of applied learning employment opportunities
- Establish merit-based performance strategy
  - Re-imagine staff performance management process
- Refine compensation program
  - Evolve faculty pay structure

#### **Evolve HR Team**

- Invest in professional development
  - Develop HR staff capabilities
  - Establish cross-training opportunities
  - Identify opportunities to collaborate within IDP/Campus HR
- Establish HR metrics
  - Develop workload & capacity metrics



# **Questions / Comments?**



# Thank you and Go Shockers!!